

Lead Applicant

HOUSTON-GALVESTON  
AREA COUNCIL

Submission Date

AUGUST 2010

## Sustainable Communities Regional Planning Grant Application

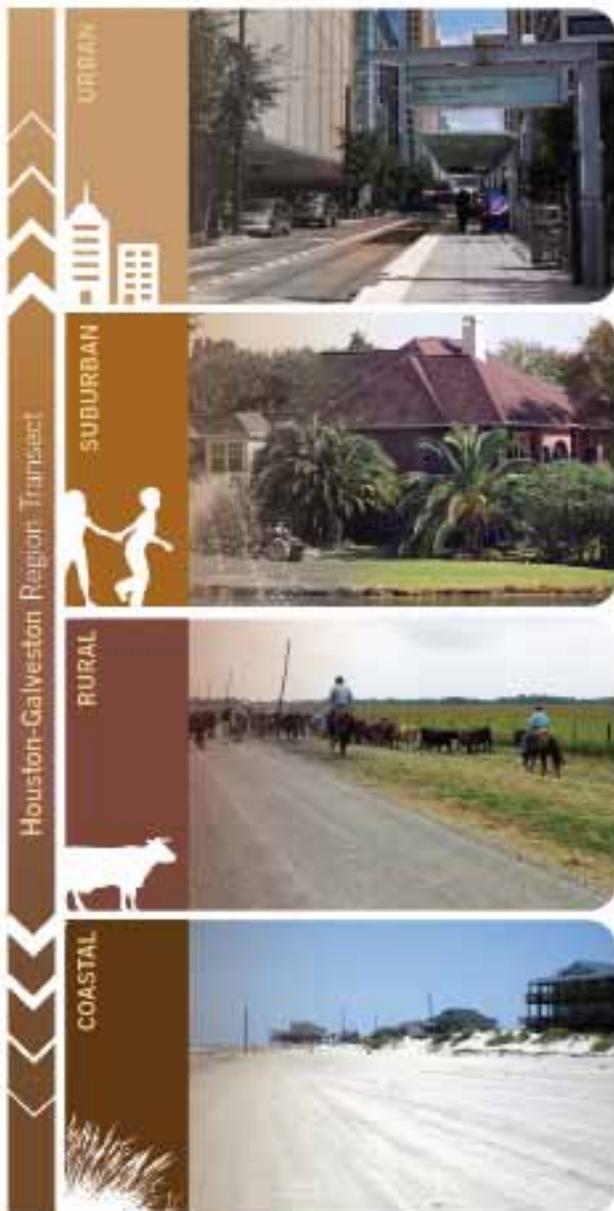
Houston and the surrounding 13-county region of the Gulf Coast Planning Region of Texas are at an historic juncture. While the perception may exist that the decision-drivers for this region are solely economic, there is an emerging recognition that this region has the building blocks to be one of the most **livable**, **equitable** and **sustainable** places in the nation.

### Consider the following:

- The region is situated in one of the richest ecosystems in North America, including nine distinct eco-regions, Galveston Bay and the Gulf of Mexico, and more than 16,000 miles of rivers, streams, bayous and shoreline.
- The region is home to more than 20 major employment centers, many of which are continually adding housing. This represents a huge opportunity to create mixed-use, walkable places and to connect people with jobs, services and amenities via transit, reducing auto-dependency.
- More transit-oriented real estate will be available around a total of 65 transit stations following the completion of a developing light rail system. The first phases of this system are already complete.
- The region is one of the most culturally diverse in the United States, and not just in the central city of Houston. In fact, recent Census figures show suburban Fort Bend County to be the most demographically diverse county in Texas and it thrives on this diversity by being one of the most economically dynamic counties in the nation.
- The region boasts some of the most affordable housing in the nation. This, coupled with a robust economy, has enabled residents of all income levels to move up the economic ladder.
- Exhibiting tremendous entrepreneurial energy, the region leads the nation's major metro areas in its share of "proprietor" business income and is also among the leaders in minority- and women-owned businesses.
- A strong manufacturing base, not dominated by massive plants in a single industry, includes an array of small manufacturers has great potential for adaptation to a green economy.
- Residents, business owners and developers across the region have a renewed commitment to valuing and preserving natural resources and regional heritage.
- The region's charity gained national attention as Houston and the surrounding area opened doors to neighbors from New Orleans and southeast Texas following Hurricanes Katrina and Rita. And the region's fortitude in the face of adversity and distinct ability to bounce back stronger from natural disaster of its own was seen in the aftermath of Hurricane Ike in 2008.
- Renewable energy and energy conservation are paramount to the region. Recent EPA reports ranked the City of Houston as the largest municipal purchaser of renewable energy in the nation and third in the number of Energy Star Quality Buildings.

The region has a track record of interlocal collaboration on major issues and has not devolved into the types of "City vs. Suburb" battles that have occurred in other areas. Also notable in recent years is a substantial increase in the level of citizen engagement in crafting a new vision for the future, including major initiatives like *Envision Houston Region* and *Blueprint Houston*, as well as burgeoning grass roots movements supporting sustainable transportation, local food, and affordable housing. Leaders and planners are learning new methods for

THE 13-COUNTY REGION OFFERS A DIVERSE RANGE OF DEVELOPMENT PATTERNS, ECOLOGICAL HABITATS, AND ECONOMIC DRIVERS.



interacting with the public and are beginning to step outside of their historic comfort zones to reach out to all communities with an emphasis on traditionally underserved populations.

What is lacking, however, is an overarching plan to convert the whole into something greater than the sum of all these parts. That is why this grant is so sorely needed. If the intention of the Sustainable Communities initiative is to award funding where it will have the most transformative potential, *you would be hard pressed to find a better place.*

**Rating Factor 1: Capacity of the Applicant and Relevant Organizational Experience**

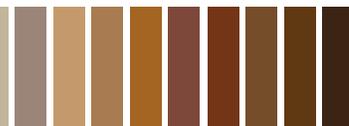
**1.a Organizational Capacity and Qualification**

The Regional Plan for Sustainable Development for the Houston Gulf Coast Planning Region will be developed by a representative Consortium, driven by extensive public engagement, technical advisement and fact-based analysis.

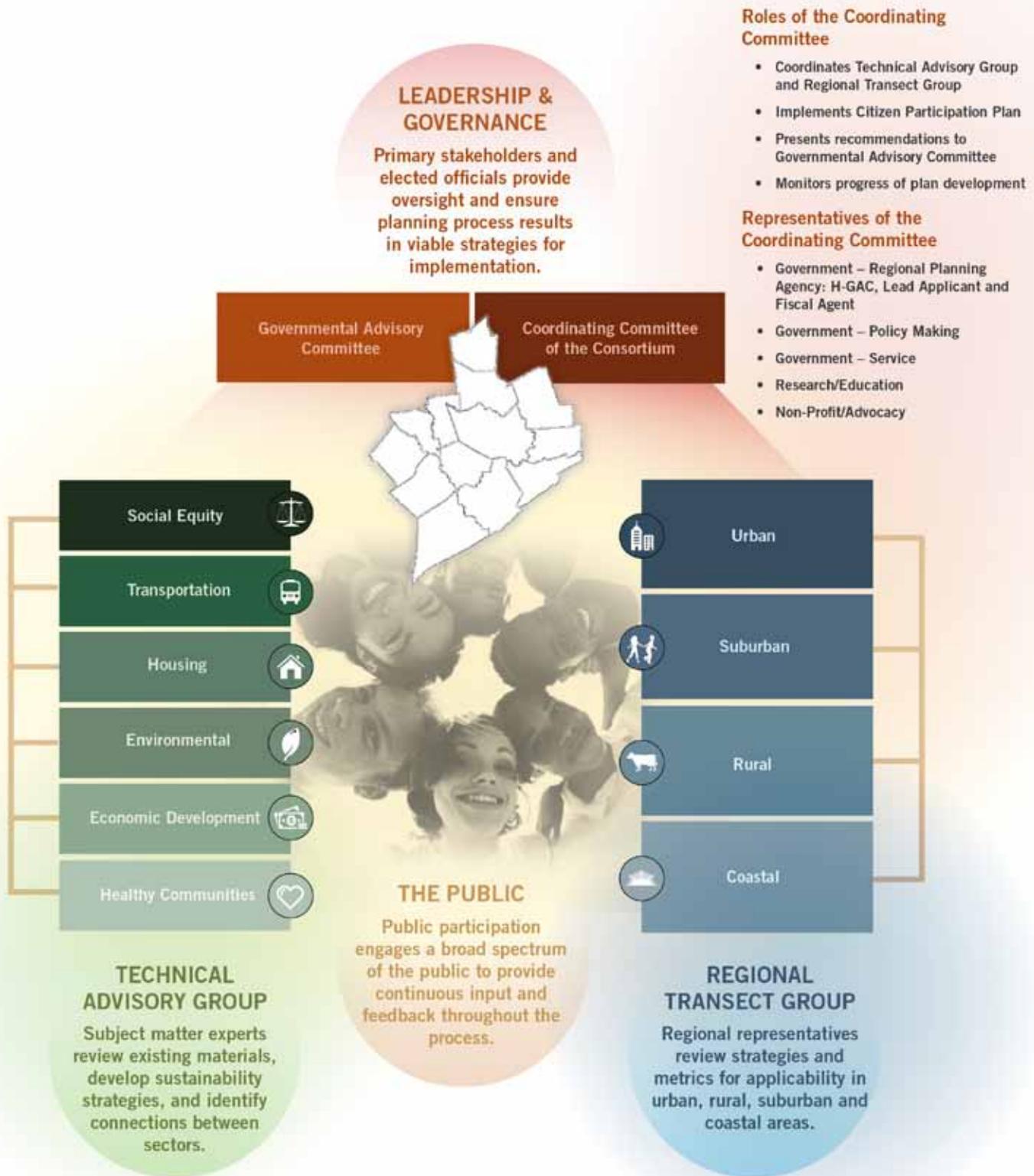
The organizational structure encapsulates the essence of the guiding principles that are meant to lead to more sustainable regions where strategies are developed to create places for people that are more economically, environmentally and equitably competitive. It is imperative that all three components exist through all analysis and proposed strategies to have a more sustainable future. The organizational structure ensures local entities, stakeholders and individuals are valued and have role in this effort. It seeks to ensure the plan will result in implementable strategies by engaging groups and individuals at different levels so that it gains buy-in from the public, political officials/governments, subject matter experts and diverse geographies.

The Technical Advisory Group, or subject matter experts, will focus on sustainability as it pertains to transportation, housing, environmental impact, social equity, economic development and healthy communities. This group will evaluate the region's current systems, identify barriers and challenges to sustainability for each element area and develop specific metrics for assessment of goals. Membership in this group will be based on demonstrated subject-matter expertise as well as representation of a diverse balance of regional constituents.

The Regional Transect Group, or regional representatives, will focus on sustainability as it



# Organizational Structure



applies to the rural, suburban, urban and coastal areas of the region, review the suitability of metrics for each geographic area and review implementation strategies.

The stakeholder groups will meet independently as well as collectively to coordinate efforts, share ideas and review recommendations. Resulting recommendations will be forwarded to the Coordinating Committee of the Consortium and the Governmental Advisory Committee for further action. Continued public engagement and input will be solicited throughout this process.

The Coordinating Committee will guide the work of the Technical Advisory and Regional Transect groups; implement the Citizen Participation Plan to ensure community engagement occurs throughout the planning process; present plan elements and recommendations to the Governmental Advisory Committee for vetting and feedback on the feasibility of implementation strategies; and monitor the progress of plan development and implementation.

The Coordinating Committee shares the decision-making authority with the Governmental Advisory Committee. Members of the Governmental Advisory Committee encourage their respective governments to gain approval, adoption and coordinated implementation of the Regional Plan for Sustainable Development.

This will be the first time such a diversity of groups comes together across so many disciplines and boundaries to work toward a regional plan. This will require communication, consensus building, compromising and transparency throughout the process to ensure that sustainable strategies are economically competitive, environmentally accountable and equitable. Disputes among members of these committees will be resolved by reaching a consensus of 3/5 majority. The Coordinating Committee, made up of a diverse group of entities, will be the guiding force to ensure all aspects of the plan are well-balanced.

The 25-member Coordinating Committee is also serving as the initial application consortium as required by the NOFA. All members of the Coordinating Committee have signed a Memorandum of Agreement or provided a letter of commitment.

*See Appendix A for copies of signed commitments and a list of additional commitments on file at H-GAC.*

If selected for a Regional Plan for Sustainable Development Grant, the Coordinating Committee will execute a formal consortium agreement no later than 120 days after the effective start date of the grant agreement.

The diverse experience of members of the Coordinating Committee is meant to strike a balance across sectors and begin a dialogue around issues that have not been discussed across geographic areas, political boundaries, interests and regional needs. Members represent a robust cross section of communities and organizations, including government agencies, non-profit/advocacy organizations and research/educational institutions. The Houston-Galveston Area Council will serve as the lead applicant and financial agent for the Regional Plan for Sustainable Development Grant. H-GAC is the voluntary association of local governments in the 13-county Gulf Coast Planning Region of Texas and the Metropolitan Planning Organization for the eight-county Houston-Galveston area.

The Committee also includes eight policy-making governmental entities, including Harris County and the City of Houston, the largest county and city, respectively, in the region, as well as other entities that represent the full transect. For example, Montgomery County is a mix of growing suburban communities and large rural area, while the City of Galveston is a coastal community with recent experience in disaster mitigation and coastal resiliency planning. Governmental – service agencies include the Metropolitan Transit Authority of Harris County, the region’s transit agency, and the Port of Houston Authority, representing a significant source of the area’s maritime shipping industry.

Twelve non-profit/advocacy groups contribute an array of resources to the Coordinating Committee, including Blueprint Houston/Center for Houston’s Future’s public outreach and planning expertise as exhibited by successful Citizen Congresses, Houston Wilderness’ environmental advocacy programs such as incorporating a sustainable “green infrastructure” approach to the region’s water quality and flooding challenges, and the United Way of Greater Houston’s success in reaching out to vulnerable populations such as low-income families, seniors, people with disabilities and limited English speaking individuals.

Educational institutions and research agencies

round out the Coordinating Committee. The Houston Advanced Research Center has a long history of sustainability research, ongoing linkages to the National Academy of Science sustainability science program, and engagement with environmental and sustainability researchers at universities and national labs. Texas Southern University, represents an ethnically, culturally and academically diverse population, and is committed to implementing initiatives to ensure a suitable environment for research and instruction.

### The Coordinating Committee of the Consortium

The **Houston-Galveston Area Council** with its long history of facilitating collaboration among local jurisdictions, state and federal agencies and public and private stakeholders on significant regional and subregional plans, is well positioned to lead the sustainability planning initiative. It has conducted major region-wide public engagement efforts, such as *Envision Houston Region*, as well as charettes and goals-setting exercises for local communities. As the Metropolitan Planning Organization, state-designated planning agency for solid waste and water quality, and is a regional provider of job training and aging services, H-GAC has an extensive background in setting regional priorities for distributing state and federal funds including, most recently, \$1.8 billion allocated by the U.S. Congress to help communities and low- to moderate-income residents recover from the impacts of Hurricane Ike.

H-GAC's member governments include 13 counties and more than 100 cities, ranging from Houston and its fast-growing suburbs to small rural and coastal communities. H-GAC's Board of Directors is comprised entirely of local elected officials. Its relationship with these jurisdictions will be critical in securing the commitments necessary to implement the strategies developed in the Regional Plan for Sustainable Development.

H-GAC has the technical expertise required, including demographic, socioeconomic, land use, air and water quality modeling and scenario analysis. It also has experience designing user-friendly web-based interfaces to share its GIS data with the public. A long-time champion for sustainability and livability, H-GAC has delivered seminars, training workshops and publications to build awareness and local capacity

in these areas.

The agency is well suited to serve as the fiscal agent for the grant. Its current annual budget of over \$298,000,000 is drawn from multiple federal, state and local funding sources, and is the agency is well versed in effective grants management, procurement and compliance.

The **City of Houston** is the fourth largest city in the United States and the largest city in Texas with a population of more than 2.2 million, or 37 percent of the Gulf Coast Planning Region. It is also one of the most diverse cities in the country with more than 150 languages spoken. In addition to English, the top spoken languages include Spanish, Vietnamese, Mandarin Chinese, French and Urdu. Additionally, Houston is home to one of the largest Refugee Resettlement Agencies in Texas.

Exhibiting leadership and capacity building, the City has completed several comprehensive and strategic plans. The City developed a *Comprehensive Mobility Plan* and in 2009 completed an examination of the region's transportation network through 2035 using the regional travel demand model to analyze roadway capacity levels, levels of service and connectivity. Another effort completed in 2009 is the Urban Corridor Planning initiative which led to a new Transit Corridor ordinance that provides for development guidelines and standards accommodating pedestrian friendly transit development in METRO's light rail corridors.

The Housing and Community Development Department of the City has completed the *2010 Consolidated Plan*, a 5-year strategic plan for HUD block grant public service, neighborhood and affordable housing programs that fund nearly \$60 million projects annually. The Con Plan includes a housing market analysis and assessment of housing needs in the City.

The City provides an array of services – including planning, design, construction and operation of infrastructure and affordable housing. Education and outreach are strong points of the City's Planning Department as demonstrated during the Urban Corridor Planning initiative. Increasing awareness among residents, stakeholders and agency technicians helped create a uniquely Houston outcome.

**Harris County**, the third largest county in the nation, is home to 4.1 million people – a population

that is more than 24 U.S. states. Recognized as the Energy Capital of the World, the County was selected as one of the winners of the 2008 “100 Best Communities for Young People” competition by the America’s Promise Alliance and Capital One.

Harris County annually receives funding through HUD for projects that address housing, economic development and infrastructure needs. Every five years, the County creates a *Consolidated Plan* that outlines plans for housing, infrastructure and quality of life for residents, and the County sponsored a *Livable Communities Initiative Master Plan* for the City of Baytown that addresses transportation needs and redevelopment of the downtown corridor to create a more vibrant, sustainable and livable community.

In addition, the County participated in H-GAC’s *2035 Regional Transportation Plan* and created a strategic economic development plan to address changing demographics of the County’s workforce in the County and address infrastructure and environmental concerns as they relate to economic development.

Harris County’s public engagement activities ensure that any outreach material for programming or planning activities in the County are accessible for all residents. The County has staff and programmatic experience in housing, transportation, parks and trails, and infrastructure planning as well as implementation.

The **United Way of Greater Houston** is an active participant in many regional planning efforts. They were a founding member of the Coalition for the Homeless of Houston/Harris County and also an active participant in regional transportation planning efforts. Currently, they are leading an initiative to create a regional plan for disaster response among the non-profit community in the Houston-Galveston region. They are also active in efforts to plan for and address the needs of the community’s growing homeless population. The United Way of Greater Houston can serve as a convener of the non-profit communities in Harris, Fort Bend, Montgomery, and Waller counties and can ensure community partners are informed and engaged throughout the planning process.

**Blueprint Houston** and the **Center for Houston’s Future** have the capacity to engage a diverse representation of the general population. Blueprint, a citizen-led advocacy group, has experience bringing together small and large groups

of Houstonians to develop collaborative efforts, including *Citizens’ Vision for Houston* and *Envision Houston Region*. Participants in these meetings range from 300 to more than 1,000 people, the demographics of which mirror the voting patterns in the City of Houston in all aspects—age, ethnicity, income and geography. The Center for Houston’s Future has an ethnically-diverse 550-person network of business and civic leaders who have graduated from its Business/Civic Leadership Forum. The Center develops research on public policies and their long term impact on the Houston region, including the *2009 Environment Indicator Report* released in January of this year. A new report focusing on Water and Green Buildings is currently in the works and will be released in early 2011. Blueprint and the Center will convene meetings, distribute information via web sites and newsletters and initiate electronic dialogues with the ultimate goal of involving a broad cross-section of the region.

**Bolivar Blueprint/Peninsula Development Coalition, Inc. (PenDeCo.)** is a non-profit organization created to enhance the quality of life of the residents of Bolivar Peninsula. Bolivar Peninsula has more than 3,800 residents, many of whose families have lived there for multiple generations. Bolivar is also a popular year-round beach destination for numerous visitors. The Peninsula has five distinct residential communities, each of which sustained damage and destruction related to Hurricane Ike in 2008. The Bolivar Blueprint Committee and PenDeCo., Inc., continue to pursue recovery in the areas of housing, economy, parks, recreation and tourism, transportation and infrastructure, environment, education, and human services. PenDeCo., Inc., offers experience in long-term community planning recovery efforts, community priority project plans, local economic revitalization, small business interests and youth advocacy.

**Brazoria County** represents true microcosm of the region with a unique blend of rural, suburban and coastal communities. A portion of the county is experiencing rapid suburban development and county leaders are considering new concepts for the area, such as mixed-use developments with easy access to parks and transit and high-quality housing. Half of the county is home to the Brazosport Region which includes several medium-sized cities with long-

standing linkages to the petrochemical and maritime shipping industries. Between the coastal area and suburban growth lies a wide swath of rural areas, small cities and unincorporated townships. Located directly on the coast with no barrier island system, Brazoria County considers coastal resiliency an essential factor in sustainability planning. The County will provide expertise in planning, community development and public outreach throughout the grant period.

Representing both rural and coastal communities, **Chambers County** can provide valuable resources and insight to the planning process. The County has recently completed several complementary projects, including the *Chambers County Long Term Recovery Plan*, produced in partnership with FEMA; the *Chambers County Greenprint for Growth and Conservation*, created with the Trust for Public Land; a multi-million dollar U.S. Fish and Wildlife Service Natural Resource Management project near Lake Anahuac; and a county-wide disaster recovery housing program to benefit low- to moderate-income households. Chambers County's efforts can serve as a template for other rural counties in the region.

The City of Bay City is a rural South Texas coastal community in Matagorda County engaged in a grass-roots-driven effort of self change to grow sustainably in the areas of economic development, education, housing, infrastructure and health care. The **Bay City Community Development Corporation** demonstrates forward-thinking and support for existing natural resources and assets. The City has funded a Small Business Assistance Center to help entrepreneurs develop business ideas and grow small businesses, participates in a Main Street Program that enhances the appearance of the historic downtown and assists merchants to remain viable businesses. The Bay City Community Development Corporation also supports an active Convention and Visitors Bureau that markets both Bay City and Matagorda County to tourists for the area's attractions of beaches, bay and Gulf fishing, birding and history.

The **City of Galveston** provides a distinctive regional perspective as a City that sustains tourism, education, medical and port and industrial facets of a culturally diverse community. Located on a barrier island in the Gulf of Mexico, approximately one hour from Houston, Galveston has unique historical, environmental and economically-valuable assets.

The City will soon begin a comprehensive revision to all development, land use and subdivision code regulations by incorporating all previous relevant planning activities into a coordinated land use management system for the recovery of the City of Galveston from Hurricane Ike. As a member of the Coordinating Committee, the City of Galveston shares expertise in sustainable building and planning practices, demonstrated through a history of mitigation, coastal planning, and infrastructure best practices.

Much of the **City of Huntsville**, as well as Walker County, is comprised of low-income, underserved populations. Walker County has the 14th highest poverty rate among Texas counties and the City ranks eighth in poverty level among Texas cities. The City is currently administering two housing grants for low-income residents and serves as a shelter city for residents from other areas during catastrophic events. The City of Huntsville brings many strengths to the Coordinating Committee, including the ability to understand the needs of rural areas and experience in reaching out to low-income and traditionally underserved residents.

By 2020, **Fort Bend** County is projected to grow to more than half a million residents. Initially developed as a bedroom community to the City of Houston, the County is now facing significant growth and understands that planning is crucial to sustaining a livable community. Various entities within the County help support economic development and planning efforts by sponsoring marketing programs to ensure ongoing success in business retention and recruiting. The public continues to be informed through the media, entity newsletters, billboards, the County web site, telephone voice information and word of mouth. Commissioners Court is also always well attended by interested members of the public. The County will bring this level of successful planning and public engagement to the Coordinating Committee.

Established in 1941, the **Greater Houston Builders Association** represents more than 1,700 members and is responsible for employing more than 100,000 people and infusing \$5 billion annually into the Houston economy. GHBA members consist of a broad base of builders, remodelers, developers and a variety of companies that provide products and

services to the homebuilding industry. In June 2010, the GHBA launched its new green building program, Green Built Gulf Coast, focusing on regionally-appropriate green building practices for both single-family and multi-family developments. The GHBA will play a significant role in strengthening community support, particularly developers and home builders, through education, collaboration and public service.

The **Gulf Coast Economic Development District** is the federally recognized economic development regional planning organization for the H-GAC region. The GCEDD is governed by a 30-member Board of Directors with representation from across the region, from large metropolitan cities and counties to small cities and rural counties. The GCEDD maintains the region's *Comprehensive Economic Development Strategy*, is experienced in conducting workshops on small business financing, and currently manages a \$10 million loan fund. The GCEDD is also working with the state of Texas to develop programs that incorporate economic development and disaster recovery planning into long-term planning and recovery efforts. The GCEDD can provide a diverse mix of economic and community development perspectives to many of the items to be addressed during the planning process – from balancing opportunities for growth with quality of life in rural towns, to providing jobs and skills training to the citizens of urban areas and small cities

The **Houston Advanced Research Center** is a regional leader in developing science for decision-making by policy leaders and the public. HARC is the only organization of its type in the region and outreach on aspects of sustainability is one of HARC's strengths. HARC coordinated the first and largest regional environmental risk assessment, *Houston Environmental Foresight*, and engaged in outreach to create awareness of the findings for many more years. Currently HARC produces the *Texas Climate News*, an Internet source of information on regional climate impacts and policies. With 15 professional researchers available, HARC will play a role in providing expertise on the status of the region in environmental, economic and social equity terms. HARC personnel can also support the planning process as experts on the Technical Advisory Groups and by assisting in scenario development based on

the principles of sustainability.

**Houston Tomorrow** has promoted sustainability in the Houston region since the organization's founding in 1998. They are also national leaders in several coalitions key to changes in federal policy, including Smart Growth America. The organization has developed extensive functioning partnerships with many important non-profits and civic associations across the region and holds frequent study groups to help many other non-profits and government officials understand issues related to sustainability and transportation. Their first study group, for the *2025 Regional Transportation Plan*, led to the founding of the Citizens Transportation Coalition. Houston Tomorrow brings a bank of knowledge on regional trends and needs, as well as technical GIS mapping and modeling experience. They will also help the Consortium better engage stakeholders that may not traditionally participate in regional planning efforts.

**Houston Wilderness** is a consortium of 65 local, state and federal agencies, research and education centers, conservation organizations, and business and economic interests devoted to understanding, appreciating and preserving the ecological diversity that is found within a 100-mile radius of Houston. In addition to developing environmental advocacy programs such as incorporating a sustainable "green infrastructure" approach to the region's water quality and flooding challenges, they support regional prosperity directly by helping to protect the Gulf Coast fishing industry and indirectly by educating the public about the area's natural heritage and quality of life. Houston Wilderness has spent the past four years facilitating the implementation of its regional plan for the Sam Houston Trail and Wilderness Preserve, a 650-mile continuous greenbelt and trail system surrounding the greater Houston metropolitan area. As part of the Coordinating Committee, Houston Wilderness will provide experience and insights from the environmental advocacy perspective and will offer facilitated access to its 65-member consortium.

The **Local Initiatives Support Corporation** is a national community development non-profit organization with a local presence in Houston. Over the past 20 years in Houston, LISC has mobilized corporate, government and philanthropic support to provide local community development organizations with loans, grants and equity investments. In 2006,

LISC began implementation of its new strategic plan — *Building Sustainable Communities* — to create neighborhoods that are good places to live, do business, work and raise families. Houston LISC offers diverse community development partners serving low-wealth communities in Houston's urban neighborhoods. Their nearly three years of comprehensive community development initiatives in these neighborhoods have engaged more than 300 unique non-profit agencies and civic leaders. As a member of the Coordinating Committee, LISC will ensure that the plans generated from this proposed effort provide a coordinated and socially equitable approach to policy and investments around housing, transportation, and environment.

As a regional transportation provider, the **Metropolitan Transit Authority of Harris County (METRO)** is an integral element for sustainable development in the Houston Metropolitan Region. METRO is an innovative regional transportation organization committed to partnering with the public and private sectors to provide the safest, highest quality services and mobility solutions while creating economic growth. METRO is currently in the implementation phase of its *METRO Solutions Phase 2* program which is a part of the *2035 Regional Transportation Plan*. Key components of the implementation program include light rail in five corridors, commuter rail, enhanced Signature Bus services and new transit facilities. Citizen involvement has been a crucial component of the plan's development and implementation program. METRO receives several grants from the Federal Transit Administration and is compliant with Federal Title VI and Language Assistance requirements which require outreach efforts to accommodate those with low incomes and those who are underserved. METRO will bring this experience along with dedicated staff time to the Coordinating Committee.

**Montgomery County** is a 1,075-square mile jurisdiction adjacent to Harris County and the City of Houston. A portion of the County is the home to major planned communities as well as the growing County seat city of Conroe, while a significant amount of the County remains rural. Three major corridors traverse the County, positioning the area as a pass-through route for travel from Houston to Dallas and points to the northwest and serving

as a primary evacuation route for a large portion of the Houston-Galveston Area. The completion of these major thoroughfares has also enabled the rapid development of commuter-owned housing. Montgomery County Community Development manages CDBG, HOME and ESGP entitlement grants plus Hurricane Ike housing and infrastructure funds from the State of Texas. The current *5-Year Consolidated Plan* focuses on building new affordable permanent housing for special populations. In addition, Community Development has conducted county-wide surveys, has facilitated numerous focus groups and planning charettes, and routinely provides outreach to low-income and underserved persons. Montgomery County's experience in public outreach and planning will be an asset to the Coordinating Committee.

**Neighborhood Centers Inc.** has employed a place-based, community-centered approach since its founding in 1907. They reach more than 250,000 individuals each year in some of the region's most vulnerable communities. Through a network of six community centers, 20 senior centers, 24 Head Start locations and numerous shared spaces where they provide education, immigration forums, volunteer tax centers and other services, NCI centers and programs were hubs of activity related to the Census Count initiative. In addition, large-scale and door-to-door outreach activities were conducted with some of the "hard-to-reach" populations, including non-English speakers, immigrants, and residents of apartment complexes and trailer parks. Neighborhood Centers Inc. will play an active role in reaching out to diverse communities through the Coordinating Committee.

The **Port of Houston Authority** represents a 25-mile-long complex of diversified public and private facilities located just a few hours' sailing time from the Gulf of Mexico. The port is ranked first in the United States in foreign waterborne tonnage (14 consecutive years) and first in U.S. imports (19 consecutive years.) The Port of Houston is made up of the Port of Houston Authority and the 150-plus private industrial companies along the Houston Ship Channel. All together, the port authority and its neighbors along the ship channel are a large and vibrant component of the regional economy. More than 220 million tons of cargo moved through the Port of Houston in 2009, and more than 7,700 vessel

calls were recorded. The Port of Houston Authority brings a wealth of knowledge regarding sustainability to the Coordinating Committee and will provide dedicated staff time, technology and meeting facilities.

**Texas Southern University Center for Transportation and Training and Research** and the **Department of Urban Planning and Environmental Policy** have experience facilitating community involvement with low-income and/or minority communities in the Houston region on topics related to environmental planning, hazards mitigation and community development. While they have primarily worked with African-American communities, they also have experience engaging Hispanic communities. TSU is a state-supported institution, established in 1947 with the mission of serving the African-American population in Texas. Due to the urban location of its campus, TSU recognized the opportunity and responsibility to address the problems of urbanization in the community. The mission, faculty, and student population has since broadened and diversified, representing over 65 different countries, nationalities and cultural backgrounds. TSU's mission is now directly related to concepts of sustainability in planning for communities. TSU offers dedicated staff time, meeting facilities and research opportunities via a pool of graduate students.

**VN TeamWork, Inc.** is a non-profit, community-based multiservice center that has served low-income and underserved people in the Houston area for more than 14 years. Originally established to assist new Vietnamese immigrants, VNTW provides numerous community programs and outreach services for the Asian, Vietnamese and Hispanic populations in Houston and will enhance the region's economic competitiveness through its volunteer income tax assistance, energy efficiency, and training and workforce development programs. VNTW will also promote and provide equitable, affordable housing for low-income and underserved families through its current housing projects. The 2000 U.S. Census showed that approximately 118,000 Asians were living in the city of Houston at that time, making it one of the largest Asian populations in the U.S. VNTW will bring translation experience as well as dedicated staff and public outreach experience to

the Coordinating Committee.

**Waller County** is a small, rural county west of Houston and Harris County that is expected to receive substantial growth in the next 20 years around existing transportation facilities. The Waller County Economic Development Partnership is currently working to develop a Comprehensive Plan for the County's anticipated growth. The Comprehensive Plan will examine current and future land use, medical facilities, housing stock and employment opportunities to hire and/or train a base of skilled workers. The County is also striving to maintain its agricultural contributions to the region and is looking for a strategy to increase local foods produced for the Houston metro area. The Waller County Economic Development Partnership will provide the Coordinating Committee with expertise in capacity building and knowledge sharing based on their experience working with elected officials, business representatives and technical experts during the development of their *Comprehensive Plan*.

#### **1.b Capability and Qualification of Key Personnel**

Members of the Coordinating Committee of the Consortium are committing 29 staff members, from directors to administrative staff to support the planning process for refining the Regional Plan for Sustainable Development. *See Appendix B for brief biographies of key personnel.*

As the lead applicant and financial agent, H-GAC will follow procurement processes outlined in the Texas Local Government Code and federal rules for allocating resources received through the grant. Proposals will be scored and recommendations will be made by a sub-committee of the Consortium. The H-GAC Board of Directors will approve all expenditures associated with the grant funding

Jeff Taebel, FAICP, will serve as the overall project director for the Regional Plan for Sustainable Development. Mr. Taebel is Director of Community and Environmental Planning at H-GAC, where he oversees the agency's community and environmental planning, socioeconomic modeling, economic development and disaster resiliency initiatives. He has 27 years of experience in urban and regional planning, including 23 in his present position. He is currently responsible for an annual budget of \$12 million drawn from federal and state grants, service contracts and enterprise programs and has a long track record

of forging successful multi-agency partnerships.

Over the past year, he has led H-GAC's efforts to design a Method of Distribution for over \$1.8 billion in HUD disaster recovery funding based on infrastructure and housing damage from Hurricane Ike and its impact on low- to moderate- income communities. He also co-organized a major regional conference on coastal resiliency.

Mr. Taebel has been at the helm of many award-winning and nationally-recognized initiatives, including the River, Lakes, Bays and Bayous Trash Bash®, a region-wide, one-day trash clean up event and multi-year recipient of the EPA Gulf Guardian Award. Additional honors include: the Federal Highway Administration and Federal Transit Administration Transportation Planning Excellence Award; the Institute of Transportation Engineers Transportation Achievement Award for Bicycles for H-GAC's Pedestrian-Bicyclist "Special District" Program; and the Recycling Coalition of Texas Award of Excellence for H-GAC's recycling and source reduction initiatives.

He also leads planning efforts aimed at achieving sustainable mobility, including the FHWA-funded Livable Centers Program which integrates transportation and land use planning with economic development and quality of life improvements. Houston APA recognized this program with a Planning and Implementation Award. A sought-after presenter, Mr. Taebel has recently been a speaker at the APA National Conference, the New Partners for Smart Growth National Conference and the Gulf Coast Green Symposium and Expo, a leading green building conference organized by the Houston Chapter of the American Institute of Architects.

Actively involved in community service, professional development and planning education, Mr. Taebel is a former President of the Texas Chapter of the American Planning Association and in 2008 was inducted as a Fellow of the American Institute of Certified Planners. He has served as an adjunct faculty member in the graduate Community Development program at Prairie View A&M University and sits on the Council of Planning Advisors for Texas Southern University's graduate programs in Urban Planning and Environmental Policy.

Mr. Taebel received a Master of Urban Planning from Texas A&M University and a Bachelor of

Science in Life Sciences from the University of Nebraska.

Meredith Dang will serve as the day-to-day program manager for the Regional Plan for Sustainable Development Grant. She currently serves as the Land Use Transportation Coordinator for the Community and Environmental Planning Department with H-GAC. During her four-year tenure at H-GAC she has managed numerous projects, including a \$25 million Livable Centers Program and a \$1.5 million Sub-Regional Planning Program. The Sub-Regional Planning Program is an effort to work with 16 local governments to coordinate their transportation plans with the 2035 *Regional Transportation Plan*. She also managed the Federal Highway Administration's Eco-Logical project for the Houston-Galveston Region. This \$200,000 federal grant funded the development of program to begin integrating environmental considerations into long-range transportation planning projects.

Ms. Dang has coordinated outreach workshops across the eight-county MPO area to promote livability principles; has served as a speaker for more than 10 regional, state and national conference panels; and has presented more than 100 project overviews to local governments.

She supported the creation of the 2035 *Regional Transportation Plan*, including participating in scenario analysis for *Envision Houston Region*, writing components of the plan, and conducting environmental justice and environmental analyses.

Ms. Dang's projects have received local, state, national and international acclaim, including a Houston APA award for the Livable Centers Project and the International Chinese Transportation Professional Association's Agency of the Year Award. The Eco-Logical project has received a 2010 Regional Centers of Excellence award, supported by the National Association of Regional Councils and the U.S. Forest Service, and the web-based GIS portion of the project earned second place at the 2010 ESRI International User Conference.

Ms. Dang received her Master of Planning from the University of Southern California and Bachelor of Arts from Rice University.

## **Rating Factor 2: Needs/Extent of the Problem**

### **2.i Narrative Statement of Need**

The Gulf Coast Planning Region of Texas has the unique opportunity to promote sustainability for a wide variety of communities – urban, suburban, rural and coastal. More than 81 percent of the region's population is under the age of 55, and the region is culturally diverse with 42 percent white, 34 percent Hispanic, 16.5 percent black, 6 percent Asian and 1.5 percent other. The 13-county region is home to more than 6 million people with an anticipated growth to more than 9 million people by 2035. However, without a Regional Plan for Sustainable Development, the region is not on a direct course to grow in a sustainable way.

The region's housing is generally considered affordable (79 percent of communities in the Houston metro area are considered affordable based on the median housing cost to household income ratios). However, when housing costs are examined in combination with transportation costs, only 55 percent of communities are considered affordable. The region's vehicle miles travelled has increased over the past 20 years, and the Houston region has a higher than average transit cost. Of the 800,000 regional commuters earning less than 200 percent of the poverty level according to U.S. Department of Health and Human Services guidelines, 45 percent drive alone and commute 30 minutes or more. Only 4 percent of the commuters in this group use transit.

For the region as a whole, non-bus transit modes do not exist outside of central Houston, and transit use in counties other than Harris is marginal. Several factors lead to low usage of public transit, including proximity to housing and distance to employment centers. While 55 percent of employment options in the region are near bus stops, that accessibility is only relevant for people who live near transit or who work in those particular places of employment. Currently, the region has one 7.5 mile light rail line and all of the light rail stations fall within the same general areas as bus stops. With 45 percent of the region's employment not near bus stops, a significant portion of the population must use non-transit means to get to work.

The majority of light rail expansion in the region will occur in low- to moderate-income neighborhoods, thus increasing the number of jobs and housing near transit. However, the trend is not promising for significant amounts of affordable

housing to be developed near the light rail lines. Though 42 percent of all low-income housing related investments made by the Texas Department of Housing and Community Affairs fall within one-half mile of transit, none are within the commonly acceptable distance of light rail expansion.

Without a greater presence of subsidized housing options near major employment centers, low- and moderate-income households will likely be priced out of the market as redevelopment occurs and will have to live farther away from job opportunities. This increases their household transportation costs and increases travel burden on low- and moderate-income residents.

Urban sprawl in the region is increasing at roughly the same rate as the population. This shift in urbanized land use leads to longer commutes which can negatively affect air quality and contribute to poor health, including obesity, heart disease and asthma. Yet, urban sprawl does not have to be an inevitable result of growth. The region currently has more than 12,000 brownfields sites that remain un-remediated and represent significant opportunities for land recycling and redevelopment. Land recycling or other types of infill and transit-oriented developments can also relieve over-burdened water treatment and distribution systems. Regionally, most outlying counties rely on septic systems which can, and often do, fail and contribute to poor water quality and soil contamination and increase the incidence of illness, especially where relatively concentrated residential development occurs away from established urban service areas. Additional growth in those areas without adequate added infrastructure will be detrimental to the health of the community.

Many low- to moderate-income residents live farther than one mile from a full service grocery store. This barrier to fresh food access leads to easier access to fast food and convenience store food choices and subsequently poor health. For example, in Wharton County (rural county) only 25 percent of low-income residents live within one mile of a grocery store. The County has the highest percentage of children with childhood obesity in the region, has the second highest ratio of students eligible for free or reduced lunches, and has the third highest number of diabetes cases per 1,000 people.

Galveston, Matagorda and Wharton counties

have the highest regional incidences of lead poisoning per 1,000 (5, 6, and 6, respectively). The chief source of lead poisoning is lead-based paint, usually found on the exteriors or interiors of homes built prior to 1979, thus, homes from this era can be hazardous if improperly maintained or when being renovated.

*The State of Texas does not collect all the types of health data requested in the NOEA; most significantly, some statistics are not delineated by race. Also, some data, such as diagnoses of heart disease was not available, but death by heart disease was. Notes are included on the Factor 2 Need and Extent of the Problem form in table 7.2.*

Regionally, Harris County (urban county) has the greatest number of people below the poverty line; however, only 16 percent of its population is below the poverty line. Of the counties with people in poverty, Harris County has the largest share in the region (75.8 percent). Of the 13 counties in the region, Walker County (rural county) has the highest percentage of its population (22.8 percent) below the poverty line.

The eight-county MPO region is currently classified as severe nonattainment under the 1997 8-Hour Ozone Standard (0.8 ppm) with a required attainment date of June 15, 2019. Exposure to elevated levels of ozone can cause or aggravate respiratory illness. Many counties in the nonattainment area reported 70 to 140 hospitalizations per 1,000 people each year due to asthma. The average rate of annual hospitalizations for asthma in Texas is 88 per 1,000. The challenge for the region is to examine the appropriate strategies, identify adequate funding sources, and select implementation activities that can achieve compliance with state and federal requirements. The Regional Plan for Sustainable Development can provide guidance for prioritizing implementation strategies that will concurrently address air quality, health impacts, transportation, and environmental quality.

Despite job losses across the United States, the number of employed persons and new hires in the Houston region continues to grow. This trend indicates the region remains attractive to workers who are able to migrate to areas of opportunity during economic downturns. The region must strive to balance this continued and future growth with sustainability. Regional planners must also remember an economic system is fragile, with a change in

one sector having cumulative effects throughout the region. For example, BAE Systems, a military contractor in the small, rural community of Sealy (pop. 5,200) recently announced massive layoffs of 1,200 to 2,800 employees. BAE has been in Austin County for the past 17 years. In 2009, BAE paid \$1.2 million in school district taxes, \$200,000 in city taxes and \$350,000 in county taxes. The impact of layoffs by the city's largest employer will be felt by residents, local businesses, and the school district and will impair the county and city's ability to maintain current levels of service.

The region's rural areas and small cities have limited facilities for the homeless, and data on homeless populations in these areas is difficult to obtain. This, combined with a high rate of homeless people per facility, indicates that a substantial need exists to increase capacity.

Aging infrastructure is also a concern for regional planners. A significant percentage of available funds is expended on maintenance of the region's road system as it continues to age and begins to deteriorate in places. This poses a distinct challenge to coastal communities as roadways must be in good condition to support evacuation needs.

### **Rating Factor 3: Soundness of Approach**

#### **General Description of Proposed Regional Plan for Sustainable Development**

**3.a.1.a** The Regional Plan for Sustainable Development will be the first regionally-adopted, consensus-based sustainability plan for the Gulf Coast Planning Region. The plan will be based on citizen input, including a major focus on building the capacity of traditionally underrepresented groups to effectively engage in the process. Developing the plan will allow the region to articulate a vision for a sustainable future and set measurable goals whose progress can be tracked through the creation of metrics and consistent distribution of data to stakeholders and the public. The plan will address the interaction of land use, transportation, housing, economic development, infrastructure, and environmental elements – and the social equity issues related to each – and contain appropriate implementation strategies for the region's urban, suburban, rural and coastal communities.

The plan will contain a unified baseline assessment

of existing conditions and trends that integrate the substantial but often compartmentalized data and analysis contained in local and regional plans. The baseline assessment will build upon information that has largely been assembled through various planning efforts such as local comprehensive and consolidated plans, as well as regional plans for economic development, transportation and water infrastructure. The plan will pinpoint the barriers, challenges and constraints to sustainability faced at the regional level and by communities in each of the four transect zones.

The plan will include regional and transect-based metrics that will be applied to evaluate existing sustainability conditions for the region and allow for the measurement of future progress. The metrics will also be used to evaluate three regional investment/reinvestment scenarios and their projected impacts to sustainability. The Consortium will select preferred scenario elements that reflect the vision and best balance the economic, environmental and equity goals of sustainability.

The plan will contain context-specific implementation recommendations, many of which will be developed through case studies conducted in partnership with individual communities (to be determined during the planning process). Case studies will feature different transect zones and sustainability challenges to facilitate a practical examination of implementation strategies needed to achieve the preferred regional investment scenario in varying local contexts.

Plan implementation strategies will be identified according to topic area (i.e. energy, transportation, housing), transect zone and geographic scale (i.e. neighborhood, community, region). For example, housing strategies will be identified for urban, suburban, rural and coastal areas. These strategies could be considered together to form a comprehensive regional housing plan, or used by individual communities or neighborhoods based on the particular need of each implementer. The intent of this approach is to ensure that the plan is comprehensive, while also being flexible to meet the needs of the range of participants and implementing partners in the region.

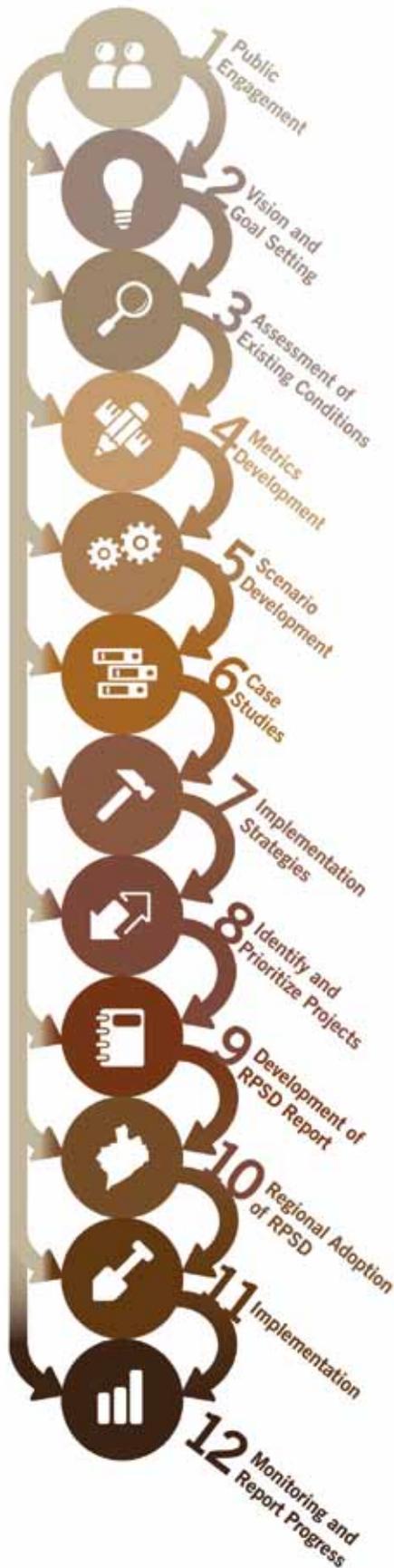
A significant deliverable of the plan will be a tool kit to assist local governments in identifying and

adopting appropriate strategies into their policies and programs. Strategies will be based on best practices for overcoming identified challenges to sustainability and will be tailored for specific transect zones. This approach allows local governments to select from a menu of appropriate policy choices for the near and long term.

**3.a.1.b.** The Regional Plan for Sustainable Development will advance sustainable development by creating a platform for ongoing dialogue between regional entities, local stakeholders and the public. The substantial existing stakeholder and community networks of the Consortium partners will provide a starting point for this effort, to be augmented through the establishment of new partnerships with organizations with roots in communities that have been underrepresented in previous planning processes. Owing to the geographic size and dispersion of the region's population, there will also be extensive opportunities for public participation through an interactive web portal and other social media. Achieving broad-based and representative participation will be crucial to providing a sense of ownership for the plan and building public knowledge of and support for future sustainability measures.

The plan will also be instrumental in breaking down traditional "silos" not only among local jurisdictions, but also between public and private organizations that have historically focused on single topic areas such as housing, transportation, economic development, the environment and energy. It will facilitate a holistic evaluation through a collaborative, transect-based process that allows for integration and the exchange of ideas among numerous organizations that will inform local and regional plans from this point forward.

The Consortium will work with local government partners to encourage the voluntary adoption and implementation of plan elements and recommendations. Strategies within the plan will be designed to be incorporated into the codes, capital improvement plans, and revitalization programs of local governments. These implementation strategies are intended to be voluntarily adopted by local governments based on individual context and constituent needs. Though participation is voluntary, local government implementation of sustainability strategies will be tracked to highlight successes and



model transferable initiatives.

The Regional Plan for Sustainable Development will not end at the conclusion of the 36-month grant period. A key follow-up initiative will be tracking progress toward the sustainability benchmarks and disseminating the results to the public through annual reports and more detailed three and five year report cards. The monitoring process developed for the plan will facilitate continual updates from Consortium partners to local governments, stakeholders and the public and will prompt action from everyone involved. Consortium partners will continue to identify training opportunities and workshops for communities to help them implement various sustainability strategies identified in the plan.

**3.a.1.c.** Scenario planning will be used to sharpen the regional vision and goals by helping the public and stakeholders gain an understanding of how alternative futures would perform against sustainability metrics.

Through public engagement and stakeholder input, the Consortium will explore possible alternatives for growth and reinvestment in three regional scenarios. Scenarios will be developed through GIS modeling, and qualitative review by stakeholders and the public. A baseline scenario reflecting current growth trends and planned public investments will be compared to two alternative futures, derived from the citizen visioning process.

The Consortium will evaluate the performance of each scenario against defined regional sustainability metrics, considering where and how established goals may conflict. The evaluation will also include a visualization of the impacts of different policy choices on communities in each transect zone, as well as an assessment of fiscal ramifications. Online tools will be developed to allow the public to interact with the scenario development and evaluation process as a tool for education as well as soliciting preferences. The Consortium will use the public and stakeholder input from the online tool and public forums to construct a preferred scenario for the region upon which to build the implementation strategies.

Consortium partners have extensive experience in scenario planning. *Envision Houston Region*, led by H-GAC, entailed comprehensive public engagement over an eight-county area. This exercise allowed participants to define their future vision of the region by allocating chip sets representing different land use scenarios on localized and regional maps. The different growth scenarios were compared in terms of impacts on the regional transportation network, air quality and other environmental factors. Blueprint Houston collaborated with H-GAC on the largest public meeting in this process, which focused on the City of Houston. H-GAC has also employed scenario planning in developing the *Regional Transportation Plan*, the *Sub-Regional Planning Initiative* and the *Regional Transit Framework Study*.

The Center for Houston's Future has also conducted two scenario planning efforts during the past decade. *The Power of Place: Scenarios for the Future of Quality of Place in the Houston Region*, was completed in 2004. In January 2009, the Center embarked on an even more ambitious scenario planning process that was broadened to encompass an eight-county area. The Center will use the scenarios as tools to engage businesses and organizations within the greater Houston region in determining how they will be a sustainable part

of the greater community.

Houston Tomorrow developed “Scenario X” to illustrate a future in which population and job growth mirrored H-GAC’s *2035 Regional Transportation Plan* scenarios but were accommodated with no additional loss of green space. Houston Tomorrow has also created curriculum for high school Environmental Science educators to teach students about policy choices using information from the regional growth forecast.

Harris County has also used scenario planning through its use of charrettes that allow community visioning for target areas and neighborhoods.

**3.a.1.d.** The six livability principles will guide each step of the regional planning exercise, acting as a launching point for the process of creating a regional definition of sustainability, a regional vision statement, and goals for specific elements of sustainability. The existing conditions assessment will utilize data to create a baseline assessment of where the region is today with respect to the six livability principles. This data will be used as a basis of comparison for the scenario modeling and evaluation process. In addition, the Technical Advisory Groups focusing on transportation, housing, economic development, healthy communities, land use and social equity will use the principles as the basis for establishing goals and metrics, including coordinating with HUD, EPA and DOT to develop locally-appropriate performance measures. The livability principles will also drive the creation of implementation strategies in the plan. Promoting social equity as it relates to each of the livability principles will be a particular focus throughout the planning process.

**3.a.1.e.** The plan will respond to the needs documented in Rating Factor 2 by using these needs as a catalyst for starting a meaningful dialogue between the Consortium, stakeholders and the public with the intent of establishing a baseline for the development of the regional vision and goals.

The needs demonstrated under Rating Factor 2 provide critical information for the public engagement strategy, highlighting communities and populations that may need non-traditional outreach and involvement methods.

The Technical Advisory and Regional Transect groups, guided by public input, will address specific needs demonstrated under Rating Factor 2 through

an in-depth and iterative exploration of challenges, potential steps to overcome them, and metrics to assess the effectiveness of implementation efforts. For example, the rural transect committee will examine the rural-specific needs demonstrated under Rating Factor 2, such as access to fresh foods, lack of transportation alternatives, shortage of affordable housing, and jobs/housing imbalance, resulting in strategies that will be applicable in the region’s least developed areas. The Regional Transect Group will work collectively to ensure that the plan is addressing region-wide challenges that have been identified in the data analysis and public involvement process. The Consortium will also use the demonstrated needs to create metrics and data inputs for scenario planning.

**3.a.1.f.** The plan will examine strategies for how best to leverage and maintain involvement with the region’s numerous economic assets, including three major ports, two major airports, a vast petrochemical industry, and many local institutions conducting energy-related research. The expertise of these stakeholders will be used to explore strategies for balancing growth, transportation needs, economic development, and air quality, as well as reducing the region’s dependence on traditional energy sources through conservation and by capitalizing on existing biofuel production, natural gas, and nuclear power facilities within the region.

The plan will consider methods for attracting and maintaining a skilled labor pool as the region continues to grow, including evaluating challenges such as affordable workforce housing and training in specialized fields or trades. The region is known for its small business strength and the plan will leverage this asset by including small businesses in the outreach and input aspects of the planning process, and by focusing on implementation strategies that will avoid the displacement of small businesses and, harness their entrepreneurial ideas.

The plan will advance the growing interest in local foods to create strategies that leverage the region’s significant agricultural sector. Houston Tomorrow has established a Food Policy Work Group and is preparing to conduct a regional food assessment, including agricultural infrastructure, food deserts and threats to food security that will be a key input to this plan. Other partners, including several rural counties, are actively pursuing the development of

local farmers markets as a sustainable economic development strategy.

The plan will also employ the expertise of the Texas Medical Center—the world’s largest concentration of medical facilities—an emerging biotechnology industry and the numerous universities and non-profit research organizations found throughout the region. These assets will be leveraged to explore strategies for improving the public health of the region, specifically those indicators on which it now scores poorly. The plan will also leverage the research capabilities of educational institutions through their role as Consortium and stakeholder members, enabling use of their data, collaborative work efforts, and investigative findings to explore sustainability strategies for the region.

Several areas in the region, such as Galveston and the Bolivar Peninsula, have a strong tourist economy and ecological assets. The plan will work to leverage these resources with strategies to preserve critical ecosystems which contribute not only to the economy but the region’s quality of life and overall sustainability. The plan will also promote eco-tourism as an economic development strategy in areas of the region with rich ecological heritage.

Some specific economic challenges are faced in the rural counties that have less diversified economies. For example, in the aftermath of Hurricane Ike, when major sectors of the economy were shut down, several counties became aware of their economic vulnerabilities. The Consortium will use the Regional Plan for Sustainable Development to dialogue and raise awareness of such vulnerabilities and strategies to create a more sustainable and resilient economy. This will include performing a SWOT analysis to recognize particular assets and liabilities.

### **Process to Develop a Regional Plan for Sustainable Development**

**3.a.2.a.** The Consortium will develop and implement a Citizen Participation Plan designed to foster meaningful participation of all stakeholder groups throughout the duration of the project. This process will account for the fact that the region is one of the most diverse in the country with distinct communities based on identity, geography, interests and language. The success of the Regional Plan for Sustainable Development will greatly depend on

the Consortium’s ability to engage and sustain the interest of all of these communities, with special attention to those traditionally underrepresented in past planning processes. The Consortium considers “meaningful participation” to mean that communities and residents will be engaged as partners throughout the planning and decision-making processes. To achieve this, the planning process will focus on three major strategies: 1) building the capacity of local communities to participate effectively; 2) using methods/techniques for participation that maximize two-way communication; and 3) providing stakeholders a variety of participation options.

The goal of the capacity-building element of the Citizen Participation Plan is to utilize existing strengths, resources and leaders in local communities and neighborhoods while providing these communities an increased awareness and understanding of local and regional issues. By supplying data, expertise and linkages with external resources, the Consortium will equip neighborhood and community leaders and residents to facilitate rather than direct the creation of a vision for sustainable development. This effort will further enable communities to 1) identify housing, economic development, mobility and other needs of the community while identifying meaningful metrics to measure progress on these issues; 2) develop consensus-building skills, so that the communities can effectively convey their vision and engage with other decision-makers in developing the regional plan so that it maximizes equitable outcomes; and 3) identify viable and well-supported strategies for implementing the plan.

In assuring that the process is inclusive, the Consortium will focus on engaging and sustaining interest among communities of color, non-English speaking residents, new residents (immigrants, refugees, hurricane evacuees), low-income communities, economically isolated communities (i.e., residents of declining rural areas and urban neighborhoods), and vulnerable populations (i.e., seniors and people with disabilities). The Consortium will also develop web-based strategies that can be used as tools to reach the under-engaged and those with location accessibility challenges. All web pages will be designed to be compatible with mobile devices, recognizing that this is a growing source of Internet access for many residents that may not own home

computers.

The Consortium will promote public participation throughout the planning process starting with the identification of critical sustainability issues, through to visioning, scenario development and selection of implementation strategies. The goal is to ensure that stakeholders are driving the process rather than reacting to it. It is also important to recognize that, though the process is continuous, residents and stakeholders must have opportunities to participate in particular elements of the plan that are of interest to them even if they were not active in previous stages. To facilitate this, the Consortium will use a variety of best practices and develop culturally appropriate methods for providing information and data (fact sheets, briefings), collecting input (information centers, surveys, web media), and problem-solving and decision-making (focus groups, advisory committees, workshops) For each task, the Consortium will identify the specific mix of techniques that will foster community ownership of the final plan.

Given the importance of public engagement to the overall planning effort, the Citizen Participation Plan will be developed by the Consortium within the first 30-60 days of receiving the award to detail the process for community engagement, capacity-building, community organizing, education, and technical assistance. The Citizen Participation Plan will be based on community engagement strategies that various Consortium partners and other community organizations have used successfully in the region. *See Appendix C for a list of activities the consortium may use as part of the Citizen Participation Plan and See Appendix D for highlighted examples of public engagement processes used by Consortium members.*

The Consortium will ensure that principles of equity and inclusiveness are cornerstones of the Citizen Participation Plan while also seeing that the plan is feasible within the project timeline and budget.

**3.a.2.b.** The Consortium will build upon its existing inventory of significant regional environmental, transportation and housing plans and will review and analyze existing infrastructure and development plans to assess current conditions and projected trends. *See Appendix E.* The Regional Transportation Plan, Analysis of Impediments to Fair Housing, and the Consolidated Plans for City of Houston, Harris County, and other CDBG

entitlement communities will be among the many additional state, regional, and local plans assessed.

The assessment of existing conditions will take the form of a SWOT analysis to evaluate strengths, weaknesses, opportunities, and threats and a gap analysis that will identify and investigate the sustainability elements of existing plans, activities, and investments. Research institutions with experience in data and policy analysis (such as TSU and HARC) will be closely involved in developing various elements of the existing conditions analysis. The gap analysis of existing plans will result in a matrix that identifies where the six livability principles are present or absent in the content and/or implementation of existing regional plans. An outcome of this analysis will be a set of guidelines for how local and regional plans can better incorporate sustainability principles.

The Consortium will use H-GAC's socioeconomic land use simulation models to analyze land use, population, and employment trends and develop future growth projections. The model has parcel-level land use data to allow for detailed analysis of existing housing supply and projected trends.

Coordinating Committee members, including local governments and non-profit and community-based partners, will provide leadership and expertise for the assessment of existing conditions and projected trends in regional infrastructure and housing choice. Members of the Technical Advisory Group will contribute regional data, reports and experiences.

Assessment of existing conditions will also include engagement of community residents and leaders throughout the region. The Consortium's non-profit and community-based partners will assist with this effort to ensure an understanding of the nuances of the diverse array of neighborhoods, communities, socioeconomic groups, ethnic groups, and age groups within the region.

The assessment of existing conditions and projected trends will be used to develop the baseline scenario for the Scenario Development process (as described in 3.a.1.c).

**3.a.2.c** Data described under Rating Factor 2 will be a common starting point for the public engagement and assessment of existing conditions necessary for development of the regional vision. Much of this data, including information about access to housing,

jobs, transportation, green space, food retail and community services, is already geocoded and can be mapped with GIS. Maps and GIS analysis can identify underserved communities and areas with specific sustainability challenges, such as the location of major employment centers in relation to affordable housing and transit. Data will also be used to educate the public and key stakeholders in the region about the interconnectedness of sustainability elements.

In addition to data sets described in Rating Factor 2, the region's academic institutions, research organizations, and the MPO have extensive data sets that can be accessed, analyzed and mapped.

*See Appendix F for sources of data to be used in development of the regional vision.*

The data described in Appendix F and the Rating Factor 2 information will illustrate key trends and challenges to sustainability. This will yield a summary of regional baseline trends, providing residents with information and knowledge about the undesirable outcomes the region is likely to face if changes are not made (i.e. worsening traffic congestion, housing affordability, air quality, energy consumption, and access to green space). Based on this information, residents will be enabled to create a vision that preserves desirable elements and overcomes the region's most significant barriers to sustainability.

**3.a.2.d.** Stakeholder and resident engagement is essential for identifying barriers to sustainability. As part of the grant preparation process, the Consortium hosted a workshop and discussion for regional stakeholders to begin identifying challenges to be addressed through plan development and implementation. Continuing efforts to identify barriers and challenges to sustainability will take place concurrently with the visioning process.

Once barriers are identified, the Technical Advisory Group will explore local and national best practices to develop strategies and policy to address them at the regional and transect-specific levels. Innovative tools, such as the Center for Neighborhood Technology's Location Efficiency Model, LEED for Neighborhood Development, and the local regional low-impact development standards (R-LIDS) effort, will be explored to break down barriers to sustainability. Specific barriers will also be addressed through a case study process which will evaluate, test and develop strategies in communities

that are representative of each transect area.

Local governments, including Harris County and the City of Houston, have displacement policies in accordance with HUD requirements. Houston METRO follows its Relocation Assistance Program which provides services and financial assistance to individuals and businesses displaced by METRO's federally-funded projects. Due to recent planning for existing and planned light rail projects, METRO staff has expertise that will support future sustainability planning efforts related to residential and business displacement.

**3.a.2.e.** Consensus will be measured by the amount and quality of public engagement that goes into creation of the plan. Regional consensus will also be measured by adoption of the Regional Plan for Sustainable Development by the H-GAC Board of Directors and by voluntary adoption of strategies contained within the plan by local jurisdictions.

The public will be engaged at the community and neighborhood level for feedback and input through all stages of planning and development. Public visioning strategies and efforts will be established through the Citizen Participation Plan, providing a detailed process for engaging communities and residents throughout the 13-county region. This engagement process continues beyond visioning into scenario development.

Public agencies and special districts will be engaged during all elements of the planning process through participation in the Consortium on the Governmental Advisory Committee, Coordinating Committee, Technical Advisory Group and/or Regional Transect Group. The business community and representatives of area Chambers of Commerce will also be involved in the Technical Advisory or Regional Transect groups.

**3.a.2.f.** The regional vision developed through the planning process will lead to the development of metrics and implementation strategies that, over time, will result in the realization of the vision. Implementation strategies include identifying immediate and long-term policy change recommendations, identifying and prioritizing sustainability projects, creating evaluation criteria for priority projects, identifying possible funding sources, and developing benchmarks to measure progress.

Priority projects, plans and programs identified in

the regional plan will be identified through selection criteria and metrics that reflect the full range of sustainability elements. This will ensure a multi-disciplinary approach to project selection and will serve as a model for other project selection processes such as the Regional Transportation Plan and Transportation Improvement Program.

A tool kit to assist local governments in identifying and adopting appropriate strategies into local policies and programs (planning, regulatory and non-regulatory) will be a significant deliverable of the plan and will include:

- Understanding local challenges and their implication for the region;
- Identifying strategies and best management practices to address these challenges;
- Understanding the benefits of alternative strategies using the scenario model; and
- Prioritizing local programs and initiatives/projects.

The Consortium will identify or host customized training opportunities and workshops for local agencies and entities focusing on implementation of various sustainability strategies in the plan. Governmental Advisory Committee members will bring implementation strategies to their respective bodies of government to consider for adoption, and future regional plans will be based on the Regional Plan for Sustainable Development, including the Regional Transportation Plan.

**3.a.2.g.** Metrics that gauge and guide the progress of plan implementation will be developed through the planning process, based on the six livability principles as well as the regional vision. The specific metrics to be included in the plan will be selected through a consensus-based planning process that solicits widespread public input and stakeholder feedback.

The first step in developing metrics will be the creation of a baseline sustainability level for all defined metrics. The metrics will reflect the diverse local contexts within the region, with specific measures for urban, suburban, rural and coastal areas. Based on existing tools like the Quality of Place Indicators developed by the Center for Houston's Future, along with additional research and public participation, the Technical Advisory and Regional Transect Groups will develop quantitative metrics that measure progress in furthering transportation choices, equitable housing opportunities, supporting existing communities,

leveraging federal investments, reducing household ecological footprints, and enhancing quality of life in terms of energy, air quality and public health. The Coordinating Committee and Governmental Advisory Committee will approve the metrics.

The metrics will be based on the 30-year time horizon of the plan and will be linked to specific interval goals. (For example, increase in x% of residents residing in affordable and equitable housing that is transit accessible within 5 years, 10 years, 15 years, 20 years, 25 years, and 30 years, measured regionally.)

In addition to quantitative metrics, the Consortium will develop benchmarks to evaluate success of the plan that measure the level of regional adoption of strategies, including the number of local or regional plans revised to include linkages to the Regional Plan for Sustainable Development, local or regional policy changes, and the accomplishment of sustainability goals and objectives across the transect.

The Consortium will develop a progress report to evaluate achievements and momentum through the creation of 3-5 year benchmarking targets. Every three to five years, H-GAC will conduct a quantitative assessment of the progress metrics and will publish a "report card" for all regional partners. The report card will also be posted on H-GAC's web site. H-GAC will also create an annual report highlighting regional sustainability success stories and progress toward benchmarks and goals. The aim of this publication is to keep the plan and goals in the public eye and maintain a focus on sustainability.

The Consortium will study other grant opportunities and work with local governments throughout the region to report results of projects and periodically update the Regional Plan for Sustainable Development to ensure it remains current. Feedback from the public, local governments, non-profit organizations, and the business community will also guide updates to the plan. Additionally, local entities will have the ability to evaluate their individual progress toward sustainability through technical assistance from H-GAC and the Consortium.

## Governance and Management

**3.a.3.a.** The formal structure of the Consortium can be best viewed graphically in the organizational diagram, page 3.

Public involvement and input is crucial to the success of the plan. The public serves as the base of the pyramid upon which the Consortium is built and is the mortar between the layers of the organizational structure.

Key stakeholders will comprise the Technical Advisory and Regional Transect groups. Both groups, while divided into specific disciplines, will meet across disciplines at least quarterly to discuss ideas and findings (which is the model used successfully by the Houston Advanced Research Center for its Houston Environmental Foresight collaborative risk assessment initiative). The groups are expected to share expertise from their various disciplines with each other through a collaborative and iterative process to generate a stronger product. The Technical Advisory Group will focus on sustainability as it pertains to transportation, housing, environmental impact, social equity, economic development and healthy communities. The Regional Transect Group will focus on sustainability as it applies to the rural, suburban, urban and coastal areas of the regions. Responsibilities of the key stakeholder groups are discussed in more detail in Rating Factor 1, pages 2-4.

Members of the key stakeholder groups will be selected by the Coordinating Committee, a 25-member committee representing a broad and diverse group of government and non-governmental entities with experience in planning, service delivery, advocacy and public engagement. The Coordinating Committee guides the work of the stakeholders, implements the Public Participation Plan and makes recommendations to the Governmental Advisory Committee. The Governmental Advisory Committee will consist of elected officials and will act with a limited power of veto but will not generate content. Decisions that resolve points of conflict within the Coordinating Committee will be reached by a 3/5ths majority vote of the Coordinating Committee membership. Responsibilities of the Coordinating Committee and the Governmental Advisory Committee are discussed in more detail in Rating Factor 1, page 4.

The organizational structure can be generally compared to a building project. The Coordinating Committee should be thought of as a project manager, the Governmental Advisory Committee as the clients, and the Technical Advisory and Regional Transect

groups as the sub-contractors. The project manager needs to distill and consolidate the information from the sub-contractors to ensure that a coherent product is developed. The public will provide input to solidify all aspects of and results from this structure.

**3.a.3.b.** The Coordinating Committee will review the plans and products of stakeholders from the Technical Advisory and Regional Transect groups. The 25 Coordinating Committee partners will act as one unified body to support and steer the visioning, public engagement and planning processes. The expertise of each individual committee member is discussed in more detail in Rating Factor 1, pages 5-10.

**3.a.3.c.** The Coordinating Committee will continue to seek partners that can meaningfully contribute to sustainability in the region as the grant process develops. Currently, more than 20 additional partners, including additional representatives from private industry, have committed to joining the Consortium as stakeholders for the future planning process. The Consortium will actively seek public comment and feedback, which will influence and likely lead to additional partners.

Members of the Coordinating Committee of the Consortium have committed both tangible and in-kind match as part of the initial application process and as required by the NOFA. *See Appendix G for a list of Coordinating Committee match.*

**3.a.3.d.** Consistent data will be the basis for creating the new partnerships that will facilitate the effective preparation of the Regional Plan for Sustainable Development. H-GAC currently maintains and makes available a bank of regional data models, including travel demand, population and land use. Continuing to house this data, as well as other data collected throughout the planning process, is a practical task for H-GAC. Additionally, H-GAC will use its web site to provide free, transparent and uninterrupted access to the collected data.

H-GAC has an existing data management plan that focuses on maintaining quality data for efficient and accessible operation as a regional data clearinghouse. This commitment to maintaining quality data will be enhanced by the contribution of various Consortium partners and their expertise in data analysis, public outreach, and providing governmental and non-governmental services to the public.

The Coordinating Committee will evaluate the data required to measure the implementation of sustainability strategies, and any data gaps will be filled by the Consortium and the new data stored at H-GAC. Making the data available to everyone promotes the cooperative ideals of the Consortium. Consistent data not only offers a more credible basis for assessing the effects of alternative scenarios, but also clarifies the interrelationship between projects and issues of concern.

**3.a.3.e.** The members of the Governmental Advisory Committee will bring the implementation strategies from the regional plan to their respective bodies of government for review, adoption and implementation. Because the members of the Governmental Advisory Committee will be involved in the Consortium throughout the planning and visioning processes, they will understand the plan and will be able to keep the livability principles in focus. With regard to future funding, the governmental bodies will use the plan to inform and guide spending decisions for their capital improvement plans, entitlement funding and other local funding initiatives.

To keep the plan in the public eye, H-GAC will produce an annual report highlighting success stories and promoting sustainability planning. This report will be complemented by a “report card” measuring performance metrics of the plan at three- to five-year intervals. H-GAC will evaluate and distribute the report card on behalf of the Consortium.

### **3.d. HUD’s Departmental Policy Priorities Capacity Building and Knowledge Sharing**

Capacity Building – Training, public engagement and use of technology will lead to a strengthening of the capacity of the Consortium to work and interact successfully with diverse groups and constituencies. The Consortium members will participate in four training sessions (two trainings in Year 1 and one training session each in Years 2 and 3) on topics related to consensus-building, partnerships, and dispute resolution. Community and neighborhood leaders that represent a range of communities, geographic areas and interests will participate in leadership training opportunities as part of a citizen participation plan to increase skills and technical expertise of community stakeholders. Approximately 25 training sessions will be initially scheduled during the grant period (four in the City of Houston, two in

each of the eight surrounding counties, and one in each of the five rural counties).

Public engagement activities and regional visioning will take place simultaneously with the assessment of existing conditions in the region, and data collected will be used to educate the public and key stakeholders. Public engagement activities will take place at a variety of locations within the region and will be supplemented by Internet-based meeting and survey tools. Scenario development and evaluation will take place with both the Consortium and the public using an interactive online tool that allows the user to vote their preferences.

The planning effort will strengthen the capacity-building skills of Consortium members and partners through their direct involvement in a series of community outreach events, data analysis sessions, and visioning exercises. Each member will be involved in organizing and facilitating meetings and events, working with the media, conducting webinars, developing promotional items, and building consensus among stakeholders. At the end of the project each member will have the direct experience necessary to conduct stakeholder meetings and will have access to a regional network of experts and practitioners engaged in various aspects of sustainability.

Following the release of the Advance NOFA, H-GAC hosted a listening session to gain feedback from the public and other interested entities. This session was attended by 48 people plus H-GAC staff. Notes and presentations from the session have been made available online. H-GAC also set up a web site ([www.h-gac.com/community/sustainability](http://www.h-gac.com/community/sustainability)) specifically to update stakeholders on the progress of the grant application and the work of the Coordinating Committee, involve and solicit input, and provide an interactive discussion forum, for which more than 120 people have already registered. Approximately three weeks prior to submitting the application, the Coordinating Committee hosted a workshop and facilitated discussion with interested members of the public and representatives from government and non-profit organizations. More than 100 people turned out for this half-day event. As a result of this event and other ongoing outreach activities, the Consortium has received commitments from 31 stakeholders representing a variety of sectors, including 14 from non-profit/advocacy, three from

education/research, nine from governmental and five from private industry.

**Knowledge Sharing** – The Consortium represents a multi-disciplinary collaboration of non-profit organizations, research institutions, business interests, and a variety of government entities. Each partner brings a unique perspective and specific area of expertise that will be shared with all others on the Consortium. The diverse areas of expertise facilitate learning across disciplines. Plus the organizational and functional structure of the Consortium is designed to promote communication among various disciplines and across geographic areas, not to mention among individuals and groups with differing life experiences and perspectives on the region and its communities.

By participating in the Consortium, each member will be required to share examples of successful projects, best practices, lessons learned, and hurdles to achieving sustainability, and also provide feedback on other members' ideas and concepts. This coordinated peer exchange will occur bi-monthly through in-person meetings.

The Governmental Advisory Committee also provides an important opportunity to expand cross-cutting policy knowledge among local elected officials. All reports, recommendations, and work products will be presented to the committee to ensure that local elected officials and decision-makers are included in the learning and feedback process.

H-GAC has established a web site to share information with stakeholders and members of the Consortium. The site will allow new information to be shared regularly and provide, at a minimum, monthly progress updates. H-GAC will also develop an online GIS application that allows partners and interested citizens to look at various map layers developed through the existing conditions analysis (such as land use, transportation and housing cost index, poverty rates, transit access, locations of full-service grocery stores, etc.).

The Consortium will host quarterly webinars to highlight various sustainability issues and elements of the Regional Plan for Sustainable Development. The webinars will be offered at no cost and can accommodate up to 500 participants.

A monthly newsletter with an update on the planning process, data collection progress, and facts and interim findings will be prepared by the

Consortium and distributed to stakeholders via e-mail, in addition to posting to the established web site to share with the broader public.

**Expand Cross Cutting Policy Knowledge** - H-GAC currently serves as a data clearinghouse for local government agencies, researchers, economic developers, the business and real estate communities, and other interested parties for the region and will continue to provide data at no cost to researchers and project partners. H-GAC has experience making a variety of data sets available to the public including GIS data, aerial imagery, land use parcel data, demographic information, and population forecasts.

H-GAC will create a specific web page with sustainability data for policy researchers that includes data used in and resulting from the existing conditions analysis and metric analysis. Data sets will be posted as they are updated (i.e. new census data, annual VMT calculations).

The Consortium includes policy researchers from Texas Southern University and the Houston Advanced Research Center, both of which will contribute technical expertise and will be involved in the continuous benchmarking and reporting of progress after the plan is completed. Additional research partners with a focus on specific policy areas, such as Texas A&M University's Texas Transportation Institute, Rice University's Center for Sustainability and Institute for Urban Research, and the University of Houston's Center for Public Policy, as well as others, may be engaged by contract for specific aspects of policy analysis and evaluation.

## **Project Implementation Schedule**

**3.a.4a** The timeline identifies a general schedule of major tasks in the planning process by quarter according to the 3-year grant period. The timeline also recognizes that some tasks, such as implementation and reporting, will continue beyond the grant time frame. Dots appear on the timeline to indicate in which quarter and which year a task will be occurring, understanding there will be some overlap among major activities. Interim reports that will be published and made available to the public at key milestones are included under the task "Development of Regional Plan for Sustainable Development Report." The table following the timeline describes major milestones and metrics for each major task.



**MILESTONES**

**METRICS**

**Public Engagement**

Citizen Participation Plan

Citizen Participation Plan adopted by Coordinating Consortium

Host leadership training/capacity building sessions for neighborhood and community leaders and organizations.

Community and neighborhood leaders that represent a range of communities, geographic areas, and interests have been trained and have agreed to help facilitate specific elements of the citizen participation plan.

Vision and goal setting sessions (with accompanying web-based survey and feedback tools)

Residents and stakeholders representing a broad cross-section of the region communities have participated in developing the vision and goals.

Community issue and opportunity identification

Input from residents has been incorporated into existing conditions assessment, adding community perspectives to data analysis.

Development of performance measures

Technical groups have received Resident and stakeholder identification of issues that should be tracked to measure progress toward sustainability principles (as a precursor to metric development).

Public participation in scenario development and evaluation

A high percentage of residents have attended meetings or used interactive online tool for scenario development and evaluation.

Public identifies priority implementation strategies through public meetings, forums, and interactive online tools

Priorities have been documented and presented to regional transect group and coordinating committee.

Public reviews and comments on draft RPSD document

Comments incorporated into final RPSD document.



**Vision & Goal Setting**

Regional definition of sustainability

Majority of public comments received after visioning process demonstrate consensus on major elements of sustainability

Regional Vision and Goals Statement

Regional vision and goals incorporate livability principles



**Assessment of Existing Conditions**

Data collection

Baseline demographic and land use data and trends documentation

Inventory of existing plans in the region related to transportation, housing, water, air quality, and land use.

Publication of Gap Analysis document that analyzes sustainability gaps in existing plans

	Identify barriers & challenges to sustainability	Documentation of barriers to reaching vision and goals, for region and by transect type
	Existing Conditions Report	Distribution of existing conditions report and public meetings to get feedback
	<b>Metric Development</b>	
	Identify metrics based on vision, goals, livability principles	Consensus from technical advisory groups and regional transect group
	Develop consistent performance measures in partnership with HUD/EPA/DOT	Agreement reached that measures meet federal sustainability partnership objectives
	Develop methodology for metrics analysis	Methodology for metrics has been peer reviewed by research institutions on coordinating committee
	Evaluate existing conditions based on developed metrics	Sustainability Baseline assessment has been documented.
	<b>Scenario Development</b>	
	Model a minimum of 3 regional reinvestment scenarios to explore alternative growth & reinvestment	Scenarios have been presented to the public and received and incorporated feedback
	Assessment of scenarios based on sustainability metrics.	Analysis and documentation of how the scenarios perform against the metrics. Analysis presented to public.
	Select of preferred scenario – Regional consensus about what region wants to look like in future	Coordinating consortium confirms preferred scenario by minimum 3/5 <sup>th</sup> majority vote
	<b>Case Studies</b>	
	Establish evaluation criteria for selection of transect based case study areas based on preferred scenario	Publish evaluation criteria and solicit case study partners
	Select case studies and develop specific scopes of each study	Regional announcement and kick-off of case studies
	Identification of implementation strategies to address observed challenges to achieving preferred scenario for each case study area	Case study reports are published and adopted by local governments
	<b>Implementation Strategies</b>	
	Identify best practices for achieving regional goals and overcoming challenges	Distribution of best practices summary
	Develop implementation strategies through public engagement and technical and regional transect groups	Presentation and vetting by governmental committee for implementation feasibility
	Identify immediate and long-term policy changes	Policy recommendations presented to regional implementing agencies through workshop
	Develop links to local planning processes	Guidelines for incorporating shared sustainability elements into local and regional plans ratified by Coordinating Committee of the Consortium
	<b>Identify &amp; Prioritize Projects</b>	
	Create project evaluation criteria based on transect based goals and metrics	Publish evaluation criteria and solicit projects for sustainable development
	Conduct evaluation of proposed implementation projects	Identification of priority implementation projects
	Identify implementation entities and potential funding sources	Publish guidance for region's funding programs and infrastructure investments
	<b>Development of RPSD Report</b>	
	Publication and release of draft RPSD report	Distribution of draft plan through partners, media, and web-based strategies
	Public involvement for feedback and education about plan	Presentations/workshops/public comment collection for draft plan
	<b>Regional Adoption of RPSD</b>	
	Solicit endorsement of RPSD by coordinating committee consortium members	Majority of consortium members endorse plan for regional adoption
	Present plan to H-GAC Board for regional adoption	Board votes on plan adoption
	Local government adoption of RPSD strategies	Commitments from local governments and other organizations to use plan as guide for policies, programs, projects and other plans

## Budget Narrative

The Houston-Galveston Area Council as the lead Consortium applicant is requesting a total of 5 million dollars in grant funds to develop a Regional Plan for Sustainable Development. This plan will establish stakeholder driven, regional goals for local strategies that support and enable the pursuit of federal funding for implementation of sustainability. H-GAC will contribute cash and in-kind match valuing \$1,404,999. H-GAC will also leverage resources provided by the partners on the 25-member Coordinating Committee amounting to an additional in-kind and cash match of \$2,328,273 for a total leveraging of \$3,733,272 of which \$1,350,714 are federal funds. The total project amount is \$8,733,272.

Listed below is a detailed narrative describing the budget presented on the Grant Application Detailed Budget Worksheet.

### 1. Personnel (Direct Labor)

**Total: \$1,523,216**

Personnel listed in the budget include a total of twenty-nine H-GAC staff members contributing both in kind staff time and charging directly to the grant. Fifteen staff will contribute a total of 25,709 in-kind hours, with 17,709 of those hours being leveraged from federal funds (EDA, Water Quality – EPA, Transportation – DOT). This equates to a total of \$1,304,998 (salary, fringe and indirect) in in-kind staff contributions from state and federal funds. Fourteen staff will charge a total of 19,032 hours directly to grant funds. See Rating Factor Form 1: Capacity of the Applicant and Relevant Organizational Experience to see the list of key personnel and their percent time proposed for this project.

### 2. Fringe

**Total: \$645,844**

Fringe benefits include health, dental, vision, life and long term disability insurance. It also includes vacation, sick leave, holidays, retirement, unemployment insurance, workers' compensation insurance, employer share of FICA and Medicare, and transit subsidies.

### 3. Travel

**Total: \$31,700**

#### *3a. Transportation – Local Private Vehicle*

*Total: \$20,000*

H-GAC staff will travel around the region for advisory meetings and Regional Transect and Technical Advisory group meetings, public engagement/participation events (visioning, charettes, community meetings, etc.). To increase the participation of Consortium and stakeholders partners, including advocacy groups, smaller cities and counties, and non-profits, H-GAC will reimburse travel costs to meetings. This will ensure the feasibility and equitable participation for all partners.

#### *3b. Transportation – Airfare*

*Total: \$8,700*

Two members of H-GAC staff will travel to National HUD offices in Washington, D.C., one time per year during the three-year grant period. In addition, two members of H-GAC staff will travel to Regional HUD offices in Fort Worth, Texas, one time per year during the three-year grant period. Travel will be related to attending conferences, workshops, training and other knowledge sharing activities.

#### 3c. Transportation – Other

**Total: \$0**

No Transportation – Other funding requested.

*3d. Per Diem or Subsistence**Total: \$3,000*

Per Diem is requested for staff traveling to the National and Regional HUD offices. There will be a total of six trips (two staff per trip) over the course of the three-year grant period

**4. Equipment****Total: \$0**

No Equipment funding requested.

**5. Supplies and Materials****Total: \$28,500***5a. Consumable Supplies**Total: \$5,000*

General office supplies will be needed to support the project and project-related meetings. This includes, but is not limited to, items such as paper, pens, folders, toner, staples, binders, etc.

*5b. Non-Consumable Materials**Total: \$23,500*

Housing, land use, transportation and socioeconomic data sets will be purchased for the five counties outside of the eight-county MPO area. The total project area includes the H-GAC thirteen-county region and complete data sets will be used for scenario development, modeling and GIS analysis. Other non-consumables include materials for meetings, such as reusable frames and easels, directional and informational signage for community events.

**6. Consultants****Total: \$2,460,500***Marketing, Outreach & Graphic Consultants*

Consultants will be hired to develop collateral materials that support the community engagement process with a focus on design elements and concepts that foster meaningful participation of all stakeholder groups, communities and residents. The end products (printed materials, web content, PSA, etc.) will be designed to engage all audiences, including low-literacy populations and diverse language groups.

*Sustainability – Public Engagement*

A consultant team will be employed to assist in the implementation of the Citizen Participation Plan. H-GAC recognizes that the region is one of the most diverse metropolitan regions in the country with distinct communities based on identity, geography, interests and language and that specific strategies will need to be developed to engage these diverse communities in the planning process. The consultant will work with the consortium to identify audiences and communities throughout the region; develop a media and messaging strategy to reach target audiences; create educational materials for leadership training sessions; design web-based media; and facilitate hands-on visioning exercises and charrettes across the region. The goal of the community engagement effort is to provide stakeholders a variety of innovative options for how to participate throughout all stages of the planning and visioning process.

*Sustainability – Housing*

H-GAC will request external expertise on developing a regional housing plan to supplement the resources of the Consortium. The consultant will be tasked with researching existing housing plans and analyzing their strengths and weaknesses. In addition, the consultant will conduct a needs assessment and provide recommendations of incorporating housing goals into the livability principles outlined in a regional sustainability plan.

#### *Policy Research*

H-GAC currently serves as a data clearinghouse for local government agencies, researchers, economic developers, the business and real estate communities, and other interested parties for the 13-county region and will continue to provide data at no cost to researchers and project partners. To ensure that data is sound and complete, a consultant will conduct peer reviews of project-specific datasets, including but not limited to GIS data, aerial imagery, land use parcel data, demographic information, and population forecasts.

#### *Public Outreach*

A consultant will be selected to supplement H-GAC's planning process for the Regional Transportation Plan (RTP) to incorporate sustainability principles in the public outreach process. By combining efforts with an existing process, H-GAC can maximize efforts in a cost-effective manner. The RTP public outreach process features facilitated workshops, scenario development, web and kiosk platforms.

#### *Facilitator – Consortium Teambuilding*

To maximize the productivity of the Consortium, a facilitator will conduct three teambuilding sessions to bring out the best in the Consortium, to ensure a productive group-dynamic, positive communication, leadership skills and the ability to work closely together as a team to problem solve.

#### *Leadership Training Institute*

A consultant will provide this train-the-trainer Institute that will be geared toward nonprofit and advocacy groups. This training will also be available to local governments as necessary.

#### *Legal Counsel*

Legal counsel will be required to review memorandums of understanding, ordinances and other legal documents developed in the process of creating a regional sustainability plan.

#### *Audit Support*

In compliance with the Single Audit Act and practice of sound financial principles, H-GAC undergoes a third party audit annually. These funds will be used to supplement the audit of grant funds.

#### *Contract Temporary Services*

Temporary employees will be utilized throughout the project for various administrative and support tasks, including transcription services, filing, etc. and also for transcription for Deaf and Hearing Impaired at meetings and community events.

#### *Nationally Recognized Subject Content Speakers*

H-GAC will host two regional sustainability summits as part of the community involvement process. Funds are requested to recruit national speakers, including experts in the fields of housing, transportation and environmental sustainability, as a part of each summit. The first summit will kick off the project and include individual visioning sessions on sustainability principles for the 13 county area. The second summit, in the final year of the project, will allow H-GAC to build momentum and get feedback on the final product and being development of the implementation plan.

#### *Translation Services*

The H-GAC region is one of the most diverse metropolitan regions in the country with distinct communities based on identity, geography, interests and language. Given that there are over 150 languages spoken in the region with the primary languages being: English, Spanish, Vietnamese, Mandarin Chinese, French and Urdu, H-GAC will utilize translation services for deliverables. To maintain the accessibility standard, all deliverables will be Section 508 compliant.

*Webinar Services*

To facilitate information and knowledge sharing in our geographically large area, H-GAC will seek webinar services for the full three years of the project. Given that public engagement activities will take place at a variety of locations around the region, a web-based meeting tool will allow up to 500 people to participate at any given time. This service will be used within the agency and will also be available to project partners.

**7. Contracts and Sub-Grantees**

**Total: \$3,428,273**

Case Studies - Practical implementation examples will be examined through four case studies representative of the transect that are designed to address challenges and explore means of achieving the preferred scenario representing the variety of needs. These case studies will assist H-GAC in moving from the planning to implementation phase.

Members of the Coordinating Committee of the Consortium have committed \$2,428,273 in leveraging funds.

<b>Commitments from the Coordinating Committee of the Consortium</b>					
	Government – Regional Planning/MPO	Government – Policy Making	Government - Service	Non-Profit/ Advocacy	Education/ Research
Research and Technical Assistance	✓	✓ ✓ ✓ ✓	✓ ✓	✓ ✓ ✓ ✓ <input type="checkbox"/>	✓ ✓ ✓
Peer Review of Documents and Proposals		✓ ✓ ✓ ✓	✓	✓ ✓ ✓ ✓ <input type="checkbox"/>	✓ ✓ ✓
Data Management	✓	✓ ✓ ✓	✓	✓ ✓ ✓	✓
Grant Writing and Development of Funding Strategies	✓	✓ ✓ ✓ ✓		✓ ✓ ✓ ✓	✓
Provision of Regulatory Expertise		✓ ✓ ✓	✓		✓
Knowledge Sharing and Media Relations	✓	✓ ✓ ✓ ✓ ✓	✓	✓ ✓ ✓ ✓	✓
Facilitation of Meetings and Consensus Building	✓	✓ ✓ ✓ ✓ <input type="checkbox"/>	✓ ✓	✓ ✓ ✓ <input type="checkbox"/>	✓ ✓

**8. Construction Costs****Total: \$0**

No Construction Costs funding requested.

**9. Other Direct Costs****Total: \$350,614**

*Allocations: Rent, GIS Support, Network Administration, Personnel, Purchasing, Print shop and Communications*

These direct costs represent the allocations to support the agency and staff that conduct activities related to the administration of the project. The communications allocation includes the set up of a toll-free line to compliment the webinar services and minimize costs to project participants.

*Meeting Expenses*

Meetings expenses include, but are not limited to rental of meeting rooms, audiovisual equipment, interactive polling equipment and other materials necessary to carry out the project.

*Printing*

Printing services will be required to produce meeting invitations, project brochures and plans, white papers and other collateral materials as needed.

*Books & Publications*

Funding is requested to purchase project-related books and publication to allow staff to stay knowledgeable about current best management practices and theories related to sustainability.

*Postage & Delivery*

Funding is requested for project-related postage and delivery expenses, including meeting invitations, order of materials, etc.

*Subscriptions and Dues*

Funding is requested to maintain and acquire memberships and subscriptions to professional associations and periodicals.

*Legal Notices*

Legal notices will need to be posted for a variety of project meetings, adoption of ordinances and resolutions, federal procurement of consultant work, etc. H-GAC will comply with the Open Public Meetings Act.

*Professional Development*

Funding is requested for staff to engage in continued professional development throughout the project process. This will include registration for webinars and conferences.

**10. Indirect Costs****Total: \$264,625**

H-GAC's indirect rate is 12.20% and is applied to both salary and fringe benefits.

## Grant Application Detailed Budget Worksheet

(Exp. 03/31/2011)

Name and Address of Applicant:		Public reporting burden for this collection of information is estimated to average 3 hours 12 minutes per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. This agency may not collect this information, and you are not required to complete this form, unless it displays a currently valid OMB control number. Information collected will provide proposed budget data for multiple programs. HUD will use this information in the selection of applicants. Response to this request for information is required in order to receive the benefits to be derived. The information requested does not lend itself to confidentiality.

Category	Detailed Description of Budget (for full grant period)			HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
<b>1. Personnel (Direct Labor)</b>	<b>Estimated Hours</b>	<b>Rate per Hour</b>	<b>Estimated Cost</b>								
Position or Individual											
Bass, William											
Beckford, Stephanie											
Bower, Justin											
Boyers, Amy											
Corse, Kristi											
Curry - McKnight, Sandra											
Dang, Meredith											
Joshi, Himanshu											
Leitenbacher, Hilde											
McTighe, Heather											
Mergo, Cheryl											
Messen, Dmitry											
Mitteco, Gina											
Sambidi, Pramod											
Taebel, Jeff											
Tantillo, Andrea											
Thorin, Amanda											
Blatnica, Rebecca											
Richey, Allen											
Carr, Allison											
Williams, Nicholas											
Clark, Alan											
Downie, Shaun											
Mahood, Jean											
Le, Chau											
Howard, Richard											
Waller, David											
Regional Planner - CE dept. (vacant)											
Transportation Planner - Transportation dept. (vacant)											
			0								
			0								
<b>Total Direct Labor Cost</b>			<b>\$1,523,216</b>	<b>\$706,432.00</b>	<b>\$0</b>	<b>\$0</b>	<b>\$595,184</b>	<b>\$221,600</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

2. Fringe Benefits	Rate (%)	Base	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
	42.40%	\$1,523,216	\$645,844	\$299,528			\$252,358	\$93,958			
			\$0								
			\$0								
			\$0								
			\$0								
			\$0								
			\$0								
<b>Total Fringe Benefits Cost</b>			<b>\$645,844</b>	<b>\$299,528</b>	<b>\$0</b>	<b>\$0</b>	<b>\$252,358</b>	<b>\$93,958</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

3. Travel	Mileage	Rate per Mile	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
<b>3a. Transportation - Local Private Vehicle</b>											
Visioning/charette locations, community meetings, workshops, etc.	10000	\$0.500	\$5,000	\$5,000							
Consortium and stakeholders partners	30000	\$0.500	\$15,000	\$15,000							
			\$0								
			\$0								
			\$0								
			\$0								
<b>Subtotal - Trans - Local Private Vehicle</b>			<b>\$20,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

1

form HUD-424-CBW (2/2003)

Grant Application Detailed Budget Worksheet

Detailed Description of Budget

3b. Transportation - Airfare (show destination)	Trips	Fare	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
National HUD Washington, DC (1 conference, 2 people)	3	\$2,000.00	\$6,000	\$6,000							
Regional HUD office, Fort Worth, TX (1 conference, 2 people)	3	\$900.00	\$2,700	\$2,700							
			\$0								
			\$0								
			\$0								
<b>Subtotal - Transportation - Airfare</b>			<b>\$8,700</b>	<b>\$8,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

3c. Transportation - Other	Quantity	Unit Cost	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
			\$0								
			\$0								
			\$0								
			\$0								
			\$0								
			\$0								
<b>Subtotal - Transportation - Other</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

3d. Per Diem or Subsistence (indicate location)	Days	Rate per Day	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
Washington, DC - National Office (2 people)	8	\$225.00	\$1,800	\$1,800							
Forth Worth, TX - Regional Office (2 people)	7	\$171.43	\$1,200	\$1,200							
			\$0								
			\$0								
			\$0								
Subtotal - Per Diem or Subsistence			\$3,000	\$3,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Travel Cost</b>			<b>\$31,700</b>	<b>\$31,700</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
4. Equipment (Only items over \$5,000 Depreciated va	Quantity	Unit Cost	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
			\$0								
N/A			\$0								
			\$0								
			\$0								
<b>Total Equipment Cost</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

2

form HUD-424-CBW (2/2003)

Grant Application Detailed Budget Worksheet											
Detailed Description of Budget											
5. Supplies and Materials (Items under \$5,000 Depreciated Value)											
5a. Consumable Supplies	Quantity	Unit Cost	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
			\$0								
General Office Supplies (paper, pens, folders, etc)	1000	\$5.00	\$5,000	\$5,000							
			\$0								
			\$0								
			\$0								
			\$0								
Subtotal - Consumable Supplies			\$5,000	\$5,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
5b. Non-Consumable Materials	Quantity	Unit Cost	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
Data Sets ( for 5 Non MPO Counties)	4	\$3,750.00	\$15,000	\$15,000							
Easels	20	\$50.00	\$1,000	\$1,000							
Reusable frames for meeting posters	150	\$10.00	\$1,500	\$1,500							
Signage (various sizes & types)	200	\$30.00	\$6,000	\$6,000							
			\$0								
			\$0								
Subtotal - Non-Consumable Materials			\$23,500	\$23,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Supplies and Materials Cost</b>			<b>\$28,500</b>	<b>\$28,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

6. Consultants (Type)	Days	Rate per Day	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
Marketing, Outreach & Graphic Consultants	500	\$500	\$250,000	\$250,000							
Sustainability - Public Engagement	912	\$1,645	\$1,500,000	\$1,500,000							
Sustainability - Housing	365	\$685	\$250,000	\$250,000							
Policy Research	180	\$833	\$150,000	\$150,000							
Public Outreach	200	\$500	\$100,000	\$100,000							
Facilitator - Consortium Teambuilding	10	\$3,500	\$35,000	\$35,000							
Leadership Training Institute	30	\$2,000	\$60,000	\$60,000							
Legal Counsel	25	\$200	\$5,000	\$5,000							
Audit Support	80	\$56	\$4,500	\$4,500							
Contract Temporary Services	200	\$50	\$10,000	\$10,000							
National Recognized Speakers	6	\$2,000	\$12,000	\$12,000							
Translation Services	46	\$1,500	\$69,000	\$69,000							
Webinar Service for small to large groups	1000	\$15	\$15,000	\$15,000							
			\$0								
<b>Total Consultants Cost</b>			<b>\$2,460,500</b>	<b>\$2,460,500</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
7. Contracts and Sub-Grantees (List individually)	Quantity	Unit Cost	Estimated Cost	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
Case Studies	4	\$250,000	\$1,000,000	\$1,000,000							
Harris County	1	\$305,534	\$305,534			\$305,534					
City of Houston	1	\$400,000	\$400,000		\$245,000				\$155,000		
Metropolitan Transit Authority of Harris County	1	\$169,000	\$169,000		\$25,000				\$144,000		
Houston Advanced Research Center	1	\$128,403	\$128,403							\$128,403	
Texas Southern University- Center for Transportation/Urban Planning	1	\$25,104	\$25,104							\$25,104	
Port of Houston Authority	1	\$68,000	\$68,000						\$68,000		
Gulf Coast Economic Development District	1	\$34,150	\$34,150		\$10,000	\$16,100	\$8,050				
Bay City Community Development Corporation	1	\$6,250	\$6,250						\$6,250		
Waller County Economic Development Partnership	1	\$19,500	\$19,500						\$19,500		
City of Galveston	1	\$327,960	\$327,960			\$51,833			\$276,127		
Montgomery County	1	\$10,255	\$10,255			\$10,255					
Chambers County	1	\$16,748	\$16,748						\$16,748		
City of Huntsville	1	\$14,000	\$14,000						\$14,000		
Fort Bend County	1	\$28,000	\$28,000			\$8,000			\$20,000		
Brazoria County	1	\$6,000	\$6,000						\$6,000		
United Way of Greater Houston	1	\$30,000	\$30,000		\$30,000						
Houston Wilderness	1	\$23,086	\$23,086							\$23,086	
Houston Tomorrow	1	\$93,600	\$93,600							\$93,600	
Blueprint Houston/Center for Houston's Future	1	\$375,000	\$375,000							\$375,000	
VN TeamWork, Inc.	1	\$65,100	\$65,100							\$65,100	
Local Initiatives Support Corporation (LISC)	1	\$46,950	\$46,950							\$46,950	
Neighborhood Centers, Inc.	1	\$100,833	\$100,833							\$100,833	
Greater Houston Builders Association	1	\$15,000	\$15,000							\$15,000	
Bolivar Blueprint/PenDeCo, Inc	1	\$19,800.00	\$19,800							\$19,800	
Houston - Galveston Area Council - Consultant Match	1	\$100,000.00	\$100,000		\$100,000						
<b>Total Subcontracts Cost</b>			<b>\$3,428,273</b>	<b>\$1,000,000</b>	<b>\$410,000</b>	<b>\$391,722</b>	<b>\$8,050</b>	<b>\$0</b>	<b>\$725,625</b>	<b>\$892,876</b>	<b>\$0</b>

Grant Application Detailed Budget Worksheet

Detailed Description of Budget				HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
<b>8. Construction Costs</b>											
<b>8a. Administrative and legal expenses</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>								
N/A			\$0								
			\$0								
			\$0								
			\$0								
Subtotal - Administrative and legal expenses			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8b. Land, structures, rights-of way, appraisal, etc</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Land, structures, rights-of way, ...			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8c. Relocation expenses and payments</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Relocation expenses and payments			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8d. Architectural and engineering fees</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Architectural and engineering fees			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8e. Other architectural and engineering fees</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Other architectural and engineering fees			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Grant Application Detailed Budget Worksheet

**Detailed Description of Budget**

Detailed Description of Budget				HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
<b>8f. Project inspection fees</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>								
N/A			\$0								
			\$0								
			\$0								
Subtotal - Project inspection fees			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8g. Site work</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Site work			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8h. Demolition and removal</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Demolition and removal			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8i. Construction</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Construction			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8j. Equipment</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Equipment			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8k. Contingencies</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Contingencies			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>8l. Miscellaneous</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>	HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
N/A			\$0								
			\$0								
			\$0								
Subtotal - Miscellaneous			\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Construction Costs</b>			<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

**Detailed Description of Budget**

<b>9. Other Direct Costs</b>				HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
<b>Item</b>	<b>Quantity</b>	<b>Unit Cost</b>	<b>Estimated Cost</b>								
Rent Allocation	19032	2.94	\$55,996	\$55,996							
GIS Support Allocation	19032	0.33	\$6,240	\$6,240							
Network Administration Allocation	19032	1.92	\$36,512	\$36,512							
Personnel Allocation	19032	1.09	\$20,740	\$20,740							
Purchasing Allocation	19032	0.37	\$7,060	\$7,060							
Print shop Allocation	19032	0.52	\$9,868	\$9,868							
Communications Allocation	1	7598.00	\$7,598	\$7,598							
Meeting Expense	35	500.00	\$17,500	\$17,500							
Printing	7500	20.00	\$150,000	\$150,000							
Books & Publications	20	100.00	\$2,000	\$2,000							
Software (surveying and design)	5	500.00	\$2,500	\$2,500							
Postage & Delivery	1000	10.00	\$10,000	\$10,000							
Subscription & Dues	10	250.00	\$2,500	\$2,500							
Legal Notice	10	1000.00	\$10,000	\$10,000							
Professional Development	10	1000.00	\$10,000	\$10,000							
800 Telephone Service /Support Webinars	3	700.00	\$2,100	\$2,100							
<b>Total Other Direct Costs</b>			<b>\$350,614</b>	<b>\$350,613</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Subtotal of Direct Costs</b>			<b>\$8,468,647</b>	<b>\$4,877,273</b>	<b>\$410,000</b>	<b>\$391,722</b>	<b>\$855,592</b>	<b>\$315,559</b>	<b>\$725,625</b>	<b>\$892,876</b>	<b>\$0</b>
<b>10. Indirect Costs</b>				HUD Share	Applicant Match	Other HUD Funds	Other Federal Share	State Share	Local/Tribal Share	Other	Program Income
<b>Type</b>	<b>Rate</b>	<b>Base</b>	<b>Estimated Cost</b>								
Salary + Fringe	12.20%	\$2,169,059.80	\$264,625	\$122,727			\$103,400	\$38,498			
<b>Total Indirect Costs</b>			<b>\$264,625</b>	<b>\$122,727</b>	<b>\$0</b>	<b>\$0</b>	<b>\$103,400</b>	<b>\$38,498</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Estimated Costs (Subtotal Direct + Total Indirect)</b>			<b>\$8,733,272</b>	<b>\$5,000,000</b>	<b>\$410,000</b>	<b>\$391,722</b>	<b>\$958,992</b>	<b>\$354,057</b>	<b>\$725,625</b>	<b>\$892,876</b>	<b>\$0</b>

**Grant Application Detailed Budget Worksheet**

<b>Detailed Description of Budget</b>			
<b>Analysis of Total Estimated Costs</b>		<b>Estimated Cost</b>	<b>Percent of Total</b>
<b>1</b>	<b>Personnel (Direct Labor)</b>	<b>\$1,523,216</b>	<b>17%</b>
<b>2</b>	<b>Fringe Benefits</b>	<b>\$645,844</b>	<b>7%</b>
<b>3</b>	<b>Travel</b>	<b>\$31,700</b>	<b>0%</b>
<b>4</b>	<b>Equipment</b>	<b>\$0</b>	<b>0%</b>
<b>5</b>	<b>Supplies and Materials</b>	<b>\$28,500</b>	<b>0%</b>
<b>6</b>	<b>Consultants</b>	<b>\$2,460,500</b>	<b>28%</b>
<b>7</b>	<b>Contracts and Sub-Grants</b>	<b>\$3,428,273</b>	<b>39%</b>
<b>8</b>	<b>Construction</b>	<b>\$0</b>	<b>0%</b>
<b>9</b>	<b>Other Direct Costs</b>	<b>\$350,614</b>	<b>4%</b>
<b>10</b>	<b>Indirect Costs</b>	<b>\$264,625</b>	<b>3%</b>
	<b>Total:</b>	<b>\$8,733,272</b>	<b>100%</b>
	<b>HUD Share:</b>	<b>\$5,000,000</b>	
	<b>Match:</b> (as percentage of HUD Share)	<b>\$3,733,272</b>	<b>75%</b>

form HUD-424-CBW (2/2003)

<b>Factor I – Capacity of the Applicant and Relevant Organizational Experience</b>			
1. Key Personnel			
1. Key Personnel			
Name and Position Title (please include the organization position titles in addition to those shown)	Percent of Time Proposed for this Grant	Percent of Time to be spent on other HUD grants	Percent of time to be spent on other activities
1.1 Overall Project Director			
Name: Jeff Taebel	40%	0%	60% (non-grant related)
Organization Position Title: Director of Community and Environmental Planning			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4560			
Fax Number: 713.993.4503			
Email: <a href="mailto:jeff.taebel@h-gac.com">jeff.taebel@h-gac.com</a>			
1.2 Day-to-Day Program Manager			
Name: Meredith Dang	80%	0%	20% (non-grant related)
Organization Position Title: Land Use Transportation Coordinator			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.2443			
Fax Number: 713.993.4503			
Email: <a href="mailto:meredith.dang@h-gac.com">meredith.dang@h-gac.com</a>			
1.3 Other			
Name: Stephanie Beckford	15%	0%	85%(non-grant related)
Organization Position Title: Grants Administration Specialist			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.2413			
Fax Number: 713.993.4503			
Email: <a href="mailto:stephanie.beckford@h-gac.com">stephanie.beckford@h-gac.com</a>			
1.4 Other			
Name: Dmitry Messen	25%	0%	75% (non-grant related)
Organization Position Title: Socioeconomic Modeling Program Manager			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4535			
Fax Number: 713.993.4503			
Email: <a href="mailto:dmitry.messen@h-gac.com">dmitry.messen@h-gac.com</a>			
1.5 Other			
Name: William (Bill) Bass	30%	0%	70% (non-grant related)
Organization Position Title: Chief GIS Specialist			
Address: PO Box 22777			
City: Houston			

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Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.6687			
Fax Number: 713.993.4503			
Email: <a href="mailto:william.bass@h-qac.com">william.bass@h-qac.com</a>			
1.6 Other			
Name: Heather McTighe	15%	0%	85%(non-grant related)
Organization Position Title: GIS Analyst			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4521			
Fax Number: 713.993.4503			
Email: <a href="mailto:heather.mctighe@h-qac.com">heather.mctighe@h-qac.com</a>			
1.7 Other			
Name: Himanshu Joshi	15%	0%	85% (non-grant related)
Organization Position Title: Senior Socioeconomic Modeler			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.499.6659			
Fax Number: 713.993.4503			
Email: <a href="mailto:himanshu.joshi@h-qac.com">himanshu.joshi@h-qac.com</a>			
1.8 Other			
Name: Pramod Sambidi	15%	0%	85% (non-grant related)
Organization Position Title: Regional Economist			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.2451			
Fax Number: 713.993.4503			
Email: <a href="mailto:pramod.sambidi@h-qac.com">pramod.sambidi@h-qac.com</a>			
1.9 Other			
Name: Chau Le	10%	0%	90% (non-grant related)
Organization Position Title: Agency Web Developer			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4575			
Fax Number: 713.993.2481			
Email: <a href="mailto:chau.le@h-qac.com">chau.le@h-qac.com</a>			
1.10 Other			
Name: Jean Mahood	5%	0%	95% (non-grant related)
Organization Position Title: Accounting Manager			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4512			
Fax Number: 713.993.2465			

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OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Email: <a href="mailto:jean.mahood@h-gac.com">jean.mahood@h-gac.com</a>			
1.11 Other			
Name: David Waller	25%	0%	75% (non-grant related)
Organization Position Title: Grants Accountant			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.2432			
Fax Number: 713.993.2465			
Email: <a href="mailto:david.waller@h-gac.com">david.waller@h-gac.com</a>			
1.12 Other			
Name: Shaun Downie	5%	0%	95%(non-grant related)
Organization Position Title: General Accountant			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.2449			
Fax Number: 713.993.2465			
Email: <a href="mailto:shaun.downie@h-gac.com">shaun.downie@h-gac.com</a>			
1.13 Other			
Name: Kristi Corse	10%	0%	90% (non-grant related)
Organization Position Title: Volunteer/Public Outreach Coordinator			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 832.681.2564			
Fax Number: 713.993.4503			
Email: <a href="mailto:kristi.corse@h-gac.com">kristi.corse@h-gac.com</a>			
1.14 Other			
Name: Sandra Curry-McKnight	15%	0%	85%(non-grant related)
Organization Position Title: Community & Environmental Department Assistant			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.2461			
Fax Number: 713.993.4503			
Email: <a href="mailto:sandra.mcknight@h-gac.com">sandra.mcknight@h-gac.com</a>			
1.15 Other			
Name: Cheryl Mergo	25% in-kind	0%	75% (non-grant related)
Organization Position Title: Sustainable Development Program Manager			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4520			
Fax Number: 713.993.4503			
Email: <a href="mailto:cheryl.mergo@h-gac.com">cheryl.mergo@h-gac.com</a>			
1.16			
Name: Justin Bower	20% in-kind	0%	80% (non-grant related)

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Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Organization Position Title: Senior Environmental Planner Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 713.499.6653 Fax Number: 713.993.4503 Email: <a href="mailto:justin.bower@h-qac.com">justin.bower@h-qac.com</a>			
1.17 Other			
Name: Amy Boyers Organization Position Title: Senior Environmental Planner Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 713.993.2441 Fax Number: 713.993.4503 Email: <a href="mailto:amy.boyers@h-qac.com">amy.boyers@h-qac.com</a>	25% in-kind	0%	75% (non-grant related)
1.18 Other			
Name: Hilde Leitenbacher Organization Position Title: Environmental Planning Administrative Specialist Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 713.993.4566 Fax Number: 713.993.4503 Email: <a href="mailto:hilde.leitenbacher@h-qac.com">hilde.leitenbacher@h-qac.com</a>	5% in-kind	0%	95% (non-grant related)
1.19 Other			
Name: Gina Mitteco Organization Position Title: Pedestrian Bicyclist Coordinator Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 713.993.4583 Fax Number: 713.993.4503 Email: <a href="mailto:gina.mitteco@h-qac.com">gina.mitteco@h-qac.com</a>	50% in-kind	0%	50% (non-grant related)
1.20 Other			
Name: Andrea Tantillo Organization Position Title: Communications Specialist Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 832.681.2507 Fax Number: 713.993.4503 Email: <a href="mailto:andrea.tantillo@h-qac.com">andrea.tantillo@h-qac.com</a>	12% in-kind	0%	88% (non-grant related)
1.21 Other			
Name: Amanda Thorin Organization Position Title: Sustainable Development Program Specialist Address: PO Box 22777 City: Houston State: Texas	30% in-kind	0%	70% (non-grant related)

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Zip Code: 77227-2777			
Phone Number: 713.993.4587			
Fax Number: 713.993.4503			
Email: <a href="mailto:amanda.thorin@h-gac.com">amanda.thorin@h-gac.com</a>			
1.22 Other			
Name: Rebecca (Becky) Blatnica	25% in-kind	0%	75% (non-grant related)
Organization Position Title: Transportation Program Manager			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 832.681.2591			
Fax Number: 713.993.4508			
Email: <a href="mailto:rebecca.blatnica@h-gac.com">rebecca.blatnica@h-gac.com</a>			
1.23 Other			
Name: Allison Carr	30% in-kind	0%	70% (non-grant related)
Organization Position Title: Air Quality Planner			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 832.681.2583			
Fax Number: 713.993.4508			
Email: <a href="mailto:allison.carr@h-gac.com">allison.carr@h-gac.com</a>			
1.24 Other			
Name: Allen Richey	25% in-kind	0%	75% (non-grant related)
Organization Position Title: Senior Public Outreach Planner			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4581			
Fax Number: 713.993.4508			
Email: <a href="mailto:allen.richey@h-gac.com">allen.richey@h-gac.com</a>			
1.25 Other			
Name: Nicholas Williams	25% in-kind	0%	75% (non-grant related)
Organization Position Title: Senior Air Quality/Commute Solutions Planner			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4567			
Fax Number: 713.993.4508			
Email: <a href="mailto:nicholas.williams@h-gac.com">nicholas.williams@h-gac.com</a>			
1.26 Other			
Name: Alan Clark	10% in-kind	0%	90% (non-grant related)
Organization Position Title: Director of Transportation Planning			
Address: PO Box 22777			
City: Houston			
State: Texas			
Zip Code: 77227-2777			
Phone Number: 713.993.4585			
Fax Number: 713.993.4508			
Email: <a href="mailto:alan.clark@h-gac.com">alan.clark@h-gac.com</a>			
1.27 Other			

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Name: Steve Howard Organization Position Title: Chief Operating Officer Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 713.993.4550 Fax Number: 713.993.2414 Email: <a href="mailto:steve.howard@h-gac.com">steve.howard@h-gac.com</a>	10% in-kind	0%	90% (non-grant related)
1.28 Other			
Name: Vacant Position (H-GAC Community & Environmental Dept) Organization Position Title: Regional Planner Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: Fax Number: Email:	50% in-kind	0%	50% (non-grant related)
1.29 Other			
Name: Vacant Position (H-GAC Transportation Dept) Organization Position Title: Transportation Planner Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: Fax Number: Email:	30% in-kind	0%	70% (non-grant related)
<b>2. Partners</b>			
Name and contact information	Description of Commitment	Proposed Activities to be Conducted by Partner	Resource and leveraged resource commitment (\$ value for services)
Name: Christy Lambright, Harris County Organization Position Title: Assistant Director, P&D Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: 713.578.2043 Email: <a href="mailto:christy.lambright@csd.hctx.net">christy.lambright@csd.hctx.net</a>	In-kind salary hours. MOA between H-GAC and County	Serve on coordinating committee of the consortium, community outreach	
Name: Mayra Bontemps/Harris County Organization Position Title: Development Director Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: (713) 578-2047 Email: <a href="mailto:Mayra.Bontemps@csd.hctx.net">Mayra.Bontemps@csd.hctx.net</a>	In-kind salary hours. MOA between H-GAC and County	Community outreach, project development, grant writing, various technical advisory and regional transect groups	
Name: Janeen Spates/Harris County Organization Position Title: Planning Manager Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: 713-578-2041 Email: <a href="mailto:janeen.spates@csd.hctx.net">janeen.spates@csd.hctx.net</a>	In-kind salary hours. MOA between H-GAC and County	Research/technical assistance, planning, community outreach, GIS	
Name: Jared Briggs/Harris County Organization Position Title: Planner	In-kind salary hours. MOA between	Research/technical assistance, planning,	

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: 713.578.2238 Email: <a href="mailto:Jared.Briggs@csd.hctx.net">Jared.Briggs@csd.hctx.net</a>	H-GAC and County	community outreach, GIS	
Name: Kelly Opot/Harris County Organization Position Title: Program Analyst Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: 713.578.2108 Email: <a href="mailto:kelly.opot@csd.hctx.net">kelly.opot@csd.hctx.net</a>	In-kind salary hours. MOA between H-GAC and County	Community outreach, project development, grant writing	
Name: Paul Suckow/Harris County Organization Position Title: Senior Planner Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: 713.578.2018 Email: <a href="mailto:paul.suckow@csd.hctx.net">paul.suckow@csd.hctx.net</a>	In-kind salary hours. MOA between H-GAC and County	Research/technical assistance, planning, community outreach, GIS	
Name: Chantel Alleman/Harris County Organization Position Title: Admin. Assistance Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point, Houston, Texas 77054 Phone Number: 713.578.2100 Email: <a href="mailto:chantel.alleman@csd.hctx.net">chantel.alleman@csd.hctx.net</a>	In-kind salary hours. MOA between H-GAC and County	Administrative Support	
Name: Marlene Gafrick/City of Houston Organization Position Title: Planning Director Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 1562, Houston, Texas 77251 Phone Number: .713.837.7760 Email: <a href="mailto:Marlene.Gafrick@houstontx.gov">Marlene.Gafrick@houstontx.gov</a>	In-kind salary hours. MOA between H-GAC and City	Serve on coordinating committee of the consortium, community outreach	
Name: Laura Spanjian Organization Position Title: Sustainability Director Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 1562, Houston, Texas 77251 Phone Number: 832.393.0849 Email: <a href="mailto:Laura.Spanjian@houstontx.gov">Laura.Spanjian@houstontx.gov</a>	In-kind salary hours. MOA between H-GAC and City	Project development, consortium support, various technical advisory and regional transect groups	
Name: Michael Kramer/City of Houston Organization Position Title: Assistant Director, Planning Department Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 1562, Houston, Texas 77251 Phone Number: 713. 837.7781 Email: <a href="mailto:Michael.Kramer@houstontx.gov">Michael.Kramer@houstontx.gov</a>	In-kind salary hours. MOA between H-GAC and City	Project development, consortium support, various technical advisory and regional transect groups	
Name: Amar Mohite/City of Houston Organization Position Title: Staff Analyst, Planning Department Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 1562, Houston, Texas 77251 Phone Number: 713. 837.7950 Email: <a href="mailto:Amar.Mohite@houstontx.gov">Amar.Mohite@houstontx.gov</a>	In-kind salary hours. MOA between H-GAC and City	Community outreach, project development, grant writing, various technical advisory and regional transect groups	
Name: Diana Ponce De Leon/City of Houston Organization Position Title: Senior Planner, Planning Department Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 1562, Houston, Texas 77251 Phone Number: 713.837.7892 Email: <a href="mailto:diana.ponceleon@houstontx.gov">diana.ponceleon@houstontx.gov</a>	In-kind salary hours. MOA between H-GAC and City	Community outreach, project development, grant writing, various technical advisory and regional transect groups	
Name: Sungmin Lee/City of Houston Organization Position Title: Senior Planner, Planning Department Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	In-kind salary hours. MOA between H-GAC and City	Research/technical assistance, planning, community outreach	

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Address: PO Box 1562, Houston, Texas 77251			
Phone Number: 713. 837.7889			
Email: <a href="mailto:sungmin.lee@houstontx.gov">sungmin.lee@houstontx.gov</a>			
Name: Mark Ross/City of Houston	In-kind salary hours. MOA between H-GAC and City	Research/technical assistance, planning, various technical advisory and regional transect groups	
Organization Position Title: Deputy Director, Parks & Recreation			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: PO Box 1562, Houston, Texas 77251			
Phone Number: 832.395.7026			
Email: <a href="mailto:mark.ross@houstontx.gov">mark.ross@houstontx.gov</a>			
Name: Yuhayna McCoy/City of Houston	In-kind salary hours. MOA between H-GAC and City	Research/technical assistance, planning, various technical advisory and regional transect groups	
Organization Position Title: Senior Planner, Parks & Recreation			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: PO Box 1562, Houston, Texas 77251			
Phone Number: 832.395.7028			
Email: <a href="mailto:yuhayna.mccoy@houstontx.gov">yuhayna.mccoy@houstontx.gov</a>			
Name: Andrea Roberts/City of Houston	In-kind salary hours. MOA between H-GAC and City	Research/technical assistance, planning, community outreach, various technical advisory and regional transect groups	
Organization Position Title: Consolidated Plan Coordinator, Housing & Community Development			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: PO Box 1562, Houston, Texas 77251			
Phone Number: 713.865.9314			
Email: <a href="mailto:Andrea.Roberts@houstontx.gov">Andrea.Roberts@houstontx.gov</a>			
Name: Kimberly Slaughter/METRO	In-kind salary hours. MOA between H-GAC and METRO	Serve on coordinating committee of the consortium, community outreach, technical assistance	
Organization Position Title: Associate VP - Infrastructure & Service Development			
Sub-recipient: <input type="checkbox"/> Yes <input type="checkbox"/> No			
Address: 1900 Main, Houston, Texas 77002			
Phone Number: 713.652.4365			
Email: <a href="mailto:Kimberly.slaughter@ridemetro.org">Kimberly.slaughter@ridemetro.org</a>			
Name: Clint Harbert/METRO	In-kind salary hours. MOA between H-GAC and METRO	Technical assistance, project development, consortium support, various technical advisory and regional transect groups	
Organization Position Title: Director - Short Range Planning			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1900 Main, Houston, Texas 77002			
Phone Number: 713.652.4371			
Email: <a href="mailto:Clint.harbert@ridemetro.org">Clint.harbert@ridemetro.org</a>			
Name: Rhia Miller/METRO	In-kind salary hours. MOA between H-GAC and METRO	Technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Director - Real Estate			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1900 Main, Houston, Texas 77002			
Phone Number: 713.739.4021			
Email: <a href="mailto:Rhia.miller@ridemetro.org">Rhia.miller@ridemetro.org</a>			
Name: Kurt Luhrsen/METRO	In-kind salary hours. MOA between H-GAC and METRO	Technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Director - Service Planning/Evaluation			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1900 Main, Houston, Texas 77002			
Phone Number: 713.739.4021			
Email: <a href="mailto:Kurt.luhrsen@ridemetro.org">Kurt.luhrsen@ridemetro.org</a>			
Name: Karen Marshall/METRO	In-kind salary hours. MOA between H-GAC and METRO	Technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Director - Community Outreach			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1900 Main, Houston, Texas 77002			
Phone Number: 713.739.4980			
Email: <a href="mailto:Karen.marshall@ridemetro.org">Karen.marshall@ridemetro.org</a>			
Name: Anthony Simmons/METRO	In-kind salary hours. MOA between H-GAC and METRO	Technical assistance, project development, consortium support,	
Organization Position Title: Senior Planner			

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No		various technical advisory and regional transect groups	
Address: 1900 Main, Houston, Texas 77002			
Phone Number: 713.739.6037			
Email: <a href="mailto:Anthony.simmons@ridemetro.org">Anthony.simmons@ridemetro.org</a>			
Name: David Hitchcock/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance; peer review, grant writing & funding strategies, various technical advisory and regional transect groups	
Organization Position Title: Director, Sustainable Transportation Program			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.364.4007			
Email: <a href="mailto:dhitchcock@harc.edu">dhitchcock@harc.edu</a>			
Name: Jim Lester/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance, peer review, various technical advisory and regional transect groups	
Organization Position Title: Vice President and Senior Research Scientist, Coastal Ecology			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.364.6041			
Email: <a href="mailto:jlester@harc.edu">jlester@harc.edu</a>			
Name: Eric Biltonen/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance, peer review	
Organization Position Title: Vice President and Senior Research Scientist, Coastal Ecology			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.364.6006			
Email: <a href="mailto:ebiltonen@harc.edu">ebiltonen@harc.edu</a>			
Name: Stephanie Glenn/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance, peer review	
Organization Position Title: Research Scientist, Water Issues			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.367.1348			
Email: <a href="mailto:sgleen@harc.edu">sgleen@harc.edu</a>			
Name: Yiqun Huang/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance, peer review	
Organization Position Title: Senior Research Scientist, Diesel Engine Design			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.367.1348			
Email: <a href="mailto:yhuang@harc.edu">yhuang@harc.edu</a>			
Name: Alex Cuclis/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance, peer review	
Organization Position Title: Research Scientist, Air Quality			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.367.1348			
Email: <a href="mailto:acuclis@harc.edu">acuclis@harc.edu</a>			
Name: Jennifer Ronk/HARC	In-kind salary hours. MOA between H-GAC and HARC	Research and technical assistance, peer review	
Organization Position Title: Research Scientist, Energy Systems			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.363.7927			
Email: <a href="mailto:jronk@harc.edu">jronk@harc.edu</a>			
Name: Robert Harriss/HARC	In-kind salary hours. MOA between H-GAC and HARC	Serve on coordinating committee of the consortium, research and technical assistance	
Organization Position Title: President and Senior Research Scientist, Climate Change			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 4800 Research Forest Dr., The Woodlands, Texas 77381			
Phone Number: 281.363.7910			

**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

Email: <a href="mailto:rharriss@harc.edu">rharriss@harc.edu</a>			
Name: Carol Lewis/TSU	In-kind salary hours. MOA between H-GAC and TSU	Serve on coordinating committee of the consortium, research, visioning/charette, community engagement, scenario/metric development, technical assistance	
Organization Position Title: Director, Center for Transportation Training & Research and Associate Professor Transportation Studies			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 3100 Cleburne Street, Houston, Texas 77004			
Phone Number: (713) 313-7924			
Email: <a href="mailto:lewis_ca@tsu.edu">lewis_ca@tsu.edu</a>			
Name: Laura Solitare/TSU	In-kind salary hours. MOA between H-GAC and TSU	Research, visioning/charette, community engagement, scenario/metric development, technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Associate Professor of Urban Planning and Environmental Policy			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 3100 Cleburne Street, Houston, Texas 77004			
Phone Number: (713) 882-8467			
Email: <a href="mailto:lgsolitare@gmail.com">lgsolitare@gmail.com</a>			
Name: Gwen Goodwin/TSU	In-kind salary hours. MOA between H-GAC and TSU	Research, visioning/charette, community engagement, scenario/metric development, technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Research Associate, Center for Transportation Training & Research			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 3100 Cleburne Street, Houston, Texas 77004			
Phone Number: (713) 313-7283			
Email: <a href="mailto:goodwingc@tsu.edu">goodwingc@tsu.edu</a>			
Name: Lalita Sen/TSU	In-kind salary hours. MOA between H-GAC and TSU	Research, visioning/charette, community engagement, technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Professor of Urban Planning and Environmental Policy			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 3100 Cleburne Street, Houston, Texas 77004			
Phone Number: (713) 313-7448			
Email: <a href="mailto:sen_lx@tsu.edu">sen_lx@tsu.edu</a>			
Name: Qisheng Pan/TSU	In-kind salary hours. MOA between H-GAC and TSU	Research, scenario/metric development, technical assistance, various technical advisory and regional transect groups	
Organization Position Title: Department Chair and Associate Professor of Urban Planning and Environmental Policy			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 3100 Cleburne Street, Houston, Texas 77004			
Phone Number: (713) 313-7221			
Email: <a href="mailto:pan_qs@tsu.edu">pan_qs@tsu.edu</a>			
Name: Aston Hinds/Port of Houston Authority	In-kind salary hours. MOA between H-GAC and Port of Houston Authority	Serve on coordinating committee of the consortium, technical assistance	
Organization Position Title: Senior Manager Env. Affairs			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 111 E Loop N. Houston TX 77029			
Phone Number: 713.670.2427			
Email: <a href="mailto:ahinds@poha.com">ahinds@poha.com</a>			
Name: Dennis Basinger/Port of Houston Authority	In-kind salary hours. MOA between H-GAC and Port of Houston Authority	Various technical advisory and regional transect groups	
Organization Position Title: Asst. Manager Env. Affairs			
Sub-recipient: <input type="checkbox"/> Yes <input type="checkbox"/> No			
Address: 111 E Loop N. Houston TX 77029			
Phone Number: 713.670.2400			
Email: <a href="mailto:dbasinger@poha.com">dbasinger@poha.com</a>			
Name: Richard Guillen/Port of Houston Authority	In-kind salary hours. MOA between H-GAC and Port of Houston Authority	Research and technical assistance, peer review	
Organization Position Title: Compliance Coordinator			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 111 E Loop N. Houston TX 77029			
Phone Number: 713.670.2400			
Email: <a href="mailto:rguillen@poha.com">rguillen@poha.com</a>			
Name: Chuck Wemple/Gulf Coast Economic Development District	In-kind salary hours.	Research, technical	

**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

Organization Position Title: Economic Development Program Manager Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 22777, Houston, Texas 77227-2777 Phone Number: 713.993.4514 Email: <a href="mailto:cwemple@h-gac.com">cwemple@h-gac.com</a>	MOA between H-GAC and Gulf Coast Economic Development District	assistance visioning/charette and community engagement	
Name: Miles Arena/Gulf Coast Economic Development District Organization Position Title: Disaster Recovery Coordinator Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 22777, Houston, Texas 77227-2777 Phone Number: 832.681.2586 Email: <a href="mailto:miles.arena@h-gac.com">miles.arena@h-gac.com</a>	In-kind salary hours. MOA between H-GAC and Gulf Coast Economic Development District	Research & technical assistance	
Name: Jessica Byerly/Gulf Coast Economic Development District Organization Position Title: Economic Development Planner Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 22777, Houston, Texas 77227-2777 Phone Number: 832.681.2552 Email: <a href="mailto:Jessica.byerly@h-gac.com">Jessica.byerly@h-gac.com</a>	In-kind salary hours. MOA between H-GAC and Gulf Coast Economic Development District	Research, technical assistance, visioning/charette and community engagement	
Name: D. C. Dunham/Bay City Community Development Corporation Organization Position Title: Executive Director Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1900 Fifth Street, Bay City, Texas 77414 Phone Number: 979.245.8081 Email: <a href="mailto:dcunham@cityofbaycity.org">dcunham@cityofbaycity.org</a>	In-kind salary hours. MOA between H-GAC and Bay City Community Development Corporation	Serve on coordinating committee of the consortium, visioning/charette and community engagement	
Name: Jennifer Leverett/ Bay City Community Development Corporation Organization Position Title: Clerk Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1900 Fifth Street, Bay City, Texas 77414 Phone Number: 979.245.8081 Email: <a href="mailto:jleverett@cityofbaycity.org">jleverett@cityofbaycity.org</a>	In-kind salary hours. MOA between H-GAC and Bay City Community Development Corporation	Administrative support and various technical advisory and regional transect groups	
Name: Karen Hitzfeld/ Bay City Community Development Corporation Organization Position Title: Secretary Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1900 Fifth Street, Bay City, Texas 77414 Phone Number: 979.245.8081 Email: <a href="mailto:khitzfeld@cityofbaycity.org">khitzfeld@cityofbaycity.org</a>	In-kind salary hours. MOA between H-GAC and Bay City Community Development Corporation	Meeting facilitation, community engagement and administrative support	
Name: Vince Yokom/ Waller County Economic Development Partnership Organization Position Title: Executive Director Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 742 12 <sup>th</sup> Street, Hempstead, Texas 77445 Phone Number: 979.921.9059 ext. 23 Email: <a href="mailto:vyokom@wallercounty.org">vyokom@wallercounty.org</a>	In-kind salary hours. MOA between H-GAC and Waller County Economic Development Partnership	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and technical assistance	
Name: Lori Schwarz/City of Galveston Organization Position Title: Assistant Director of Planning and Special Projects/HPO Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3660 Email: <a href="mailto:schwazlor@cityofgalveston.org">schwazlor@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Serve on coordinating committee of the consortium, visioning/charette and community engagement	
Name: Steve LeBlanc/City of Galveston Organization Position Title: City Manager Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	In-kind salary hours. MOA between H-GAC and City of	Various technical advisory and regional transect groups	

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3520 Email: <a href="mailto:leblancste@cityofgalveston.org">leblancste@cityofgalveston.org</a>	Galveston		
Name: Wendy O'Donohoe/City Galveston Organization Position Title: Director of Planning and Community Development Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3660 Email: <a href="mailto:odonhoewen@cityofgalveston.org">odonhoewen@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Research, technical assistance, visioning/charette and community engagement	
Name: Catherine Tinnemeyer/City of Galveston Organization Position Title: Planning Manager/Assistant HPO Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3660 Email: <a href="mailto:tinnemeyercat@cityofgalveston.org">tinnemeyercat@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: Sterling Patrick/City of Galveston Organization Position Title: Director/Grants and Housing Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3820 Email: <a href="mailto:patrickste@cityofgalveston.org">patrickste@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: Alice Law/City of Galveston Organization Position Title: Assistant Director of Grants and Housing Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3820 Email: <a href="mailto:lawalc@cityofgalveston.org">lawalc@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: Eric Wilson/City of Galveston Organization Position Title: Managing Director of Municipal Infrastructure Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3630 Email: <a href="mailto:wilsoner@cityofgalveston.org">wilsoner@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: Justin Bowling/City of Galveston Organization Position Title: City Engineer Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3630 Email: <a href="mailto:bowlingjus@cityofgalveston.org">bowlingjus@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: Angelo Grasso/City of Galveston Organization Position Title: Director of Public Works Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3630 Email: <a href="mailto:grassoang@cityofgalveston.org">grassoang@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: Charlie Kelly/City of Galveston Organization Position Title: Emergency Management Coordinator Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.765.3725 Email: <a href="mailto:kellycha@cityofgalveston.org">kellycha@cityofgalveston.org</a>	In-kind salary hours. MOA between H-GAC and City of Galveston	Various technical advisory and regional transect groups	
Name: David Smith/City of Galveston Organization Position Title: Director of Fleet Facilities	In-kind salary hours. MOA between	Various technical advisory and regional transect	

**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779, Galveston, Texas 77553 Phone Number: 409.797.3929 Email: <a href="mailto:smithdav@cityofgalveston.org">smithdav@cityofgalveston.org</a>	H-GAC and City of Galveston	groups	
Name: Joanne Ducharme/Montgomery County Organization Position Title: Director of Community Development Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 501 North Thompson Suite 401, Conroe, Texas 77301 Phone Number: 936.442.7725 Email: <a href="mailto:joanne.ducharme@mctx.org">joanne.ducharme@mctx.org</a>	In-kind salary hours. MOA between H-GAC and Montgomery County	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Name: Sarah Cerrone/Chambers County Organization Position Title: Director of Economic Development and Special Projects Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box F, Anahuac, Texas 77514 Phone Number: 409.267.8225 Email: <a href="mailto:scerrone@co.chambers.tx.us">scerrone@co.chambers.tx.us</a>	In-kind salary hours. MOA between H-GAC and Chambers County	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Name: Dede Lokoskie/Chambers County Organization Position Title: Administrative Assistant Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box F, Anahuac, Texas 77514 Phone Number: 409.267.2691 Email: <a href="mailto:dlokoskie@co.chambers.tx.us">dlokoskie@co.chambers.tx.us</a>	In-kind salary hours. MOA between H-GAC and Chambers County	Administrative support, community engagement and research	
Name: Karla Anderson/Chambers County Organization Position Title: Clerk Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box F, Anahuac, Texas 77514 Phone Number: 409.267.2691 Email: <a href="mailto:kanderson@co.chambers.tx.us">kanderson@co.chambers.tx.us</a>	In-kind salary hours. MOA between H-GAC and Chambers County	Administrative support and community engagement	
Name: Sherry McKibben/City of Huntsville Organization Position Title: Community Development Specialist Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1212 Avenue M, Huntsville, Texas 77340 Phone Number: 963.291.5428 Email: <a href="mailto:smckibben@huntsvilletx.gov">smckibben@huntsvilletx.gov</a>	In-kind salary hours. MOA between H-GAC and City of Huntsville	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Name: Charlotte Meadows/City of Huntsville Organization Position Title: Assistant Community Development Specialist Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1212 Avenue M, Huntsville, Texas 77340 Phone Number: 936.291.5442 Email: <a href="mailto:cmeadow@huntsvilletx.gov">cmeadow@huntsvilletx.gov</a>	In-kind salary hours. MOA between H-GAC and City of Huntsville	Various technical advisory and regional transect groups, community engagement and administrative support	
Name: Victoria Herrin/Houston Wilderness Organization Position Title: Director of Project Development Sub-recipient: <input type="checkbox"/> Yes <input type="checkbox"/> No Address: P. O. Box 66413, Houston, Texas 77266-6413 Phone Number: 713.524.7330 Email: <a href="mailto:vherrin@houstonwilderness.org">vherrin@houstonwilderness.org</a>	In-kind salary hours. MOA between H-GAC and Houston Wilderness	Serve on coordinating committee of the consortium, visioning/charette, and community engagement	
Name: David Crossley/Houston Tomorrow Organization Position Title: President Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.523.5757 Email: <a href="mailto:david.crossley@houstontomorrow.org">david.crossley@houstontomorrow.org</a>	In-kind salary hours. MOA between H-GAC and Houston Tomorrow	Serve on coordinating committee of the consortium, visioning/charette, and community engagement	

**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

Name: Jay Blazek Crossley/Houston Tomorrow Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Organization Position Title: Program Development & Research Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.523.5757 Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Email: <a href="mailto:jay.crossley@houstontomorrow.org">jay.crossley@houstontomorrow.org</a>	In-kind salary hours. MOA between H-GAC and Houston Tomorrow	Research, visioning/charette, community engagement, technical assistance, various technical advisory and regional transect groups	
Name: Joe Webb/Blueprint Houston-Center for Houston's Future Organization Position Title: Co-Chair of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/713.522.8544 Email: <a href="mailto:jwebb@webbarchitects.com">jwebb@webbarchitects.com</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Name: Richard Farias/Blueprint Houston -Center for Houston's Future Organization Position Title: Co-Chair of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/832.473.4138 Email: <a href="mailto:tcccfarias@aol.com">tcccfarias@aol.com</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Name: Guy Hagstette/Blueprint Houston -Center for Houston's Future Organization Position Title: Board Member of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/713.705.2244 Email: <a href="mailto:ghagstette@buffalobayou.org">ghagstette@buffalobayou.org</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Name: Michael McEnany/Blueprint Houston -Center for Houston's Future Organization Position Title: Board Member of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/713.522.0815 Email: <a href="mailto:mmcenany@aol.com">mmcenany@aol.com</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Name: Christina Huston/ Blueprint Houston -Center for Houston's Future Organization Position Title: Board Member of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/713.907.9687 Email: <a href="mailto:tinatxt@yahoo.com">tinatxt@yahoo.com</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Name: Rogene Calvert/Blueprint Houston -Center for Houston's Future Organization Position Title: Board Member of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/832.654.9799 Email: <a href="mailto:rogencalvert@asianchamber-hou.org">rogencalvert@asianchamber-hou.org</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Name: Theola Petteway/Blueprint Houston -Center for Houston's Future Organization Position Title: Board Member of Blueprint Houston Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201, Houston, Texas 77098 Phone Number: 713.522.0590/713.522.5154 Email: <a href="mailto:tdpetteway@swbell.net">tdpetteway@swbell.net</a>	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	

**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

Name: Martha Murphree/Blueprint Houston -Center for Houston's Future	In-kind salary hours. MOA between H-GAC and Blueprint Houston-Center for Houston's Future	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Organization Position Title: Executive Director			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 3015 Richmond Ste 201, Houston, Texas 77098			
Phone Number: 713.870.2881			
Email: <a href="mailto:martha@blueprintouston.org">martha@blueprintouston.org</a>			
Name: Catherine Moshacher/Center for Houston's Future -Blueprint Houston	In-kind salary hours. MOA between H-GAC and Center for Houston's Future - Blueprint Houston	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Organization Position Title: President & CEO of Center for Houston's Future			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1200 Smith, #1150, Houston, Texas 77002			
Phone Number: 713.844.9321			
Email: <a href="mailto:mosbacher@centerforhoustonfuture.org">mosbacher@centerforhoustonfuture.org</a>			
Name: Donna Rybiski/ Center for Houston's Future -Blueprint Houston	In-kind salary hours. MOA between H-GAC and Center for Houston's Future - Blueprint Houston	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Organization Position Title: Director, Strategic Initiatives			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1200 Smith, #1150, Houston, Texas 77002			
Phone Number: 713.844.9327			
Email: <a href="mailto:drybiski@futurehouston.org">drybiski@futurehouston.org</a>			
Name: Sandra Wegmann /Center for Houston's Future -Blueprint Houston	In-kind salary hours. MOA between H-GAC and Center for Houston's Future - Blueprint Houston	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Organization Position Title: Manager, Strategic Initiatives			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1200 Smith, #1150, Houston, Texas 77002			
Phone Number: 713.844.9324			
Email: <a href="mailto:swegmann@centerforhoustonfuture.org">swegmann@centerforhoustonfuture.org</a>			
Name: Andrea Tran/Center for Houston's Future -Blueprint Houston	In-kind salary hours. MOA between H-GAC and Center for Houston's Future - Blueprint Houston	Various technical advisory and regional transect groups, visioning/charette, community engagement and research/technical assistance	
Organization Position Title: Assistant, Strategic Initiatives			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1200 Smith, #1150, Houston, Texas 77002			
Phone Number: 713.844.9320			
Email: <a href="mailto:atran@centerforhoustonfuture.org">atran@centerforhoustonfuture.org</a>			
Name: Ann Shaw/Center for Houston's Future -Blueprint Houston	In-kind salary hours. MOA between H-GAC and Center for Houston's Future - Blueprint Houston	Various technical advisory and regional transect groups, visioning/charette, community engagement and media production/outreach	
Organization Position Title: Director, Development			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1200 Smith, #1150, Houston, Texas 77002			
Phone Number: 713.844.9326			
Email: <a href="mailto:ashaw@centerforhoustonfuture.org">ashaw@centerforhoustonfuture.org</a>			
Name: Mercedes Santos-Garay/Center for Houston's Future - Blueprint Houston	In-kind salary hours. MOA between H-GAC and Center for Houston's Future - Blueprint Houston	Various technical advisory and regional transect groups, visioning/charette, community engagement and media production/outreach	
Organization Position Title: Coordinator, Marketing & Development			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 1200 Smith, #1150, Houston, Texas 77002			
Phone Number: 713.844.9328			
Email: <a href="mailto:msantosgaray@centerforhoustonfuture.org">msantosgaray@centerforhoustonfuture.org</a>			
Name: Michael Nguyen/VN TeamWork, Inc	In-kind salary hours. MOA between H-GAC and VN TeamWork, Inc	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Organization Position Title: Executive Director			
Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No			
Address: 11210 Bellaire, Suite 118, Houston, Texas 77072			
Phone Number: 281.495.8936			
Email: <a href="mailto:hiepluc@vnteamwork.org">hiepluc@vnteamwork.org</a>			
Name: Tina Pham/VN TeamWork, Inc	In-kind salary hours. MOA between	Various technical advisory and regional transect	
Organization Position Title: Development Director			

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 11210 Bellaire, Suite 118, Houston, Texas 77072 Phone Number: 281.515.2878 Email: <a href="mailto:tdpham@vnteamwork.org">tdpham@vnteamwork.org</a>	H-GAC and VN TeamWork, Inc	groups, visioning/charette, community engagement and media production/outreach	
Name: Thu Ong /VN TeamWork, Inc Organization Position Title: Accountant Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 11210 Bellaire, Suite 118, Houston, Texas 77072 Phone Number: 281.495.8936 Email: <a href="mailto:tong@vnteamwork.org">tong@vnteamwork.org</a>	In-kind salary hours. MOA between H-GAC and VN TeamWork, Inc	Financial/accounting services	
Name: Van Nguyen/VN TeamWork, Inc Organization Position Title: Project Coordinator Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 11210 Bellaire, Suite 118, Houston, Texas 77072 Phone Number: 281.495.8936 Email: <a href="mailto:vnguyen@vnteamwork.org">vnguyen@vnteamwork.org</a>	In-kind salary hours. MOA between H-GAC and VN TeamWork, Inc	Various technical advisory and regional transect groups and research/technical assistance	
Name: Amanda Timm/Local Initiative Support Corporation (LISC) Organization Position Title: Executive Director Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 2640 Fountainview, Suite 220, Houston, Texas 77057 Phone Number: 713.334.5700 ext 20 Email: <a href="mailto:atimm@lisc.org">atimm@lisc.org</a>	In-kind salary hours. MOA between H-GAC and LISC	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance, facilitation, relationship brokering, advising on outreach and inclusion	
Name: Paul Wright/LISC Organization Position Title: Senior Program Officer Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 2640 Fountainview, Suite 220, Houston, Texas 77057 Phone Number: 713.334.5700, ext. 13 Email: <a href="mailto:pwright@lisc.org">pwright@lisc.org</a>	In-kind salary hours. MOA between H-GAC and LISC	Various technical advisory and regional transect groups, visioning/charette, community engagement, and relationship brokering	
Name: Berenice Tostado/LISC Organization Position Title: Program Officer Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 2640 Fountainview, Suite 220, Houston, Texas 77057 Phone Number: 713.334.5700, ext. 15 Email: <a href="mailto:btostado@lisc.org">btostado@lisc.org</a>	In-kind salary hours. MOA between H-GAC and LISC	Various technical advisory and regional transect groups, visioning/charette, community engagement, and relationship brokering	
Name: Ann Hilbig/Neighborhood Centers, Inc (NCI) Organization Position Title: Vice President of Program Planning and Evaluation Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 271389, Houston, Texas 77277-1389 Phone Number: 713-669-5358 Email: <a href="mailto:ahilbig@neighborhood-centers.org">ahilbig@neighborhood-centers.org</a>	In-kind salary hours. MOA between H-GAC and NCI	Various technical advisory and regional transect groups, visioning/charette and community engagement	
Name: Claudia Vasquez/NCI Organization Position Title: Vice President of Community Based Initiatives Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 271389, Houston, Texas 77277-1389 Phone Number: 713-669-5330 Email: <a href="mailto:cvasquez@neighborhood-centers.org">cvasquez@neighborhood-centers.org</a>	In-kind salary hours. MOA between H-GAC and NCI	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Name: Emiliano Herrera/NCI Organization Position Title: Leadership Program Manager Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	In-kind salary hours. MOA between H-GAC and NCI	Various technical advisory and regional transect groups,	

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Address: P.O. Box 271389, Houston, Texas 77277-1389 Phone Number: 713.667.9400 Email: <a href="mailto:EHerrera@neighborhood-centers.org">EHerrera@neighborhood-centers.org</a>		visioning/charette, community engagement and media production/outreach	
Name: Suzette Marie Villarreul/NCI Organization Position Title: Program Coordinator Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 271389, Houston, Texas 77277-1389 Phone Number: 713.273.3701 Email: <a href="mailto:SVillarruel@neighborhood-centers.org">SVillarruel@neighborhood-centers.org</a>	In-kind salary hours. MOA between H-GAC and NCI	Various technical advisory and regional transect groups, visioning/charette, and community engagement	
Name: Blanca Saldana/NCI Organization Position Title: Community Developer Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 271389, Houston, Texas 77277-1389 Phone Number: 713.691.1393 Email: <a href="mailto:bsalinas@neighborhood-centers.org">bsalinas@neighborhood-centers.org</a>	In-kind salary hours. MOA between H-GAC and NCI	Various technical advisory and regional transect groups, visioning/charette, community engagement and media production/outreach	
Name: Adam Aschmann/Greater Houston Builders Association (GHBA) Organization Position Title: VP/Director of Government Affairs Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 9511 W Sam Houston Parkway N, Houston, Texas 77064 Phone Number: 281.970.8970 ext 140 Email: <a href="mailto:aaschmann@ghba.org">aaschmann@ghba.org</a>	In-kind salary hours. MOA between H-GAC and GHBA	Serve on coordinating committee of the consortium and research/technical assistance	
Name: Margaret Yancey/GHBA Organization Position Title: Government Affairs Specialist Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 9511 W Sam Houston Parkway N, Houston, Texas 77064 Phone Number: 281.970.8970 ext 142 Email: <a href="mailto:myancey@ghba.org">myancey@ghba.org</a>	In-kind salary hours. MOA between H-GAC and GHBA	Various technical advisory and regional transect groups and research/technical assistance	
Name: Donna Buenik/GHBA Organization Position Title: Government Affairs Coordinator Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 9511 W Sam Houston Parkway N, Houston, Texas 77064 Phone Number: 281.970.8970 ext 141 Email: <a href="mailto:dbuenik@ghba.org">dbuenik@ghba.org</a>	In-kind salary hours. MOA between H-GAC and GHBA	Various technical advisory and regional transect groups and research/technical assistance	
Name: Ron Drachenberg/ Fort Bend County Organization Position Title: Assistant County Engineer Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 1449, Rosenberg, Texas 77471 Phone Number: 281.633.7509 Email: <a href="mailto:rdd@co.fort-bend.tx.us">rdd@co.fort-bend.tx.us</a>	In-kind salary hours. Letter of commitment between H-GAC and Fort Bend County	Serve on coordinating committee of the consortium, visioning/charette, community engagement, and research/technical assistance	
Name: Paulette Shelton/Fort Bend County Organization Position Title: Director, Fort Bend Transit Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 1449, Rosenberg, Texas 77471 Phone Number: 281.633.7433 Email: <a href="mailto:sheltonp@co.fort-bend.tx.us">sheltonp@co.fort-bend.tx.us</a>	In-kind salary hours. Letter of commitment between H-GAC and Fort Bend County	Various technical advisory and regional transect groups and research/technical assistance	
Name: Marc Grant/Fort Bend County Organization Position Title: Road Commissioner Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 1449, Rosenberg, Texas 77471 Phone Number: 281.342.4513 Email: <a href="mailto:granmar@co.fort-bend.tx.us">granmar@co.fort-bend.tx.us</a>	In-kind salary hours. Letter of commitment between H-GAC and Fort Bend County	Various technical advisory and regional transect groups and research/technical assistance	
Name: Marilyn Kindell/Fort Bend County	In-kind salary hours.	Various technical advisory	

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Organization Position Title: Director, Community Development Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 1449, Rosenberg, Texas 77471 Phone Number: 281.341.4410 Email: <a href="mailto:kindemar@co.fort-bend.tx.us">kindemar@co.fort-bend.tx.us</a>	Letter of commitment between H-GAC and Fort Bend County	and regional transect groups and research/technical assistance	
Name: Commissioner Mary Ruth Rhodenbaugh/Brazoria County Organization Position Title: County Commissioner Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 368, Brazoria, Texas 77422 Phone Number: 979.798.2158 Email: <a href="mailto:maryr@brazoria-county.com">maryr@brazoria-county.com</a>	In-kind salary hours. Letter of commitment between H-GAC and Brazoria County	Serve on coordinating committee of the consortium, visioning/charette and community engagement	
Name: Kay Evans-Millsap/Brazoria County Organization Position Title: Pct. 4 Chief Administrator Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 368, Brazoria, Texas 77422 Phone Number: 979.798.2158 Email: <a href="mailto:KayEM@brazoria-county.com">KayEM@brazoria-county.com</a>	In-kind salary hours. Letter of commitment between H-GAC and Brazoria County	Various technical advisory and regional transect groups	
Name: Sidney Bouse/Bolivar Blueprint-PenDeCo, Inc. Organization Position Title: President Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 2732, Crystal Beach, Texas 77650 Phone Number: 409.684.6400 Email: <a href="mailto:sid@surveygalveston.com">sid@surveygalveston.com</a>	In-kind salary hours. MOA between H-GAC and PenDeCo, Inc.	Serve on coordinating committee of the consortium, various technical advisory and regional transect groups	
Name: Carren Plummer/Bolivar Blueprint-PenDeCo, Inc. Organization Position Title: Board Member Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 2732, Crystal Beach, Texas 77650 Phone Number: 713.376.7787 Email: <a href="mailto:careen@bolivarblueprint.com">careen@bolivarblueprint.com</a>	In-kind salary hours. MOA between H-GAC and PenDeCo, Inc.	Various technical advisory and regional transect groups	
Name: Bill Fagan/Bolivar Blueprint-PenDeCo, Inc. Organization Position Title: Board Member Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 2732, Crystal Beach, Texas 77650 Phone Number: 409.771.5544 Email: <a href="mailto:info@pendeco.org">info@pendeco.org</a>	In-kind salary hours. MOA between H-GAC and PenDeCo, Inc.	Various technical advisory and regional transect groups	
Name: Debra Kahla/Bolivar Blueprint-PenDeCo, Inc. Organization Position Title: Board Member Sub-recipient: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 2732, Crystal Beach, Texas 77650 Phone Number: 409.771.5544 Email: <a href="mailto:info@pendeco.org">info@pendeco.org</a>	In-kind salary hours. MOA between H-GAC and PenDeCo, Inc.	Various technical advisory and regional transect groups	

<b>Factor 2 – Need and Extent of the Problem</b>	
1. Housing Costs	5. Economic Opportunity
2. Environmental Quality	6. Fresh Food Access
3. Transportation Access	7. Healthy Communities
4. Socioeconomic Inequity	

<b>1. Housing Costs</b>								
1.1 Median Regional Housing Prices Relative to Household Income				1.2 Proportion of Regional Population Paying More than 45% of Income to Combined Housing and Transportation Costs				
YEAR	median regional rental prices	median regional household income	rent to income ratio	median housing to income ratio	Location	regional housing and transportation cost	regional income level	households spending more than 45% of Income
1990	408	\$31,237	23.39	49.79	Region-wide (8-County)	\$21,315	\$44,275	49.68%
2000	589	\$44,345	23.82	49.50	Chambers, Fort Bend, Harris Liberty, Montgomery, Waller County (Houston PMSA)	\$21,204	\$44,655	50.10%
2008	809	\$55,120	28.91	54.95	Brazoria County (Brazoria PMSA)	\$22,860	\$48,632	54.60%
				49.79	Galveston County (Galveston PMSA)	\$21,696	\$42,419	39.90%
Source:	<a href="http://www.hud.gov/sustainability">http://www.hud.gov/sustainability</a>			Source:	<a href="http://htaindex.cnt.org/">http://htaindex.cnt.org/</a>			
Date Documented:	8-2-10			Date Documented:	8-5-10			

<b>2. Environmental Quality</b>								
2.1 Urbanized Land per Capita				2.2 Total Miles of Distribution of Water Infrastructure per Population Served				
YEAR	urbanized land (acres)	population of region	urbanized land per capita	year	miles of distribution of water infrastructure	population of region	water distribution service population	miles of water distribution infrastructure per 1000
1990	887,506	3,897,147	0.228	1990	39,384	3,897,147	Unknown	13,128
2000	1,047,301	4,854,456	0.216	2000	56,058	4,854,456	Unknown	18,686
				2008	74,769	5,863,996	Unknown	24,923
Source:	<a href="http://www.hud.gov/sustainability">http://www.hud.gov/sustainability</a>			Source:	StarMap, H-GAC SAB data, <a href="http://www.hud.gov/sustainability">http://www.hud.gov/sustainability</a>			
Date Documented:	8-3-10			Date Documented:	8-4-10			

<b>3. Transportation Access</b>												
3.1 Vehicle Miles Traveled per Capita**				3.2 Portion of Regional Trips: Automobile, Transit, Walking, and Bicycling								
Year	total road mileage (all modes)	vehicle miles traveled	vehicle miles traveled per capita	Years	Automobile		Transit		Walking		Bicycling	
					trips	% of total	trips	% of total	trips	% of total	trips	% of total
1990	17,358	92,420,000	24.77									

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

2002*	20,642	119,780,000	25.65	1990	NA	NA	NA	NA	NA	NA	NA	NA
2009	24,254	145,472,026	25.89	2000	NA	NA	NA	NA	NA	NA	NA	NA
				2008	1,85 1,43 5	93.15	64,41 5	3.24	32,66 5	1.64	5,731	0.29
Source:	<a href="http://www.hud.gov/sustainability">http://www.hud.gov/sustainability</a> 8-county only: Census, StarMap, H-GAC *2000 data not available **per day			Source:	<a href="http://www.huduser.org/xsocds/NOFA/screen_st.oddb?metro=state">http://www.huduser.org/xsocds/NOFA/screen_st.oddb?metro=state</a>							
Date Documented: 8-10-10				Date Documented: 8-9-10								

**4. Socioeconomic Inequity**

**4.1 Segregation by County**

County Name	2009 Black/White Dissimilarity Index	2009 Asian/White Dissimilarity Index	2009 Hispanic/White Dissimilarity Index
1 Austin	13.56%	Not applicable	14.74%
2 Brazoria	32.83	53.89	36.55%
3 Chambers	30.22%	30.03%	20.62%
4 Colorado	29.61%	52.36%	32.40%
5 Fort Bend	57.33%	41.25%	56.61%
6 Galveston	60.26%	28.09%	44.88%
7 Harris	65.79%	43.58%	64.28%
8 Liberty	24.33%	38.20%	18.22%
9 Matagorda	39.74%	78.29%	28.61%
10 Montgomery	42.72%	41.35%	37.00%
11 Walker	9.44%	38.53%	34.73%
12 Waller	66.65%	23.36%	46.61%
13 Wharton	32.09%	57.98%	21.50%

**4.2 School Lunch Eligibility**

County Name	2009 School Lunch Eligibility
1 Austin	42%
2 Brazoria	40%
3 Chambers	31%
4 Colorado	55%
5 Fort Bend	30%

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

6	Galveston	40%		
7	Harris	55%		
8	Liberty	53%		
9	Matagorda	56%		
10	Montgomery	37%		
11	Walker	45%		
12	Waller	66%		
13	Wharton	59%		

Source: <http://www.s4.brown.edu/cen2000/SchoolPop/SPDownload.html>; <http://www.nces.ed.gov/>; instructions at <http://www.hud.gov/sustainability>

Date Documented: 8-4-10

**5. Economic Opportunity**

5.1 Availability of Subsidized Affordable Housing near Employment Centers  
(Note: please list the five largest employers and the housing conditions related to it)

employment center (name / SIC designation)	# of employees	number of housing units within 2 miles of the employment center	% of housing near employment center that is subsidized
1 Downtown	144,000	68,473	50%
2 Texas Medical Center	100,000	72,499	20%
3 Galleria	98,000	79,638	5%
4 Greenway Plaza	70,000	79,163	15%
5 Westchase	70,000	78,927	10%

Source: Texas Department of Housing and Rural Affairs, Local Economic Development Departments, Offices of Housing, Appraisal Districts, H-GAC

Date Documented: 8-10-10

**6. Fresh Food Access**

6.1 Proximity of Full-Service Grocery Stores for Low-Income and Auto-Dependent Households

	% households with no car and > 1 mile to grocery store	% low-income people living > 1 mi to grocery store		
Regional Average	2%	10%		
Austin County	4.28%	21.83%		
Brazoria County	2.09%	14.48%		
Chambers County	4.55%	24.79%		
Colorado County	4.51%	17.8%		
Fort Bend County	1.31%	9.37%		
Galveston County	2.43%	10.47%		
Harris County	1.62%	7.57%		

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Liberty County	4.77%	23.76%			
Matagorda County	6.2%	26.61%			
Montgomery County	2.49%	16.38%			
Walker County	5.25%	19.31%			
Waller County	4.26%	22.63%			
Wharton County	4.5%	24.47%			

Source : <http://www.ers.usda.gov/foodatlas/>

Date Documented: 8-4-10

**7. Healthy Communities**

7.1 Prevalence of Preventable Disease

County: Austin County

Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	4	Not Available	5	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	85	Not Available	14	64	Not Available	Not Available

Source : County and State Health Departments. <sup>1</sup>Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control;  
<sup>2</sup>“White” includes Other and Unknown Race/Ethnicity.

Date Documented: 8-4-10

County: Brazoria County

Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	99	Not Available	11	75	Not Available	Not Available

Source : County and State Health Departments. <sup>1</sup>Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control;  
<sup>2</sup>“White” includes Other and Unknown Race/Ethnicity.

Date Documented: 8-4-10

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

County: Chambers County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	65	Not Available	29	10	Not Available	Not Available

Source : County and State Health Departments. <sup>1</sup>Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control;  
<sup>2</sup>"White" includes Other and Unknown Race/Ethnicity.

Date Documented: 8-4-10

County: Colorado County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	5	Not Available	7	5	Not Available	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	69	Not Available	5	111	Not Available	Not Available

Source : County and State Health Departments. <sup>1</sup>Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control;  
<sup>2</sup>"White" includes Other and Unknown Race/Ethnicity.

Date Documented: 8-4-10

County: Fort Bend County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	82	Not Available	12	64	Not Available	Not Available

Source : County and State Health Departments. <sup>1</sup>Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control;  
<sup>2</sup>"White" includes Other and Unknown Race/Ethnicity.

Date Documented: 8-4-10

County: Galveston County						
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**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

<b>Race:</b>	<b>White</b>	<b>Native American</b>	<b>African American</b>	<b>Hispanic</b>	<b>Asian American/ Pacific Islander</b>	<b>Other</b>
<b>Indicator</b>	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000
Asthma hospitalization	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Childhood Obesity	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Diabetes	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Low birth weight <sup>2</sup>	74	Not Available	12	65	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

County: Harris County						
<b>Race:</b>	<b>White</b>	<b>Native American</b>	<b>African American</b>	<b>Hispanic</b>	<b>Asian American/ Pacific Islander</b>	<b>Other</b>
<b>Indicator</b>	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000
Asthma hospitalization	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Childhood Obesity	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Diabetes	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Low birth weight <sup>2</sup>	84	Not Available	15	68	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

County: Liberty County						
<b>Race:</b>	<b>White</b>	<b>Native American</b>	<b>African American</b>	<b>Hispanic</b>	<b>Asian American/ Pacific Islander</b>	<b>Other</b>
<b>Indicator</b>	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000	Incidence Per 1000
Asthma hospitalization	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Childhood Obesity	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Diabetes	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2	See 7.2
Low birth weight <sup>2</sup>	86	Not Available	13	38	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

County: Matagorda County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	5	Not Available	6	4	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	68	Not Available	16	74	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

County: Montgomery County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	4	Not Available	6	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	91	Not Available	18	65	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

County: Walker County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	5	Not Available	6	3	Not applicable	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	75	Not Available	12	41	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

County: Waller County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	5	Not Available	6	3	Not applicable	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	72	Not Available	11	85	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

County: Wharton County						
Race:	White	Native American	African American	Hispanic	Asian American/ Pacific Islander	Other
Indicator	Incidence Per 1000	Incidence Per 1000				
Asthma hospitalization	See 7.2	See 7.2				
Childhood Obesity	See 7.2	See 7.2				
Diabetes	See 7.2	See 7.2				
Heart Disease <sup>1</sup>	5	Not Available	5	3	2	Not Available
Lead Poisoning	See 7.2	See 7.2				
Low birth weight <sup>2</sup>	71	Not Available	10	61	Not Available	Not Available
Source : County and State Health Departments. <sup>1</sup> Heart Disease Death Rates, Heart Disease & Stroke Database, Center for Disease Control; <sup>2</sup> “White” includes Other and Unknown Race/Ethnicity.						
Date Documented: 8-4-10						

7.2 Prevalence of Preventable Disease (by county, excluding race)

	Indicator			
	Asthma hospitalization <sup>3</sup>	Childhood Obesity <sup>4</sup>	Diabetes	Lead Poisoning <sup>5</sup>
County:	Per 100,000	Percent	Incidence Per 1000	Incidence Per 1000
Austin	<70	10.1-14	99	4
Brazoria	70-140	14.1-18.0	96	2
Chambers	70-140	2.1-10.0	94	0
Colorado	<70	14.1-18.0	108	0
Fort Bend	<70	14.1-18.0	88	3

**U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form**

**OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010**

Galveston	70-140	14.1-18.0	101	5
Harris	70-140	10.1-14	89	2
Liberty	141-210	2.1-10.0	95	2
Matagorda	70-140	14.1-18.0	111	6
Montgomery	70-140	10.1-14	79	2
Walker	>210	14.1-18.0	85	2
Waller	<70	10.1-14	96	0
Wharton	70-140	18.1-39.7	103	6

Source : County and State Health Departments.  
<sup>3</sup>Adult Asthma Hospitalization, Department of State Health Services,  
<sup>4</sup>Childhood Obesity among children of ages 2-4 in households with income 200% or less of the poverty threshold based on family size, Center for Disease Control and Prevention  
<sup>5</sup>Children Lead Poisoning: Texas Childhood Lead Poisoning Prevention Program, Texas Department of State Health Services

**Factor 4 – Leveraging Resources**

Name and contact information of the organization or entity that will partner with applicant	Work To Be Accomplished In Support of the Program	Value of In-Kind or Cash Match Contribution*	Additional Leveraged Funds Contribution	Total of Match and Leveraged Contributions
Name: H-GAC (main contact: Cheryl Mergo) Type of Organization Government/Regional Planning Agency & MPO Partner Receiving Award Grant Funds: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No Address: PO Box 22777 City: Houston State: Texas Zip Code: 77227-2777 Phone Number: 713.627.3200 Fax Number: 713.993.4503 Email: <a href="mailto:cmergo@h-gac.com">cmergo@h-gac.com</a>	Scenario development & quantitative analysis (modeling, GIS and statistical analysis) and data management, visioning and charette development, consultant & project management, staff support for various technical advisory and regional transect groups	\$1,404,999 (includes \$100,000 cash and \$1,304,999 personnel and associated charges)		\$1,404,999.00
Name: Harris County (main contact: Christy Lambright) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 8410 Lantern Point Drive City: Houston State: Texas Zip Code: 77054 Phone Number: 713.578.2043 Fax Number: 713.578.2092 Email: <a href="mailto:christy.lambright@csd.hctx.net">christy.lambright@csd.hctx.net</a>	Research and technical assistance, quantitative analysis, visioning and charette development, regulatory expertise, meeting facilitation and consensus building, grant writing and administrative support	\$305,534.00 (in-kind personnel)	Use of Meeting Space/Facility: County office space that holds 60 people. Weekly usage if needed. Rental cost \$50/per hour - \$7,200.00	\$312,734.00
Name: City of Houston (main contact Michael Kramer)	Research and	\$400,000.00	Use of Meeting	\$400,000.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Type of Organization Government/City Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 1562 City: Houston State: Texas Zip Code: 77251 Phone Number: 713.837.7781 Fax Number: 713.837.7923 Email: <a href="mailto:michael.kramer@houstontx.gov">michael.kramer@houstontx.gov</a>	technical assistance, peer review, data management, quantitative analysis, visioning and charette development, regulatory expertise, meeting facilitation and consensus building, knowledge sharing and media relations and grant writing	(includes \$155,000 in personnel and \$245,000 in matching/cash dollars – TIRZ Affordable Housing - \$125,000, Utility Group - \$20,000 & Sustainability Office of the Mayor - \$100,000)	Space/Facilities and audio/video equipment as needed. Value not calculated separately.	
Name: Metropolitan Transit Authority of Harris County (METRO) (main contact Kimberly Slaughter) Type of Organization Government/Regional transit authority Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 61429 City: Houston State: Texas Zip Code: 77208-1429 Phone Number: 713.652.4365 Fax Number: 713.652.7956 Email: <a href="mailto:kimberly.slaughter@ridemetro.org">kimberly.slaughter@ridemetro.org</a>	Research and technical assistance, peer review, data management, quantitative analysis, visioning and charette development, regulatory expertise, meeting facilitation and consensus building, real estate development strategies and media relations	\$169,000.00 (including \$48,000 in personnel and \$25,000 matching/cash dollars for FY11 & FY12)		\$169,000.00
Name: Houston Advanced Research Center (HARC) (main contact David Hitchcock) Type of Organization Research Institution/Education Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 4800 Research Forest Dr. City: The Woodlands State: Texas Zip Code: 77381 Phone Number: 281.364.4007 Fax Number: 281.363.7935 Email: <a href="mailto:dhitchcock@harc.edu">dhitchcock@harc.edu</a>	Research and technical assistance, peer review, regulatory expertise, meeting facilitation & consensus building and grant writing	\$128,403 (in-kind personnel)		\$128,403.00
Name: Texas Southern University (main contact Dr. Carol Lewis) Type of Organization Institution of Higher Learning/Education Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3100 Cleburne Street City: Houston State: Texas Zip Code: 77004 Phone Number: 713.313.7924 Fax Number: 713.313.1923 Email: <a href="mailto:lewis_ca@tsu.edu">lewis_ca@tsu.edu</a>	Research and technical assistance, peer review, quantitative analysis, visioning and charette development, meeting facilitation and consensus building	\$25,104 (in-kind personnel)	Use of Meeting Space/Facility & audio/visual: large auditorium that holds 200 people, \$200 per event/4 times a year for 3 yrs; small meeting room that holds 25 people, \$100 per event/4 times a year for 3 yrs = \$3,600	\$32,704.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

			and \$4,000 for PC computer equipment (hardware & software). Total \$7,600	
<p>Name: Port of Houston Authority (main contact Aston Hinds)</p> <p>Type of Organization Government/ Service</p> <p>Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Address: P.O. Box 2562</p> <p>City: Houston</p> <p>State: Texas</p> <p>Zip Code: 77252-2562</p> <p>Phone Number: 713.670.2424</p> <p>Fax Number: 713. 670.2427</p> <p>Email: <a href="mailto:ahinds@phoa.com">ahinds@phoa.com</a></p>				
Research and technical assistance, meeting facilitation and consensus building	\$68,000 (in-kind personnel)	Use of Meeting Space/Facility: City Hall Chambers that holds 45 people, \$120 per event, 22 times = \$2,640; related audio/visual equipment (Projector & Wi-Fi), \$660. Total = \$3,300	\$71,300.00	
<p>Name: Gulf Coast Economic Development Council (main contact Chuck Wemple)</p> <p>Type of Organization Non-profit/advocacy</p> <p>Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Address: PO Box 22777</p> <p>City: Houston</p> <p>State: Texas</p> <p>Zip Code: 77227-2777</p> <p>Phone Number: 713.993.4514</p> <p>Fax Number: 713.993.4503</p> <p>Email: <a href="mailto:cwemple@h-gac.com">cwemple@h-gac.com</a></p>				
Research and technical assistance, peer review, visioning and charette development, meeting facilitation and consensus building, knowledge sharing and grant writing	\$34,150 (includes \$10,000 cash and \$24,150 in-kind personnel)		\$34,150.00	
<p>Name: Bay City Community Development Corp. (main contact D.C. Durham)</p> <p>Type of Organization Non-profit/advocacy</p> <p>Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Address: 1900 5<sup>th</sup> Street</p> <p>City: Bay City</p> <p>State: Texas</p> <p>Zip Code: 77414</p> <p>Phone Number: 979.245.8081</p> <p>Fax Number: 979.323.1642</p> <p>Email: <a href="mailto:dcdunham@cityofbaycity.org">dcdunham@cityofbaycity.org</a></p>				
Meeting facilitation and consensus building, event planning and administrative support	\$6,250.00 (in-kind personnel)	Use of Meeting Space/Facility: 40,000 square feet of convention center space, \$1,500 per day/4 x year for 3 yrs = \$18,000; office space, \$50 per hour/monthly for 3 yrs = \$1,200. Total = \$19,200.00	\$25,450.00	
<p>Name: Waller County Economic Development Partnership (main contact Vince Yokom)</p> <p>Type of Organization Non-profit/advocacy</p> <p>Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Address: 742 12th Street</p> <p>City: Hempstead</p> <p>State: Texas</p> <p>Zip Code: 77445</p> <p>Phone Number: 979.921.9059 ext 23</p> <p>Fax Number: 281.516.1945</p> <p>Email: <a href="mailto:vyokom@wallercounty.org">vyokom@wallercounty.org</a></p>				
Research and technical assistance, peer review, knowledge sharing, meeting facilitation and charette development, graphic design and production	\$19,500.00 (in-kind personnel)	Use of Meeting Space/Facilities (Board room, & Brookshire Convention Center) and audio/video equipment as needed. Value not calculated separately.	\$19,500.00	

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

<p>Name: City of Galveston (main contact Lori Schwarz) Type of Organization Government/City Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 779 City: Galveston State: Texas Zip Code: 77553 Phone Number: 409.797.3660 Fax Number: 409.797.3661 Email: <a href="mailto:schwarzlor@cityofgalveston.org">schwarzlor@cityofgalveston.org</a></p>	<p>Research and technical assistance, peer review, data management, analysis, visioning and charette development, regulatory expertise, knowledge sharing and media relations, meeting facilitation and consensus building and administrative support</p>	<p>\$327,960.00 (in-kind personnel)</p>	<p>Use of Meeting Space/Facility: large conference center that holds 12,000 people, 4 times a year for 3 yrs = \$40,000</p>	<p>\$367,960.00</p>
<p>Name: Montgomery County (main contact Joanne Ducharme) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 501 N. Thompson, Suite 200 City: Conroe State: Texas Zip Code: 77301 Phone Number: 936.442.7752 Fax Number: 936.538.8061 Email: <a href="mailto:joanne.ducharme@mctx.org">joanne.ducharme@mctx.org</a></p>	<p>Peer review, visioning and charette development, survey design, meeting facilitation and consensus building and grant writing</p>	<p>\$10,255.00 (in-kind personnel)</p>	<p>Use of Meeting Space/Facility: large conference center that holds 5,000 people, \$400 per day, 2 times a year for 3 yrs = \$2,400 commissioners court room that holds 200 people, \$300 per day, 2 times a year for 3 yrs = \$1,800. Total = \$4,200.00</p>	<p>\$14,455.00</p>
<p>Name: Chambers County (main contact Sarah Cerrone) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P O Box 522 City: Anahuac State: Texas Zip Code: 77514 Phone Number: 409.267.2692 Fax Number: 409.267.3790 Email: <a href="mailto:scerrone@co.chambers.tx.us">scerrone@co.chambers.tx.us</a></p>	<p>Meeting facilitation and consensus building and administrative support</p>	<p>\$16,748.00 (in-kind personnel)</p>	<p>Use of Meeting Space/Facility: 2 very large convention center space, \$200 per hour; avg 7 hr meeting/4 x year for 3 yrs for both facility = \$16,800.00</p>	<p>\$33,548.00</p>
<p>Name: City of Huntsville (main contact Sherry McKibben) Type of Organization Government/City Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1212 Avenue M City: Huntsville State: Texas Zip Code: 77340 Phone Number: 963.291.5428 Fax Number: 936.291.5409 Email: <a href="mailto:smckibben@huntsvilletx.gov">smckibben@huntsvilletx.gov</a></p>	<p>Research and technical assistance, peer review, quantitative analysis, event planning and grant writing</p>	<p>\$14,000 (in-kind personnel)</p>	<p>Use of Meeting Space/Facility: City Hall Chambers that holds 131 people, \$300 per event, 1 time per year = \$900; City Hall Conference room that holds 49 people, \$250 per event, 1 time per year = \$750; Civic</p>	<p>\$16,700.00</p>

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

			Center that holds 185 people, \$350 per event, 1 time per year = \$1,050. Total = \$2,700.00	
<b>Name: Fort Bend County (main contact Ron Drachenberg)</b>				
<b>Type of Organization</b> Government/County				
<b>Partner Receiving Award Grant Funds:</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No				
<b>Address:</b> P.O. Box 1449				
<b>City:</b> Rosenberg				
<b>State:</b> Texas				
<b>Zip Code:</b> 77471				
<b>Phone Number:</b> 281.633.7509				
<b>Fax Number:</b> 281.342.7366				
<b>Email:</b> <a href="mailto:rdd@co.fort-bend.tx.us">rdd@co.fort-bend.tx.us</a>				
	Peer review, visioning and charette development, meeting facilitation and consensus building	\$28,000 (in-kind)	Use of Meeting Space/Facility: Commissioners Court that holds 90 people, \$30 per hour/4 hr meeting, 3 times for 3 yrs= \$1,080; Fort Bend Library holds 125 people, \$35 per hour/4 hr meeting, 3 times for 3 years= \$1,260; Annex meeting room holds 150 people, \$40 per hour/4 hr meeting, 3 times for 3 years= \$1,440; Gus George Academy holds 100 people, \$30 per hour/4 hr meeting, 3 times for 3 years= \$1,080; Total = \$4,860.00	\$32,860.00
<b>Name: Brazoria County (main contact Commissioner Mary Ruth Rhodenbaugh)</b>				
<b>Type of Organization</b> Government/County				
<b>Partner Receiving Award Grant Funds:</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No				
<b>Address:</b> P.O. Box 368				
<b>City:</b> Brazoria				
<b>State:</b> Texas				
<b>Zip Code:</b> 77422				
<b>Phone Number:</b> 979.798.2158				
<b>Fax Number:</b> 979.798.4032				
<b>Email:</b> <a href="mailto:maryr@brazoria-county.com">maryr@brazoria-county.com</a>				
	Meeting facilitation and consensus building and administrative support	\$6,000 (in-kind personnel)		\$6,000.00
<b>Name: United Way of Greater Houston (main contact Stefanie Lopez)</b>				
<b>Type of Organization</b> Non-profit/advocacy				
<b>Partner Receiving Award Grant Funds:</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No				
<b>Address:</b> PO Box 3247				
<b>City:</b> Houston				
<b>State:</b> Texas				
<b>Zip Code:</b> 77253-3247				
	Research and technical assistance, peer review, visioning and charette development, meeting facilitation and	\$30,000 matching/cash dollars		\$30,000.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Phone Number: 713.685.2720 Fax Number: 866.741.5168 Email: <a href="mailto:SLopez@unitedwayhouston.org">SLopez@unitedwayhouston.org</a>	consensus building, knowledge sharing and grant writing			
Name: Houston Wilderness (main contact Victoria Herrin) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P. O. Box 66413 City: Houston State: Texas Zip Code: 77266-6413 Phone Number: 713.524.7330 Fax Number: 713.837.7923 Email: <a href="mailto:vherrin@houstonwilderness.org">vherrin@houstonwilderness.org</a>	Research and technical assistance, peer review, visioning and charette development, copywriting and editing	\$23,086.00 (in-kind personnel)		\$23,086.00
Name: Houston Tomorrow (main contact David Crossley) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201 City: Houston State: Texas Zip Code: 77098 Phone Number: 713.523.5757 Fax Number: 713.523.3057 Email: <a href="mailto:david.crossley@houstontomorrow.org">david.crossley@houstontomorrow.org</a>	Research and technical assistance, peer review, data management, quantitative analysis, visioning and charette development, knowledge sharing, meeting facilitation and consensus building	\$93,600.00 (in-kind personnel)	Use of Meeting Space/Facility & audio/visual: large conference room and projector that holds 100 people, \$200 per event/4 times a year for 3 yrs =2,400.00	\$96,000.00
Name: Blueprint Houston (main contact Martha Murphree) and Center for Houston's Future (main contact Donna Rybiski) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Avenue, #201; 1200 Smith, #1150 City: Houston; Houston State: Texas; Texas Zip Code: 77098; 77002 Phone Number: 713.870.2881; 713.844.9327 Fax Number: 713.523.3057; 713.844.9347 Email: <a href="mailto:martha@blueprinthouston.org">martha@blueprinthouston.org</a> ; <a href="mailto:drybiski@centerforhoustonfuture.org">drybiski@centerforhoustonfuture.org</a>	Research and technical assistance, survey design, visioning and charette development, knowledge sharing and media relations, event planning, copywriting, editing, grant writing and administrative support	\$240,000 Blueprint (in-kind personnel) & \$135,500 Center (in-kind personnel). Total = \$375,000.00	Use of Meeting Space/Facility: large conference room that holds 150 people, \$25 per hour (8 hr avg.) /4 times a year for 3 yrs=\$2,400; miscellaneous meeting space at various member board rooms, \$300/1,000 per day, as needed, up to \$10,000. Total = \$12,400	\$387,400.00
Name: VN TeamWork, Inc. (main contact Tina Pham) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 11210 Bellaire, Suite 118 City: Houston State: Texas Zip Code: 77072 Phone Number: 281.515.2878 Fax Number: 281.495.8938 Email: <a href="mailto:tdpham@vnteamwork.org">tdpham@vnteamwork.org</a>	Media relations, translation services and administrative support	\$65,100 (in-kind personnel)	Use of Meeting Space/Facility: 4,000 square feet of office space, 4 x year for 3 yrs = \$5,250	\$70,350.00
Name: Local Initiatives Support (LISC) (main contact Amanda Timm)	Research and technical	\$46,950 (in-kind personnel)	Use of Meeting Space/Facility:	\$52,950

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 2640 Fountainview, Suite 220 City: Houston State: Texas Zip Code: 77057 Phone Number: 713.334.5700 ext 20 Fax Number: 713.334.5707 Email: <a href="mailto:atimm@lisc.org">atimm@lisc.org</a>	assistance, peer review, quantitative analysis, visioning and charette development, knowledge sharing, meeting facilitation and consensus building, grant writing and real estate development strategies		community meeting space through LISC partners (churches, community centers) that will hold between 15-200 people, \$200 per event/4 x year for 3 yrs = \$2,400 & office space that hold 10 people, \$100 per event/monthly for 3 yrs = \$3,600. Total = \$6,000.00	
Name: Neighborhood Centers inc. (main contact Claudia Vasquez) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 271389 City: Houston State: Texas Zip Code: 77277-1389 Phone Number: 713.667.9400 Fax Number: 713.691.3825 Email: <a href="mailto:cvasquez@neighborhood-centers.org">cvasquez@neighborhood-centers.org</a>	Survey design, meeting facilitation and consensus building	\$100,833 (in-kind personnel)	Training & Facilitation: training for facilitators on AE approach, \$3,000 per event; facilitation for public involvement workshops with community members, \$3,000 per event = \$6,000	\$106,833.00
Name: Greater Houston Builders Association (main contact Adam Aschmann) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 9511 W. Sam Houston Parkway North City: Houston State: Texas Zip Code: 77064 Phone Number: 281.970.8970 ext 142 Fax Number: 281.970.8971 Email: <a href="mailto:aaschmann@ghba.org">aaschmann@ghba.org</a>	Research and technical assistance, peer review, knowledge sharing and media relations	\$15,000 (in-kind personnel)		\$15,000.00
Name: Bolivar Blueprint-PenDeCo, Inc (main contact Sidney Bouse) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 2732 City: Crystal Beach State: Texas Zip Code: 77650 Phone Number: 409.684.6400 Fax Number: n/a Email: <a href="mailto:sid@surveygalveston.com">sid@surveygalveston.com</a>	Research and technical assistance, peer review, knowledge sharing and media relations	\$19,800 (in-kind personnel)	Use of Meeting Space/Facility: Bay-Vue Methodist Church that will hold between 100 people, \$200 per event/4 x year for 3 yrs = \$2,400	\$22,200.00
	<b>Total Amount</b>	<b>\$3,733,272</b>	<b>\$140,310</b>	<b>\$3,873,528</b>

Factor 4 – Leveraging Resources				
Name and contact information of the organization or entity that will partner with applicant	Work To Be Accomplished In Support of the Program	Value of In-Kind or Cash Match Contribution*	Additional Leveraged Funds Contribution	Total of Match and Leveraged Contributions
<p>Name: H-GAC (main contact: Cheryl Mergo)</p> <p>Type of Organization Government/Regional Planning Agency &amp; MPO</p> <p>Partner Receiving Award Grant Funds: <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>Address: PO Box 22777</p> <p>City: Houston</p> <p>State: Texas</p> <p>Zip Code: 77227-2777</p> <p>Phone Number: 713.627.3200</p> <p>Fax Number: 713.993.4503</p> <p>Email: <a href="mailto:cmergo@h-gac.com">cmergo@h-gac.com</a></p>	<p>Scenario development &amp; quantitative analysis (modeling, GIS and statistical analysis) and data management, visioning and charette development, consultant &amp; project management, staff support for various technical advisory and regional transect groups</p>	<p>\$1,404,999 (includes \$100,000 cash and \$1,304,999 personnel and associated charges)</p>		<p>\$1,404,999.00</p>
<p>Name: Harris County (main contact: Christy Lambright)</p> <p>Type of Organization Government/County</p> <p>Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Address: 8410 Lantern Point Drive</p> <p>City: Houston</p> <p>State: Texas</p> <p>Zip Code: 77054</p> <p>Phone Number: 713.578.2043</p> <p>Fax Number: 713.578.2092</p> <p>Email: <a href="mailto:christy.lambright@csd.hctx.net">christy.lambright@csd.hctx.net</a></p>	<p>Research and technical assistance, quantitative analysis, visioning and charette development, regulatory expertise, meeting facilitation and consensus building, grant writing and administrative support</p>	<p>\$305,534.00 (in-kind personnel)</p>	<p>Use of Meeting Space/Facility: County office space that holds 60 people. Weekly usage if needed. Rental cost \$50/per hour - \$7,200.00</p>	<p>\$312,734.00</p>
<p>Name: City of Houston (main contact Michael Kramer)</p> <p>Type of Organization Government/City</p> <p>Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No</p> <p>Address: PO Box 1562</p> <p>City: Houston</p> <p>State: Texas</p> <p>Zip Code: 77251</p> <p>Phone Number: 713.837.7781</p> <p>Fax Number: 713.837.7923</p> <p>Email: <a href="mailto:michael.kramer@houstontx.gov">michael.kramer@houstontx.gov</a></p>	<p>Research and technical assistance, peer review, data management, quantitative analysis, visioning and charette development, regulatory expertise, meeting facilitation and consensus building, knowledge sharing and media relations and grant writing</p>	<p>\$400,000.00 (includes \$155,000 in personnel and \$245,000 in matching/cash dollars – TIRZ Affordable Housing - \$125,000, Utility Group - \$20,000 &amp; Sustainability Office of the Mayor - \$100,000)</p>	<p>Use of Meeting Space/Facilities and audio/video equipment as needed. Value not calculated separately.</p>	<p>\$400,000.00</p>
<p>Name: Metropolitan Transit Authority of Harris County (METRO)</p>	<p>Research and</p>	<p>\$169,000.00</p>		<p>\$169,000.00</p>

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

(main contact Kimberly Slaughter Type of Organization Government/Regional transit authority Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 61429 City: Houston State: Texas Zip Code: 77208-1429 Phone Number: 713.652.4365 Fax Number: 713.652.7956 Email: <a href="mailto:kimberly.slaughter@ridemetro.org">kimberly.slaughter@ridemetro.org</a>	technical assistance, peer review, data management, quantitative analysis, visioning and charette development, regulatory expertise, meeting facilitation and consensus building, real estate development strategies and media relations	(including \$48,000 in personnel and \$25,000 matching/cash dollars for FY11 & FY12		
Name: Houston Advanced Research Center (HARC) (main contact David Hitchcock) Type of Organization Research Institution/Education Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 4800 Research Forest Dr. City: The Woodlands State: Texas Zip Code: 77381 Phone Number: 281.364.4007 Fax Number: 281.363.7935 Email: <a href="mailto:dhitchcock@harc.edu">dhitchcock@harc.edu</a>	Research and technical assistance, peer review, regulatory expertise, meeting facilitation & consensus building and grant writing	\$128,403 (in-kind personnel)		\$128,403.00
Name: Texas Southern University (main contact Dr. Carol Lewis) Type of Organization Institution of Higher Learning/Education Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3100 Cleburne Street City: Houston State: Texas Zip Code: 77004 Phone Number: 713.313.7924 Fax Number: 713.313.1923 Email: <a href="mailto:lewis_ca@tsu.edu">lewis_ca@tsu.edu</a>	Research and technical assistance, peer review, quantitative analysis, visioning and charette development, meeting facilitation and consensus building	\$25,104 (in-kind personnel)	Use of Meeting Space/Facility & audio/visual: large auditorium that holds 200 people, \$200 per event/4 times a year for 3 yrs; small meeting room that holds 25 people, \$100 per event/4 times a year for 3 yrs = \$3,600 and \$4,000 for PC computer equipment (hardware & software). Total \$7,600	\$32,704.00
Name: Port of Houston Authority (main contact Aston Hinds) Type of Organization Government/ Service Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 2562 City: Houston State: Texas Zip Code: 77252-2562 Phone Number: 713.670.2424 Fax Number: 713. 670.2427 Email: <a href="mailto:ahinds@phoa.com">ahinds@phoa.com</a>	Research and technical assistance, meeting facilitation and consensus building	\$68,000 (in-kind personnel)	Use of Meeting Space/Facility: City Hall Chambers that holds 45 people, \$120 per event, 22 times = \$2,640; related audio/visual equipment (Projector & Wi-	\$71,300.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

			Fi), \$660. Total = \$3,300	
<p>Name: Gulf Coast Economic Development Council (main contact Chuck Wemple)  Type of Organization Non-profit/advocacy  Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  Address: PO Box 22777  City: Houston  State: Texas  Zip Code: 77227-2777  Phone Number: 713.993.4514  Fax Number: 713.993.4503  Email: <a href="mailto:cwemple@h-gac.com">cwemple@h-gac.com</a></p>				
<p>Research and technical assistance, peer review, visioning and charette development, meeting facilitation and consensus building, knowledge sharing and grant writing</p>		\$34,150 (includes \$10,000 cash and \$24,150 in-kind personnel)		\$34,150.00
<p>Name: Bay City Community Development Corp. (main contact D.C. Durham)  Type of Organization Non-profit/advocacy  Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  Address: 1900 5<sup>th</sup> Street  City: Bay City  State: Texas  Zip Code: 77414  Phone Number: 979.245.8081  Fax Number: 979.323.1642  Email: <a href="mailto:dcdunham@cityofbaycity.org">dcdunham@cityofbaycity.org</a></p>				
<p>Meeting facilitation and consensus building, event planning and administrative support</p>		\$6,250.00 (in-kind personnel)	Use of Meeting Space/Facility: 40,000 square feet of convention center space, \$1,500 per day/4 x year for 3 yrs = \$18,000; office space, \$50 per hour/monthly for 3 yrs = \$1,200. Total = \$19,200.00	\$25,450.00
<p>Name: Waller County Economic Development Partnership (main contact Vince Yokom)  Type of Organization Non-profit/advocacy  Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  Address: 742 12th Street  City: Hempstead  State: Texas  Zip Code: 77445  Phone Number: 979.921.9059 ext 23  Fax Number: 281.516.1945  Email: <a href="mailto:vyokom@wallercounty.org">vyokom@wallercounty.org</a></p>				
<p>Research and technical assistance, peer review, knowledge sharing, meeting facilitation and charette development, graphic design and production</p>		\$19,500.00 (in-kind personnel)	Use of Meeting Space/Facilities (Board room, & Brookshire Convention Center) and audio/video equipment as needed. Value not calculated separately.	\$19,500.00
<p>Name: City of Galveston (main contact Lori Schwarz)  Type of Organization Government/City  Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No  Address: PO Box 779  City: Galveston  State: Texas  Zip Code: 77553  Phone Number: 409.797.3660  Fax Number: 409.797.3661  Email: <a href="mailto:schwarzlor@cityofgalveston.org">schwarzlor@cityofgalveston.org</a></p>				
<p>Research and technical assistance, peer review, data management, quantitative analysis, visioning and charette development, regulatory expertise, knowledge sharing and media relations, meeting facilitation and consensus building and administrative support</p>		\$327,960.00 (in-kind personnel)	Use of Meeting Space/Facility: large conference center that holds 12,000 people, 4 times a year for 3 yrs = \$40,000	\$367,960.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Name: Montgomery County (main contact Joanne Ducharme) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 501 N. Thompson, Suite 200 City: Conroe State: Texas Zip Code: 77301 Phone Number: 936.442.7752 Fax Number: 936.538.8061 Email: <a href="mailto:joanne.ducharme@mctx.org">joanne.ducharme@mctx.org</a>		Peer review, visioning and charrette development, survey design, meeting facilitation and consensus building and grant writing	\$10,255.00 (in-kind personnel)	Use of Meeting Space/Facility: large conference center that holds 5,000 people, \$400 per day, 2 times a year for 3 yrs = \$2,400 commissioners court room that holds 200 people, \$300 per day, 2 times a year for 3 yrs = \$1,800. Total = \$4,200.00	\$14,455.00
Name: Chambers County (main contact Sarah Cerrone) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P O Box 522 City: Anahuac State: Texas Zip Code: 77514 Phone Number: 409.267.2692 Fax Number: 409.267.3790 Email: <a href="mailto:scerrone@co.chambers.tx.us">scerrone@co.chambers.tx.us</a>		Meeting facilitation and consensus building and administrative support	\$16,748.00 (in-kind personnel)	Use of Meeting Space/Facility: 2 very large convention center space, \$200 per hour; avg 7 hr meeting/4 x year for 3 yrs for both facility = \$16,800.00	\$33,548.00
Name: City of Huntsville (main contact Sherry McKibben) Type of Organization Government/City Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 1212 Avenue M City: Huntsville State: Texas Zip Code: 77340 Phone Number: 963.291.5428 Fax Number: 936.291.5409 Email: <a href="mailto:smckibben@huntsvilletx.gov">smckibben@huntsvilletx.gov</a>		Research and technical assistance, peer review, quantitative analysis, event planning and grant writing	\$14,000 (in-kind personnel)	Use of Meeting Space/Facility: City Hall Chambers that holds 131 people, \$300 per event, 1 time per year = \$900; City Hall Conference room that holds 49 people, \$250 per event, 1 time per year = \$750; Civic Center that holds 185 people, \$350 per event, 1 time per year = \$1,050. Total = \$2,700.00	\$16,700.00
Name: Fort Bend County (main contact Ron Drachenberg) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 1449 City: Rosenberg State: Texas Zip Code: 77471 Phone Number: 281.633.7509 Fax Number: 281.342.7366		Peer review, visioning and charrette development, meeting facilitation and consensus building	\$28,000 (in-kind)	Use of Meeting Space/Facility: Commissioners Court that holds 90 people, \$30 per hour/4 hr meeting, 3 times for 3 yrs = \$1,080; Fort	\$32,860.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Email: <a href="mailto:rdd@co.fort-bend.tx.us">rdd@co.fort-bend.tx.us</a>			Bend Library holds 125 people, \$35 per hour/4 hr meeting, 3 times for 3 years= \$1,260; Annex meeting room holds 150 people, \$40 per hour/4 hr meeting, 3 times for 3 years= \$1,440; Gus George Academy holds 100 people, \$30 per hour/4 hr meeting, 3 times for 3 years= \$1,080; Total = \$4,860.00	
Name: Brazoria County (main contact Commissioner Mary Ruth Rhodenbaugh) Type of Organization Government/County Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 368 City: Brazoria State: Texas Zip Code: 77422 Phone Number: 979.798.2158 Fax Number: 979.798.4032 Email: <a href="mailto:maryr@brazoria-county.com">maryr@brazoria-county.com</a>	Meeting facilitation and consensus building and administrative support	\$6,000 (in-kind personnel)		\$6,000.00
Name: United Way of Greater Houston (main contact Stefanie Lopez) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: PO Box 3247 City: Houston State: Texas Zip Code: 77253-3247 Phone Number: 713.685.2720 Fax Number: 866.741.5168 Email: <a href="mailto:SLopez@unitedwayhouston.org">SLopez@unitedwayhouston.org</a>	Research and technical assistance, peer review, visioning and charette development, meeting facilitation and consensus building, knowledge sharing and grant writing	\$30,000 matching/cash dollars		\$30,000.00
Name: Houston Wilderness (main contact Victoria Herrin) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P. O. Box 66413 City: Houston State: Texas Zip Code: 77266-6413 Phone Number: 713.524.7330 Fax Number: 713.837.7923 Email: <a href="mailto:vherrin@houstonwilderness.org">vherrin@houstonwilderness.org</a>	Research and technical assistance, peer review, visioning and charette development, copywriting and editing	\$23,086.00 (in-kind personnel)		\$23,086.00
Name: Houston Tomorrow (main contact David Crossley)	Research and	\$93,600.00 (in-	Use of Meeting	\$96,000.00

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Ste 201 City: Houston State: Texas Zip Code: 77098 Phone Number: 713.523.5757 Fax Number: 713.523.3057 Email: <a href="mailto:david.crossley@houstontomorrow.org">david.crossley@houstontomorrow.org</a>	technical assistance, peer review, data management, quantitative analysis, visioning and charette development, knowledge sharing, meeting facilitation and consensus building	kind personnel)	Space/Facility & audio/visual: large conference room and projector that holds 100 people, \$200 per event/4 times a year for 3 yrs =2,400.00	
Name: Blueprint Houston (main contact Martha Murphree) and Center for Houston's Future (main contact Donna Rybiski) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 3015 Richmond Avenue, #201; 1200 Smith, #1150 City: Houston; Houston State: Texas; Texas Zip Code: 77098; 77002 Phone Number: 713.870.2881; 713.844.9327 Fax Number: 713.523.3057; 713.844.9347 Email: <a href="mailto:martha@blueprinthouston.org">martha@blueprinthouston.org</a> ; <a href="mailto:drybiski@centerforhoustonsfuture.org">drybiski@centerforhoustonsfuture.org</a>	Research and technical assistance, survey design, visioning and charette development, knowledge sharing and media relations, event planning, copywriting, editing, grant writing and administrative support	\$240,000 Blueprint (in-kind personnel) & \$135,500 Center (in-kind personnel). Total = \$375,000.00	Use of Meeting Space/Facility: large conference room that holds 150 people, \$25 per hour (8 hr avg.) /4 times a year for 3 yrs=\$2,400; miscellaneous meeting space at various member board rooms, \$300/1,000 per day, as needed, up to \$10,000. Total = \$12,400	\$387,400.00
Name: VN TeamWork, Inc. (main contact Tina Pham) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 11210 Bellaire, Suite 118 City: Houston State: Texas Zip Code: 77072 Phone Number: 281.515.2878 Fax Number: 281.495.8938 Email: <a href="mailto:tdpham@vnteamwork.org">tdpham@vnteamwork.org</a>	Media relations, translation services and administrative support	\$65,100 (in-kind personnel)	Use of Meeting Space/Facility: 4,000 square feet of office space, 4 x year for 3 yrs = \$5,250	\$70,350.00
Name: Local Initiatives Support (LISC) (main contact Amanda Timm) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: 2640 Fountainview, Suite 220 City: Houston State: Texas Zip Code: 77057 Phone Number: 713.334.5700 ext 20 Fax Number: 713.334.5707 Email: <a href="mailto:atimm@lisc.org">atimm@lisc.org</a>	Research and technical assistance, peer review, quantitative analysis, visioning and charette development, knowledge sharing, meeting facilitation and consensus building, grant writing and real estate development strategies	\$46,950 (in-kind personnel)	Use of Meeting Space/Facility: community meeting space through LISC partners (churches, community centers) that will hold between 15-200 people, \$200 per event/4 x year for 3 yrs = \$2,400 & office space that hold 10 people, \$100 per event/monthly	\$52,950

U.S. Department of Housing and Urban Development  
 Office of Sustainable Housing and Communities  
 Rating Factor – Form

OMB Approval Number: 2501-0024  
 Expiration Date: 12/31/2010

			for 3 yrs = \$3,600. Total = \$6,000.00	
Name: Neighborhood Centers inc. (main contact Claudia Vasquez) Type of Organization Non-profit/advocacy Partner Receiving Award Grant Funds: <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Address: P.O. Box 271389 City: Houston State: Texas Zip Code: 77277-1389 Phone Number: 713.667.9400 Fax Number: 713.691.3825 Email: <a href="mailto:cvasquez@neighborhood-centers.org">cvasquez@neighborhood-centers.org</a>				
Survey design, meeting facilitation and consensus building		\$100,833 (in-kind personnel)	Training & Facilitation: training for facilitators on AE approach, \$3,000 per event; facilitation for public involvement workshops with community members, \$3,000 per event = \$6,000	\$106,833.00

Factor 5 – Achieving Results and Program Evaluation										
Regional planning issue to be addressed	Long-term outcome desired	Livability Principle(s) addressed	HUD goals addressed	Applicable Activity in the Regional Plan for Sustainable Development	Anticipated 6-month progress	Measure of progress	Anticipated 12-month progress	Measure of progress	Anticipated 24-month progress	Measure of progress
Disconnection between low- and moderate-income workforce to employment options (sample)	a. Increased proportion of low- and very-low income households within to transit commute of major employment centers (sample)	Providing More Transportation Choices; Increasing Economic Competitiveness	<b>Strengthen Communities.</b> (2) Enhance sustainability of communities by expanding economic opportunities.	Workforce Transportation 2020 plan that cements agreements between major employers and regional transit agency (sample)	Identify potential long term employers willing to participate in program; secure participation of transit agency (sample)	Letters of commitment from participating agencies	Convene working group that has 4-month charge to develop agreements to incorporate into the RPSD (sample)	Summaries of meetings; strategic plan outline	Draft plan submitted to leadership Team for review and incorporation into the RPSD – review process commenced (sample)	Draft plan, ratification by RPSD
Existing regional plans are not aligned with local comprehensive land use and capital investment plans. Plans do not recognize relationship between transportation, housing, environment and equity.	b. Creation of shared elements in regional transportation, housing, water, and air quality plans tied to local comprehensive land use.	Coordinate Policies and Leverage Investment	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners  <b>Expand Cross Cutting Policy Knowledge</b>	Guidelines for incorporating shared sustainability elements into local and regional plans.	Inventory of existing plans in the region related to transportation, housing, water, air quality, and land use	Electronic library containing copies of each plan accompanied by a log documenting plans, divided by county	Analysis of existing local and regional plans to determine where elements of sustainability are not aligned	Completed data forms answering specific questions about sustainability elements of each plan	Draft guidelines are submitted to the Governmental Advisory Committee for review	Approval by Coordinating Consortium
Limited access to jobs, transportation, and housing among low-income, minority communities and other disadvantaged populations	c. Reduced social and economic disparities for the low-income and communities of color within the target region.	Support Existing Communities; Value Communities and Neighborhoods; Enhance Economic Competitiveness	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners	Policies and projects to improve access to jobs, housing, and transportation for identified communities	Identify existing locations of low income and communities of color in the region, as well as data illustrating transportation access, employment centers, and housing types	Map prepared using GIS that overlays transportation access, employment centers, and housing types with locations of low-income and communities of color	Access to jobs, transportation, and housing for identified communities is a metric used in evaluation of scenarios	Revised evaluation scenario templates	Access to jobs, transportation, and housing is used as a criteria for case study selection	Draft document outlining criteria for case study selection
Development patterns have resulted in high per capita VMT and designation as ozone non-attainment area.	d. Decrease in per capita VMT and transportation-related emissions for the region.	Provide More Transportation Choices, Support Existing Communities	<b>Expand Cross Cutting Policy Knowledge</b>	Development of 3 regional investment scenarios that explore interrelationship of development patterns and impacts on transportation and air quality	Identification of metrics to measure transportation and air quality impacts of development patterns	Data library containing identified metrics and an inventory of acquired data	Assessment of scenarios based on the metrics	Scenario results report and evaluation. Meeting summaries to inform public and stakeholders about impacts	Selection of preferred scenario based on metrics analysis and public feedback	Summaries of meetings and surveys

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

Only 55% of communities in the Houston metro area are considered affordable when using the Housing + Transportation Affordability Index as a measure	e. Decrease in combined housing and transportation costs per household.	Provide More Transportation Choices, Promote Equitable and Affordable Housing; Coordinate Policies and Leverage Investment	<b>Expand Cross Cutting Policy Knowledge</b>	Development of publication of best practices and implementation strategies, by transect, that addresses interrelationship of housing and transportation costs	Transect based data analysis of combined housing and transportation costs within region	Summary report of data analysis	Educate identified communities on linkages of housing and transportation costs	White paper fact sheet to be disseminated throughout the region, documented in a distribution log.	Draft publication of best practices and implementation strategies distributed to Coordinating Consortium for review	Draft plan, approval by the Coordinating Consortium
Marginalized populations may encounter barriers to participating in local and regional decision-making.	f. Increased participation and decision-making in developing and implementing a long range vision for the region by populations traditionally marginalized in public planning processes.	Support Existing Communities; Value Communities and Neighborhoods	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner	Host 25 leadership training and capacity building sessions for community leaders and organizations at locations throughout the region	Citizen Participation Plan identifies community leaders and organizations to participate in training sessions and sets schedule for trainings	Citizen Participation Plan, including list of community leaders and organizations and timeline	Community leaders have been trained and are actively leading plan element outreach	Evaluations from participants in leadership sessions	Community leaders are working to build consensus on plan recommendations	Meeting schedules and summaries, and surveys from participants
Polycentric development patterns have resulted in housing and jobs imbalance, especially for low-income residents	g. Increased proportion of low-and very-low income households within 30-minute transit commute or major employment centers.	Provide More Transportation Choices; Promote Equitable and Affordable Housing; Coordinate Policies and Leverage Investment; Enhance Economic Competitiveness	<b>Expand Cross Cutting Policy Knowledge</b>	Prioritized list of strategies, programs, and projects divided by implementers such as developers, transit providers, and economic development agencies	Housing and transportation advisory committees lead effort to collect data and spatially analyze existing affordable housing and job locations	Meeting summaries, data inventory	Develop metrics to measure jobs and affordable housing balance such as density levels, transit times, and housing costs compared to household income	Analytical tool to evaluate development patterns	Identify strategies through case study development to improve the jobs and affordable housing balance around major activity centers	White paper with summaries of case studies
Low-income residents in rural areas of the region face challenges in accessing fresh foods	h. Increased proportion of affordable housing units located that have high access to a supermarket or grocery store that provides quality fresh foods.	Value Communities and Neighborhoods; Promote Equitable, Affordable Housing; Provide More Transportation Choices	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners	Identify incentives and model ordinances that rural communities can implement to encourage affordable housing with fresh food access	Work with residents and community leaders in rural areas through public engagement process to identify barriers to fresh food access in rural areas	Public engagement plan, meeting summaries including list of identified barriers	Rural transect group will engage technical advisory group in an effort to identify draft solutions to overcome barriers to food access for low-income residents in rural areas	Committee meeting summaries	Draft recommendations and strategies are documented	Strategies are presented to Governmental Advisory Committee for review and approved by Coordinating Consortium
Regional air quality does not meet current EPA NAAQS, contributing to negative public health outcomes	i. Improved public health outcomes that result from creating safer, more walkable neighborhoods.	Value Communities and Neighborhoods; Provide More Transportation Choices	<b>Expand Cross Cutting Policy Knowledge</b>	Methodology to measure air quality benefits of walkable communities is developed and incorporated into transportation and air quality plans	Literature review of existing methodologies to measure air quality benefits of walkable communities and summary of current health research within the region	Summary of literature review and list of references	Develop inputs and desired outputs for methodology	White paper identifying inputs and desired outputs	Methodology is tested through regional air quality model	Adoption of methodology by Regional Air Quality Planning Committee

U.S. Department of Housing and Urban Development  
Office of Sustainable Housing and Communities  
Rating Factor – Form

OMB Approval Number: 2501-0024  
Expiration Date: 12/31/2010

High-quality environmental resources in the region are at risk for development	j. Decrease in the rate of conversion of undeveloped land into utilization across the region.	Value Communities and Neighborhoods	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners  <b>Expand Cross Cutting Policy Knowledge</b>	High-quality environmental areas are identified for preservation and model development ordinances, policies, and incentives, are developed to guide protection efforts	Engage the regional transect committee in mapping exercise for areas with data gaps to identify high-quality natural areas	Committee meeting summaries and mapping documents	Draft GIS map of priority preservation areas is presented for review for Coordinating Consortium	Map of priority preservation areas, is presented to ratification by Coordinating Consortium	Environmental committee of the Technical Advisory Group works with the Regional Transect Group to identify conservation strategies appropriate for urban, suburban, rural and coastal communities	Strategies are presented to Governmental Advisory Committee for review and comment
Lack of regulatory authority in unincorporated areas creates low-barriers to development in areas not served by infrastructure.	k. Increase the share of developed land in rural areas that is tied to existing infrastructure systems.	Coordinate Policies and leverage Investment; Support Existing Communities	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners  <b>Expand Cross Cutting Policy Knowledge</b>	Identify incentives and model development ordinances that rural communities and counties can implement to encourage development linked to infrastructure	Identify barriers to linking infrastructure and development in rural areas through existing conditions analysis	Summary of existing conditions analysis	Rural case study examines potential application of strategies within case study area	White paper of rural case study	Draft best practices of incentives and model ordinances presented to the Governmental Advisory Committee	Model ordinances and best practices document, approval by Coordinating Consortium
Population projections show that the region will add more than 3.5 million people over the next 20 years. Current low-density development patterns are not a sustainable given growth pressures.	l. Increased use of compact development as a tool for regional planning, either to accommodate population growth or to adjust to population decline within the target area.	Support Existing Communities; Value Communities and Neighborhoods; Coordinate Policies and Leverage Investment	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners  <b>Expand Cross Cutting Policy Knowledge</b>	Develop 3 regional investment scenarios that demonstrate the impact of development patterns and density on sustainability metrics	Development of reinvestment scenarios with development densities as inputs	Summary of investment scenarios	Assessment of the scenarios based on the metrics by a series of public meetings and stakeholder meetings about relationship between densities and development patterns on metrics/desired outcomes	Meeting summaries and sign in sheets	Selection of preferred scenario based on metrics analysis and public feedback	Summary of metrics analysis and public engagement meetings
Our region is vulnerable to hurricanes, flooding, sea level rise, coastal erosion, and impacts of climate change	m. Increased resiliency from natural disasters and climate change for coastal communities.	Value Communities and Neighborhoods; Coordinate Policies and Leverage Investment	<b>Capacity Building and Knowledge Sharing</b> (a) Increase the skills and technical expertise of partner organizations (b) Share knowledge amongst partners 3 <b>Expand Cross Cutting Policy Knowledge</b>	Develop strategies to improve resiliency for incorporation into RPSD	Complete vulnerability analysis along the regional transect and identify existing policies that do not adequately address resiliency issues	Report on existing policies and results of the vulnerability analysis, identifying at-risk areas	Regional transect group meets with technical advisory group to examine potential strategies	Meeting summary and sign-in sheets	Draft strategies are reviewed by the Coordinating Consortium and Governmental Advisory Committee	Strategies reviewed by Governmental Advisory Committee and adopted by Coordinating Consortium

**APPENDIX A:  
Coordinating Committee Member  
Commitments**

As outlined in the NOFA Frequently Asked Question's updated July 21, 2010, this application includes original resolutions or Memoranda of Agreement for the MPO, the traditional principal city, the county with the largest population, a non-profit organization with the capacity to engage a diverse representation of the general population. Additional commitments are as follows:

Name	Date	Contact
Blueprint Houston	8/10/2010	Joe Webb 713-522-8544
Center for Houston's Future	8/3/2010	Catherine Mosbacher 713-844-9303
Bolivar Blueprint	8/19/2010	Careen Plummer 713-376-7787
Brazoria County	8/20/2010	Mary Ruth Rhodenbaugh 713.-685-2720
Chambers County	7/20/2010	Sarah Cerron 409-267-2692
Bay City Community Development	8/13/2010	D.C. Dunham 979-245-8081
City of Galveston	8/13/2010	Lori Schwarz 409-797-3660
City of Huntsville	7/28/2010	Sherry McKibben 936-291-5428
Fort Bend County	7/15/2010	Ron Drachenberg 281-633-7509
GHBA	7/12/2010	Adam Aschmann 281-970-8970
GCEDD	8/12/2010	Chuck Wemple 713-993-4514
HARC	8/12/2010	David Hitchcock 281-364-4007
Houston Tomorrow	8/11/2010	Jay Blazek Crossley 713-523-5757
Houston Wilderness	8/10/2010	Victoria Herrin 713-524-7330

Name	Date	Contact
LISC	7/19/2010	Amanda Timm 713-334-5700
METRO	7/13/2010	Clint Harbert 713-652-4371
Montgomery County	7/26/2010	Dr. Joanne Callahan Ducharme 936-442-7752
NCI	8/16/2010	Ann Hilbig 713-669-5358
Port of Houston Authority	8/11/2010	Dana Blume 713-670-2805
Texas Southern University	7/15/2010	Laura Solitare 713-313-7772
VN TeamWork, Inc.	7/19/2010	Tina Pham 281-515-2878
Waller County Economic Development	8/12/2010	Vince Yokom 979-921-9059



## RESOLUTION

AUTHORIZING THE EXECUTIVE DIRECTOR TO SUBMIT AN APPLICATION TO US DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT FOR THE SUSTAINABLE COMMUNITIES PLANNING GRANT PROGRAM. AMOUNT NOT TO EXCEED \$5,000,000.00.

WHEREAS, the Houston-Galveston Area Council is a regional voluntary association of local governments and local elected officials serving the Houston-Galveston Area Council, with over 3.7 million people; and

WHEREAS, the mission of the Houston-Galveston Area Council is to help local government plan for the future; and

WHEREAS, funds to promote sustainable communities through regional planning have been made available by the US Department of Transportation, the US Department of Housing and Urban Development, and the US Environmental Protection Agency; and

WHEREAS, a consortium of local governmental agencies, HGAC as the Metropolitan Transportation Organization, educational institutions, and non-profit groups must be organized to apply for funding; and

WHEREAS, the Houston-Galveston Area Council is making a Category 1 Application for these Sustainable Communities Regional Planning Grant funds as the lead applicant to the consortium; and

WHEREAS, the Houston-Galveston Area Council will, if selected for funding, execute the cooperative agreement with HUD and assume fiscal responsibility for the grant on behalf of the consortium in compliance with all HUD and program requirements.

NOW, THEREFORE, BE IT RESOLVED by the Board of Directors of the Houston-Galveston Area Council that:

1. The Executive Director of the Houston-Galveston Area Council is duly authorized to apply for the grant.

PASSED AND APPROVED at a regular, duly called meeting of the Houston-Galveston Area Council Board of Directors, this 26<sup>th</sup> day of July 2010.

APPROVED



The Honorable Kerry Neves  
Councilman, City of Dickinson  
HGAC Chair



ATTEST:

*Adawn M. Martin*  
The Honorable Adawn Martin  
Mayor, City of Mansfield  
HGAC Vice Chair

HOUSTON-GALVESTON AREA COUNCIL  
MEMORANDUM OF UNDERSTANDING FOR  
SUSTAINABLE COMMUNITIES REGIONAL PLANNING GRANT PROGRAM

FC73924  
10-0655

This Memorandum of Understanding (this "Agreement") made and entered into this 11 day of October, 2010, by and between the Houston-Galveston Area Council, hereinafter referred to as H-GAC, having its principal place of business at 3555 Timmons Lane, Suite 120, Houston, Texas 77027 and CITY OF HOUSTON, TEXAS ("City"), whose address for purposes hereof is P.O. Box 1562, Houston, Texas 77251. This Agreement is authorized by the Texas Interlocal Cooperation Act (V.T.C.A. Texas Government Code, Chapter 791), and other authorities.

WITNESSETH:

WHEREAS, the US Department of Transportation, the US Environmental Protection Agency, and the US Department of Housing and Urban Development have announced an interagency partnership for sustainable communities to develop a Regional Plan for Sustainable Development; and

WHEREAS, eligibility for this program requires a multi-jurisdictional and multi-sector consortium consisting of government entities and non-governmental partners to cooperatively carry out the program developed in the approved application;

NOW, THEREFORE, H-GAC and the Consortium Member do hereby agree as follows:

1. Consortium Structure
  - a. Coordinating Committee shall be comprised of consortium members and include elected officials or other designated representatives that will provide policy oversight and ensure that the planning process results in viable Regional Plan for Sustainable Development.
  - b. Technical Advisory Group shall consist of subject matter experts from the transportation, housing and environmental sectors that will review existing materials, develop sustainability strategies, and identify connections between sectors.
  - c. The Regional Transit Group shall contain representatives from urban, rural, suburban, and coastal regions. Members of this group will review strategies and metrics applicable to their respective transit.
2. Consortium Roles
  - a. H-GAC is designated as the lead applicant. H-GAC shall have the responsibility for submitting the application to HUD, and if the consortium is selected for funding, shall execute the cooperative agreement with HUD and assume fiscal and administrative responsibility for the grant on behalf of the consortium in compliance with all HUD program requirements.
  - b. Other members, hereinafter referred to as Stakeholders, shall participate in the program through participation in the Technical Advisory Group, Regional Transit Group, public workshops and other visioning activities.
3. Consortium Requirements
  - a. General
    - i. The Consortium Member agrees to attend and participate in as many meetings as practicable.
    - ii. The Consortium Member agrees to review and provide comment on all documents and other products produced by the Consortium.
  - b. Consortium members commit to provide leveraging in the form of cash and/or in-kind contributions in an amount referenced in the formal consortium agreement, which shall be negotiated and entered into upon selection for a Regional Plan for Sustainable Development.
4. Conflict Resolution
  - a. The Consortium Member agrees to make all reasonable attempts to avoid or resolve conflicts informally within the Coordinating Consortium.
  - b. If a formal resolution is required to resolve a conflict, the motion shall require a 3/5<sup>th</sup> majority vote by the Coordinating Consortium for approval.
5. If selected for a Regional Plan for Sustainable Development, the Consortium will execute a formal consortium agreement no later than 120 days after the effective start date of the grant agreement, at which time this Memorandum of Understanding will expire.
6. This agreement may be amended by mutual agreement of the parties.
7. This agreement may be terminated upon 60 days notice of the terminating party to the lead applicant.

IN WITNESS WHEREOF, the parties have executed this Agreement as of 11 day of October, 2010.

HOUSTON-GALVESTON AREA COUNCIL, a political subdivision of the State of Texas

*[Signature]*  
Executive Director

CONSORTIUM MEMBER  
CITY OF HOUSTON  
*[Signature]*  
Mayor of the City of Houston

APPROVED AND RECOMMENDED:  
*[Signature]*  
Planning Department

CONFERENCED:  
*[Signature]*  
City Council

APPROVED AS BEFORE  
*[Signature]*  
City Council

HOUSTON-GALVESTON AREA COUNCIL  
1111 West 30th Street  
Houston, Texas 77019  
713-866-8800  
201-201-11-00

HOUSTON-GALVESTON AREA COUNCIL  
MEMORANDUM OF AGREEMENT FOR  
SUSTAINABLE COMMUNITIES REGIONAL PLANNING GRANT PROGRAM

AUG 28 2010

This Memorandum of Agreement is made and entered into this 19 day of August, 2010, by and between the Houston-Galveston Area Council, hereinafter referred to as H-GAC, having its principal place of business at 3555 Timmons Lane, Suite 120, Houston, Texas 77027 and Harris County, hereinafter referred to as the Consortium Member, having its principal place of business at 4410 Lantern Point Drive, Houston, Texas 77054.

WITNESSETH:

WHEREAS, the US Department of Transportation, the US Environmental Protection Agency, and the US Department of Housing and Urban Development have announced an interagency partnership for sustainable communities to develop a Regional Plan for Sustainable Development; and

WHEREAS, eligibility for this program requires a multi-jurisdictional and multi-sector consortium consisting of government entities and non-governmental partners to cooperatively carry out the program developed in the approved application;

NOW, THEREFORE, H-GAC and the Consortium Member do hereby agree as follows:

1. Consortium Structure
  - a. Coordinating Committee shall be comprised of consortium members and include elected officials or other designated representatives that will provide policy oversight and ensure that the planning process results in viable Regional Plan for Sustainable Development.
  - b. Technical Advisory Group shall consist of subject matter experts from the transportation, housing and environmental sectors that will review existing materials, develop sustainability strategies, and identify connections between sectors.
  - c. The Regional Transit Group shall contain representatives from urban, rural, suburban, and coastal regions. Members of this group will review strategies and metrics applicable to their respective transit.
2. Consortium Roles
  - a. H-GAC is designated as the lead applicant. H-GAC shall have the responsibility for submitting the application to HUD, and if the consortium is selected for funding, shall execute the cooperative agreement with HUD and assume fiscal and administrative responsibility for the grant on behalf of the consortium in compliance with all HUD program requirements.
  - b. Other members, hereinafter referred to as Stakeholders, shall participate in the program through participation in the Technical Advisory Group, Regional Transit Group, public workshops and other visioning activities.
3. Consortium Requirements
  - a. General
    - i. The Consortium Member agrees to attend and participate in as many meetings as practicable.
    - ii. The Consortium Member agrees to review and provide comment on all documents and other products produced by the Consortium.
  - b. Consortium members commit to provide leveraging in the form of cash and/or in-kind contributions in an amount referenced in the Letter of Commitment.
4. Conflict Resolution
  - a. The Consortium Member agrees to make all reasonable attempts to avoid or resolve conflicts informally within the Coordinating Consortium.
  - b. If a formal resolution is required to resolve a conflict, the motion shall require a 3/5<sup>th</sup> majority vote by the Coordinating Consortium for approval.
5. If selected for a Regional Plan for Sustainable Development, the Consortium will execute a formal consortium agreement no later than 120 days after the effective start date of the grant agreement, at which time this Memorandum of Agreement will expire.
6. This agreement may be amended by mutual agreement of the parties.
7. This agreement may be terminated upon 60 days notice of the terminating party to the lead applicant.

IN WITNESS WHEREOF, the parties have executed this Agreement as of 19 day of August, 2010.

APPROVED AS TO FORM:

VINCE RYAN  
Harris County Attorney

By: *[Signature]*  
DOUGLAS P. RAY  
Assistant County Attorney

HOUSTON-GALVESTON AREA COUNCIL, a political subdivision of the State of Texas

*[Signature]*  
Jack Steele  
Executive Director

CONSORTIUM MEMBER

*[Signature]*  
Signature

**HOUSTON-GALVESTON AREA COUNCIL  
MEMORANDUM OF AGREEMENT FOR  
SUSTAINABLE COMMUNITIES REGIONAL PLANNING GRANT PROGRAM**

This Memorandum of Agreement is made and entered into this 16th day of August, 2010, by and between the Houston-Galveston Area Council, hereinafter referred to as H-GAC, having its principal place of business at 3555 Timmons Lane, Suite 120, Houston, Texas 77027 and United Way of Greater Houston, hereinafter referred to as the Consortium Member, having its principal place of business at 50 Waugh Drive Houston, TX 77007

**WITNESSETH:**

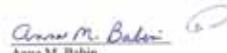
**WHEREAS**, the US Department of Transportation, the US Environmental Protection Agency, and the US Department of Housing and Urban Development have announced an interagency partnership for sustainable communities to develop a Regional Plan for Sustainable Development; and

**WHEREAS**, eligibility for this program requires a multi-jurisdictional and multi-sector consortium consisting of government entities and non-governmental partners to cooperatively carry out the program developed in the approved application;

**NOW, THEREFORE**, H-GAC and the Consortium Member do hereby agree as follows:

1. Consortium Structure
  - a. Coordinating Committee shall be comprised of consortium members and include elected officials or other designated representatives that will provide policy oversight and ensure that the planning process results in viable Regional Plan for Sustainable Development.
  - b. Technical Advisory Group shall consist of subject matter experts from the transportation, housing and environmental sectors that will review existing materials, develop sustainability strategies, and identify connections between sectors.
  - c. The Regional Transect Group shall contain representatives from urban, rural, suburban, and coastal regions. Members of this group will review strategies and metrics applicable to their respective transect.
2. Consortium Roles
  - a. H-GAC is designated as the lead applicant. H-GAC shall have the responsibility for submitting the application to HUD, and if the consortium is selected for funding, shall execute the cooperative agreement with HUD and assume fiscal and administrative responsibility for the grant on behalf of the consortium in compliance with all HUD program requirements.
  - b. Other members, hereinafter referred to as Stakeholders, shall participate in the program through participation in the Technical Advisory Group, Regional Transect Group, public workshops and other visioning activities.
3. Consortium Requirements
  - a. General
    - i. The Consortium Member agrees to attend and participate in as many meetings as practicable.
    - ii. The Consortium Member agrees to review and provide comment on all documents and other products produced by the Consortium.
  - b. Consortium members commit to provide leveraging in the form of cash and/or in-kind contributions in an amount referenced in the Letter of Commitment.
4. Conflict Resolution
  - a. The Consortium Member agrees to make all reasonable attempts to avoid or resolve conflicts informally within the Coordinating Consortium.
  - b. If a formal resolution is required to resolve a conflict, the motion shall require a 3/5<sup>th</sup> majority vote by the Coordinating Consortium for approval.
5. If selected for a Regional Plan for Sustainable Development, the Consortium will execute a formal consortium agreement no later than 120 days after the effective start date of the grant agreement, at which time this Memorandum of Agreement will expire.
6. This agreement may be amended by mutual agreement of the parties.
7. This agreement may be terminated upon 60 days notice of the terminating party to the lead applicant.

IN WITNESS WHEREOF, the parties have executed this Agreement as of   th day of   , 20  .

<p><b>HOUSTON-GALVESTON AREA COUNCIL,</b> a political subdivision of the State of Texas</p> <p> Jack Steele Executive Director</p>	<p><b>UNITED WAY OF GREATER HOUSTON</b></p> <p> Anna M. Blabin President and CEO</p>
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## APPENDIX B: Biographies for Key Personnel

### **H-GAC**

**Bill Bass** is a Chief GIS Specialist at the Houston-Galveston Area Council and is responsible for managing GIS operations. Mr. Bass holds a Master of Science in Geography from Texas State University-San Marcos, and a Bachelor of Science in Management Systems from Arizona State University.

**Becky Blatnica** is the Transportation Program Manager for the Houston-Galveston Area Council where she oversees the development of long range planning programs, including the Regional Transportation Plan for the Metropolitan Planning Organization. Ms. Blatnica holds a Masters of Community and Regional Planning and a Bachelor of Arts from the University of Texas at Austin.

**Amy Boyers** is a Senior Environmental Planner at the Houston-Galveston Area Council. She has 11 years of experience in the environmental field, including extensive coordination with local governments on environmental enforcement issues and source reduction and recycling projects, administration of state solid waste grants, developing the region’s first climate change adaptation strategies for local governments and developing a regional decision support system for the integration of long-range transportation and environmental planning. Ms. Boyers holds a Bachelor of Science in Geography from Texas A&M University.

**Allison Carr** is an Air Quality Planner for the Houston-Galveston Area Council where she analyzes, promotes, and develops projects to support transportation related efforts to meet the region’s federal air quality standards. Ms. Carr holds a Master of Environmental Management degree from the Nicholas School of the Environment at Duke University and Bachelor of Science in Environmental Science from the University of North Carolina at Chapel Hill.

**Himanshu Joshi** works as a Senior Socioeconomic Modeler in the Community and Environmental Planning Department at the Houston-Galveston Area Council. He is responsible for developing and maintaining various socioeconomic and buildings databases. He is also responsible for developing simulation models related to socioeconomic

modeling for the region. Mr. Joshi received Master of Urban and Environmental Planning from Arizona State University and a Bachelor of Civil Engineering from University of Mumbai, India.

**Cheryl Mergo** is the Sustainable Development Program Manager with the Houston-Galveston Area Council. Ms. Mergo is responsible for coordinating H-GAC's solid waste management activities and representing H-GAC on local and state environmental committees. During her tenure as program manager, she has overseen \$25 million in grant projects. Ms. Mergo holds a Master of Science in Community and Regional Planning from the University of Texas at Austin and a Bachelor of Science in Sociology from Texas A&M University.

**Dmitry Messen** is a Socioeconomic Modeling Program Manager at the Houston-Galveston Area Council. Mr. Messen leads H-GAC's efforts in developing long-range macro and micro demographic, economic, and land use forecasts for the Houston region. Mr. Messen holds a Ph.D. in Geography from Louisiana State University and a Master of Arts in Geography from Moscow State University.

**Gina Mitteco** is the Pedestrian-Bicyclist Coordinator for the Houston-Galveston Area Council. In this role she is responsible for pedestrian and bicycle planning activities including preparing and updating the Regional Bikeway Plan, managing bicycle and pedestrian master plans and providing technical assistance to local governments. Ms. Mitteco holds a Master of Arts in Community and Regional Planning from the University of British Columbia and a Bachelor of Arts in Environmental Studies from Gustavus Adolphus College.

**Allen Richey** serves as a Senior Policy Analyst in the Transportation Department of the Houston-Galveston Area Council. In this capacity he monitors federal and state transportation policy and responds to the Transportation Policy Council's requests for policy development and communication. Mr. Richey is a Phi Beta Kappa graduate of Louisiana State University with College Honors.

**Pramod R. Sambidi** is a regional economist at the Houston-Galveston Area Council and works primarily in managing regional economic and real estate database, developing short- and long-range regional economic forecasts, conducting regional economic studies, and producing economic reports.

Mr. Sambidi holds a Ph.D. in Agricultural Economics from Louisiana State University. He also holds a Master of Science in Agricultural Economics from Louisiana State University.

**Nicholas Williams** is a Senior Air Quality/Commute Solutions Planner at the Houston-Galveston Area Council, where he helps manage and develop various commute alternative programs, including carpool, transit, telework and compressed work schedules. Mr. Williams holds a Bachelor of Arts in English from the University of Texas at Austin and a Juris Doctorate from South Texas College of Law.

### *City of Houston*

**Marlene L. Gafrick** is the Director of the Planning and Development Department for the City of Houston. She is overseeing the transition to a Regional Enterprise GIS environment that supports the sharing of data, GIS services and resources among city departments, area governments, utilities and related agencies. She has 30 overall years of experience, five in her current position. She holds a Bachelor of Science in Urban and Regional Planning from Missouri State University.

**Michael A. Kramer** is the Assistant Director of the Planning and Development Department for the City of Houston. Mr. Kramer currently coordinates efforts to improve the Major Thoroughfare and Freeway Plan process and to incorporate the MTFP's annual amendment process into the new City Mobility Plan. He has 21 overall years of experience, four in his current position. He holds a Master of Planning from the University of Virginia and a Bachelor of Environmental Design from Texas A&M University.

**Amar P. Mohite** is a Transportation Analyst in the Planning and Development Department for the City of Houston. Mr. Mohite currently manages a number of projects like the Major Thoroughfare and Freeway Plan, Transportation Planning Studies, Ordinance Review and Policy Analysis. He holds a Master of Urban Planning from Texas A&M University and a Diploma in Architecture, Institute of Environmental Design, Vallabh Vidhyanagar, Gujarat, India.

**Diana Bernal Ponce De Leon** is a Senior Planner in the Planning and Development Department for the City of Houston. Her current duties include managing funds to implement transit-oriented

development and improvements along future METRO light rail corridors and beyond. She holds a Master in City Planning from the Massachusetts Institute of Technology and Bachelor of Arts in International Development from the University of California at Berkeley.

**Andrea Roberts** is a Consolidated Plan Coordinator in the Housing and Community Development Department of the City of Houston. She currently coordinates the City's planning process and application for HUD, Community Development Block Grant Funds. She also coordinates the application process for non-Federal grants such as Hurricane Disaster Recovery funding. She holds a Master in Government Administration with a Certificate in Public Finance from the University of Pennsylvania and a Bachelor of Arts in Political Science from Vassar College.

**Mark A. Ross** is Deputy Director of Facilities Management and Development in the City of Houston Parks and Recreation Department. Involved in the planning, acquisition, design and development of public parks, Mr. Ross provides direction for organizing and overseeing the process for development, renovation and management of facilities throughout the City's 39,000-acre Park System. He has 28 overall years of experience, six in his current position. He holds a Bachelor of Science in Landscape Architecture from Texas A&M University and an Executive Master of Business Administration (pending May 2011) from Texas Woman's University.

### *Harris County*

**Mayra Bontemps** is the Development Manager for the Harris County Community Services Department. She has worked in community development and real estate management for over 12 years. Ms. Bontemps holds a Bachelor of Arts in Business Management from Franklin & Marshall College and is a licensed Realtor.

**Christy Lambright** is the Assistant Director of Planning and Development for the Harris County Community Services Department. She has worked in the area of community planning for 11 years. Her projects include working on county-wide plans for Transit and Economic Development and the county's HUD Entitlement Grantee-Consolidated Plan including an extensive Housing Market Analysis

as well as various local community plans and needs analysis. Ms. Lambright holds a Master of Urban Planning from Texas A&M University.

### *United Way of Greater Houston*

**Whitney Fleming** works in the issue areas of homelessness, disabilities and older adults at United Way of Greater Houston. She is a liaison to 15 affiliated non-profits of United Way. Ms. Fleming participates in collaboratives that address community needs and public policy, such as Coalition for the Homeless of Houston/Harris County, Care for Elders and One Voice Texas.

**Stefanie Lopez** is a social worker with United Way of Greater Houston where she leads United Way THRIVE, a financial stability initiative focused on helping low-income families increase their income and develop responsible financial habits so they can meet current needs and build savings for emergencies and future goals. She works intensively with more than 15 collaborative partners throughout Houston to ensure services are coordinated and address challenges and barriers faced by THRIVE's client population.

### *Bay City Community Development Corporation*

**Dorothy "D.C." Dunham** is the Executive Director of the Bay City Community Development Corporation where she plans and manages community and economic development initiatives, oversees marketing efforts and incentives to new and expanding businesses, and works to enhance Bay City's economy by retaining and creating jobs. She also developed an affordable home ownership program in the City. She holds a Bachelor of Science in Industrial Technology from the University of Louisiana at Lafayette and earned Professional Community and Economic Developer status from the Lone Star College System.

### *Blueprint Houston*

**Michael McEnany** is a Board Member of Blueprint Houston. 30 years he was a principle of a Houston architectural firm and successfully completed numerous projects for school districts, municipalities, state and federal government, universities and medical research institutions. He holds a Bachelor of Architecture from Tulane University, a Master of

Architecture from Rice University and a Diploma in Planning from the Architectural Association in London.

**Martha Murphree** is the Executive Director at Blueprint Houston where she has coordinated two Leader Conferences, one Citizens' Congress, and several small meetings involving more than 1,000 citizens of Houston in discussions of the need for a general plan for the City As Executive Director of the American Institute of Architects Houston for 23 years, she coordinated a Regional/Urban Design Assistance Team, seven urban design conferences, an affordable housing study and planning studies for Downtown Houston and Main Street.

**Guy Hagstette** is a Board Member of Blueprint Houston and is a practicing urban designer who has been responsible for planning numerous successful civic improvement projects in Houston as well as two iterations of the master plan for downtown Houston's redevelopment With a Master's of Architecture in Urban Design from Harvard University, Mr. Hagstette has been engaged in urban design work in Houston for 28 years.

**Joe Douglas Webb** is Co-Chair of Blueprint Houston and principal of Webb Architects, a Houston based architecture, planning and urban design firm. His experience includes projects with significant community involvement and facilitation requirements. He is a registered architect in 14 states and is a past president of AIA.

### *Brazoria County*

The **Honorable Mary Ruth Rodenbaugh** is a County Commissioner in Brazoria County, Precinct 4. She is a member of the Houston-Galveston Area Council Board of Directors and serves on various ad hoc committees studying opportunities in of education, transportation, housing and health care.

### *Center for Houston's Future*

**Catherine Clark Mosbacher** is President and CEO of the Center of Houston's Future. Ms. Clark Mosbacher was Legislative Counsel to Texas Eastern Corporation and Assistant Counsel to the United States Senate Legislative Counsel in Washington, D.C. She is a member of the Bar of the District of Columbia and the Bar of Texas.

**Mercedes Santos-Garay** is Coordinator of

Marketing and Development at the Center for Houston's Future where she is responsible for providing critical direct support to the Director of Development and coordinates the external communications efforts of the Center. She holds a Bachelor of Arts in Communications from the University of Michigan.

**Donna Rybiski** is Director of Strategic Initiatives and Community Engagement at the Center for Houston's Future. She is an experienced manager with a solid non-profit and business background, including strategic planning, marketing, communications and fundraising After completing her Master of Business Administration, she was named vice president of John Brown Engineers & Constructors.

**Sandra Wegamnn** is Manager of Strategic Initiatives and Community Engagement at the Center for Houston's Future. For the past two years, Ms. Wegamnn has managed the publication of the Center's Environment Indicator Report, Counting on Quality of Life, which is the first in the region to set benchmarks for key issues such as air quality and park access. She holds a Bachelor's Degree from Macalester College. She earned a Dual Master from The University of Texas at Austin's Lozano Long Institute of Latin American Studies and LBJ School of Public Affairs.

### *Chambers County*

**Sarah Cerrone** is the Director of Economic Development and Special Projects at Chambers County and has 30 years of experience with the County. She has been involved in securing and or administrating over \$5 million in grant projects, primarily in County Parks, and is currently administering the Community Development Block Grant projects in the aftermath of Hurricane Ike. She holds Associates in Graphic Arts and Desktop Publishing from Houston Community College.

### *City of Galveston*

**Steve LeBlanc** has served as City Manager for the City of Galveston since March 1997. He holds a Bachelor of Science in Coastal Engineering from Texas A&M University and a Master of Business Administration from the University of Houston. He is a registered professional engineer in the State of Texas.

**Wendy O'Donohoe** is the Director of Planning and Community Development for the City of Galveston where she oversees the building, planning and code enforcement divisions, including coastal development regulations and floodplain management. She holds a Bachelor of Arts in Public Administration from Stephen F. Austin University.

**Sterling W. Patrick** is the Director of the Grants and Housing Department for the City of Galveston. He has worked in the community development field for over 27 years facilitating the provision of housing, public services and infrastructure projects to assist low-moderate income residents. The Grants and Housing Department is responsible for the administration, management, and coordination of all aspects of the CDBG and HOME Investment Partnership Programs, CDBG Disaster Recovery Housing Program, CDBG Recovery Fund, HUD Homelessness Prevention and Rapid Re-Housing Program, HUD Lead Safe Environment Program and Neighborhood Stabilization Program. These grant programs total over \$180 million.

**Lori Feild Schwartz** is Assistant Director of Planning for the City of Galveston where she oversees all planning division functions and supervises five planners and a planning staff assistant. Ms. Schwarz has participated in numerous city-wide planning efforts. Ms. Schwarz holds a Bachelor of Science in Interior Design from the University of Maryland and Master of Historic Preservation from the University of Georgia. She was also accepted into the American Institute of Certified Planners in 2008.

**Catherine Gorman Tinnemeyer** is the Planning Manager/Assistant Historic Preservation Officer in the Department of Planning and Community Development at the City of Galveston. She serves of the Board of Directors for the National Alliances of Preservation Commissions. She holds a Bachelor of Science in Geography with concentrations on Urban and Regional Planning from Texas State University at San Marcos.

### *City of Huntsville*

**Charlotte Meadows** is the Assistant Community Development Specialist for the City of Huntsville. She assists in overseeing all grants coming into the City. She holds a Bachelor and a Master of History and a Master of Library Science from Sam Houston

State University.

**Sherry McKibben** is the Community Development Specialist for the City of Huntsville where she oversees all grants coming into the City, including two rural development grants for the Texas Department of Housing and Community Affairs (Home Program and Neighborhood Stabilization Program) totaling \$1.5 million. She holds a Bachelor in Political Science and Sociology and a Master of Political Science from West Texas A&M University, and a Ph.D. from Texas A&M University.

### *Greater Houston Builders Association*

**Adam Aschmann** has been the Vice President/Director of Government Affairs for the Greater Houston Builders Association since 2005. In his current role, he represents the GHBA and its members at the local, state and national levels of government. Mr. Aschmann is also responsible for GHBA HOME-PAC, Developers Council and Green Building. He is a graduate of the University of Albany.

**Margaret "Maggie" Yancey** is the Governmental Affairs Specialist for the Greater Houston Builders Association where she oversees the Code & Standards Committee, the Green Building Committee and Workforce Housing Committee. She also handles the public and governmental issues and communication-related materials. She is a graduate of the University of Texas' School of Journalism.

### *Fort Bend County*

**Ronald D. Drachenberg** is an Assistant County Engineer for Fort Bend County where he supervises engineering, permitting and solid waste staff of the Engineering Department and coordinates and plans for future projects including development projects, major thoroughfare plans, addressing issues and solid waste issues. He assists in preparing a departmental budget, interacts with Commissioners' Court and other entities on various projects and communicates with the private sector regarding complaints and specification information. He holds a Bachelor of Science in Civil Engineering from Texas A&M University.

**Marc Grant** is the Road Commissioner for Fort Bend County where he leads the Vehicle Maintenance, Road and Bridge and Interdepartmental Construction

departments. He also oversees mobility projects and all road construction projects in Fort Bend County. In the event of a disaster, Mr. Grant heads the debris clean-up efforts and monitors the outside contractors hired by the county to ensure all debris is removed. Mr. Grant has 27 years of experience with the county, 10 in his current position.

**Marilynn Kindell** is the Director of the Community Development Department for Fort Bend County, where she is responsible for administering grants aimed at improving the quality of life for persons living in low- and moderate-income communities. Ms. Kindell directs the planning and implementation of programs and projects and is responsible for ensuring compliance with regulations and policies. She holds a Master of Arts in Urban Affairs from the University of Alabama in Birmingham.

**Paulette Shelton** is the Director of Fort Bend County's Public Transportation Department where she directs operations of the County's transportation programs providing commuter and demand response transportation services. Annual operating budgets for these programs exceed \$7.7 million. Ms. Shelton is also charged with the responsibility for programming the County's capital needs. Her educational experience in public transportation includes certification by the Community Transportation Association of America as a Certified Transportation Manager.

#### *Gulf Coast Economic Development District*

**Miles G. Arena** is the Disaster Recovery Coordinator for the Houston-Galveston Area Council where he oversees the Housing Rehabilitation/Reconstruction Program for five counties within the regions affected by Hurricane Ike. Prior to joining H-GAC, Mr. Arena was Community Development Administrator for the City of Pasadena, Texas, where he directed a staff of 10 utilizing HUD CDBG, HOME, ESG, ADDI, CDBG-R, and HPRP Program funds. Mr. Arena has more than 24 years of municipal experience with HUD-funded programs.

**Chuck Wemple** is the Economic Development Program Manager for the Houston-Galveston Area Council where he oversees the small business administration loan program, rural development grants, and the Gulf Coast Economic Development District. He currently manages over \$350 million dollars in combined Small Business Administration,

HUD, and US Department of Commerce Economic Development Administration projects – and is responsible for allocation plans that distribute nearly \$2 billion in HUD Community Development Block Grant Disaster Recovery funding across the H-GAC region.

#### *HARC*

**Robert Harriss** is President and CEO of the Houston Advanced Research Center. His professional interests focus on sustainability science, engineering, education and policy. He previously served 10 years as a Senior Scientist in the ocean and atmospheric sciences at the NASA Langley Research Center and three years as Science Director for the Mission to Planet Earth Program at NASA Headquarters in Washington, DC. Dr. Harriss holds a Bachelor of Science in Geology from Florida State University and a Ph.D. in Geochemistry from Rice University.

**David Hitchcock** is a Senior Research Scientist at the Houston Advanced Research Center where he also serves as Director of Sustainable Transportation Programs. He is an urban and regional planner with more than 30 years of experience addressing a wide range of urban development, energy and environmental issues. He holds a Bachelor of Arts in Sociology from Oklahoma State University, a Master of Regional and City Planning from the University of Oklahoma and a Ph.D. (coursework only) in Environmental Health/Urban Affairs at the University of Pittsburgh, Graduate School of Public and International Affairs.

**Jim Lester** is the Vice President of the Houston Advanced Research Center. Dr. Lester serves in an advisory capacity to a variety of organizations. He is Past President of the Texas Environmental Education Partnership. He serves as the co-Chair of the Monitoring and Research Committee of the Galveston Bay Estuary Program, and on advisory committees for the Texas Sea Grant Program and the Rice University Center for the Study of Environment and Society. He holds a Ph.D. in Zoology from the University of Texas at Austin.

#### *Houston Tomorrow*

**David Crossley** is president and founder of Houston Tomorrow, where his mission is to improve the quality of life in the Houston region. He currently serves on the board of Houston's

Main Street Coalition, H-GAC's Forecast Advisory Committee, the Greater Houston Partnership's Transit Planning Committee, the executive board of Smart Growth America, chair of the Growth Management Leadership Alliance, member of the National Committee of America 2050, and as a team leader for the Networks & Modes task force of the Congress for the New Urbanism.

**Jay Blazek Crossley** is a native Houstonian and leads research, education, and coalition efforts at Houston Tomorrow. His Major research projects range from accessible transit, business interruption during light rail construction, population and job growth. He is the co-chair of the Houston Food Policy Workgroup.

### *Houston Wilderness*

**Victoria Herrin**, Director of Project Development for Houston Wilderness, works with elected officials, public administrators, corporate leaders and non-profit organizations to facilitate the completion of the Sam Houston Trail and Wilderness Preserve, a 650-mile continuous greenbelt within the 24 county Houston metropolitan region. Ms. Herrin is a licensed architect and holds a second degree in Wildlife Biology.

### *LISC*

**Amanda Timm** is the Executive Director of the Local Initiatives Support Corporation's Houston office. As Executive Director, Ms. Timm manages the office's \$1.5 million budget and is responsible for overseeing all aspects of the office's fund development, programmatic, and policy work. She has more than 15 years of experience and holds a Bachelor of Arts from Southwestern University and a Master of Public Affairs from the LBJ School of Public Affairs at the University of Texas at Austin.

**Berenice Tostado** is a Program Officer at the Greater Houston office of the Local Initiatives Support Corporation where she interfaces with local community-based organizations, public entities and other funders interested in supporting local efforts to build the income and wealth of families and individuals living in disinvested communities. She holds a Bachelor of Economics from Southwestern University and a Master of Science in Social Work from the University of Texas at Austin.

**Paul Wright** is Senior Program Officer at the Houston office of Local Initiatives Support Corporation. Mr. Wright co-designed and now manages the Houston LISC GO Neighborhoods pilot program which launched in 2009. He has 10 years of experience working with non-profits and holds a Master of Business Administration in Economic Development from Eastern University's Campolo School of Social Change.

### *METRO*

**Jim Archer** is Manager of Ridership Analysis and Service Evaluation in the Service Planning and Evaluation Division of the Infrastructure and Service Development Department of METRO. He is responsible for fixed-route bus and rail ridership reporting, analysis, and evaluation and has supervised as many as 21 staff members. Mr. Archer holds a Bachelor of Arts in Modern Foreign Languages and Literatures from Kenyon College. He also holds a Master of Business and Public Management and Marketing from the Jesse J. Jones Graduate School of Administration at Rice University. He has also completed the coursework requirements for Public Sector and Non-Profit Management.

**Clint B. Harbert** is the Director of Short Range Planning in the Infrastructure and Service Development Department at METRO. Mr. Harbert has over 15 years of experience in policy development and planning for public agencies and private sector environmental and transportation organizations. Mr. Harbert holds a Bachelor of Public Affairs and Administration and a Master of Regional and City Planning from the University of Oklahoma.

**Kurt Luhrsen** is the Director of Service Planning & Evaluation for the METRO. In this role, he is responsible for the short- and long-range service planning, ridership analysis and reporting, and emergency evacuation planning and coordination. Mr. Luhrsen holds a Bachelor of Arts in Urban Studies & Planning from the University of California at San Diego and a Master of Arts in Urban Planning from UCLA.

**Karen D. Marshall** is the Director of Community Outreach in the Communications and Marketing Division at METRO. Ms. Marshall is responsible for the leadership of the community relations staff for the state's largest transit agency. She has directed

METRO's public involvement for the planning phase of the METRO Solutions Mobility Plan. Ms. Marshall holds both a Bachelor and Master of Business Administration from the University of Houston.

**Rhia M. Miller** is the Director of the Real Estate Department at METRO. She joined the Real Estate department at in 1990 as a real estate specialist, acquiring real property and relocating residents and businesses for federally-funded and locally-funded projects, including Houston's first light rail corridor. Ms. Miller previously worked in public real estate acquisition as an acquisition agent with the Harris County Flood Control District.

**Vincent L. Sanders** is the Lead Planner of the Travel Demand Forecasting & Analysis Division for METRO. He is responsible for managing the Travel Demand Forecasting section, including staff development productivity and performance reviews, budget development and management, and related administrative matters while maintaining socio-economic and travel databases to generate reports on trip patterns, demographic profiles and patronage estimates for proposed transit service options and facilities. Mr. Sanders holds a Bachelor of Science in Business Administration from Wayne State University and a Master of Science in Transportation Planning and Management from Texas Southern University.

**Anthony L. Simmons** is a Senior Transit Planner in the Infrastructure and Service Development Department at METRO. Mr. Simmons is responsible for managing and coordinating planning functions of various projects, including the North, East End, and Uptown light rail corridors and has also represented METRO at several regional intergovernmental planning processes. Mr. Simmons holds a Bachelor of Science in Geography from the University of North Carolina at Charlotte, a Master of Urban Planning from Texas A&M University, and is currently enrolled in the Juris Doctorate program at South Texas College of Law.

**Kimberly Slaughter** is the Associate Vice President of Planning for METRO. In this role, she is responsible for all of the long- and short-range service planning, system planning, environmental planning, ridership analysis and reporting, and service and facility evaluation. Ms. Slaughter holds a Bachelor of Arts in Government/Pre-Law and a Master of Science in Community and Regional Planning from

the University of Texas in Austin.

### *Montgomery County*

**Joanne Ducharme** is Director of Montgomery County Community Development, managing low-income housing development and rehabilitation, economic development activities, and large community construction projects. She holds a Bachelor of Science in Psychology from Texas A&M University, a M.Ed. in Counseling from the University of New Hampshire and a Ph.D. in Marriage and Family Therapy from St. Louis University.

### *Neighborhood Centers, Inc.*

**Ann Hilbig**, Vice President of Program Planning and Evaluation for Neighborhood Centers, Inc., directs the design of program delivery and evaluation models for all agency programs and oversees both government relations and government grant writing. Ms. Hilbig holds a Master of Social Work from the University of Houston and is a Licensed Master Social Worker.

**Blanca Nelly Saldaña**, Community Developer for Neighborhood Centers, Inc., leads the agency initiatives at its Independence Heights location, where she is expanding programming, encouraging new collaboratives and partnerships, and increasing community involvement. Ms. Saldaña holds a Bachelor of Business Administration and Management from Texas Southern University.

**Laura Timme**, Director of Community Development for Neighborhood Centers, Inc., has more than 15 years of international experience in asset-based approaches to community engagement and development and currently oversees the operations of NCI's six community centers, managing a total budget of approximately \$6 million. Ms. Timme is the principle author of NCI's approach to community engagement – *Unlocking the Strengths of Our Communities: A Step-by-Step Guide to Appreciative Community Building*. Ms. Timme holds a Master of International Affairs from Columbia University.

**Claudia Vasquez**, Vice President of Community-Based Initiatives for Neighborhood Centers, Inc., is responsible for programs operating in more than 30 locations across Harris County – including community engagement, family financial

development, senior services, adult education, after school programs, youth development, health and wellness, and citizenship and immigration. Mrs. Vasquez holds a Bachelor of Arts in Political Science from Saint Edward's University and a Doctorate in Education and mid-level management certification from the University of Houston.

### *Port of Houston Authority*

**Dennis Basinger** is Assistant Manager Environmental Affairs for the Port of Houston Authority where he serves as the program lead for the Port's Environmental Management System (EMS), which has been ISO14001 certified, along with environmental training, and sustainability. He holds a Bachelor of Science in Biology from Stephen F. Austin State University.

**Aston A. Hinds** is the Senior Environmental Affairs Manager at the Port of Houston Authority. He is an internationally recognized Environmental Specialist, and a Technical Advisor to industry, trade associations, as well as federal, state and local governmental agencies. He is the author of over 60 publications covering various environmental subjects and is certified by the Project Management Institute, as a Project Management Professional. He holds a Ph.D. in Environmental Science from the University of British Columbia in Vancouver, B.C., Canada and is a graduate of the Rice University Management Program and the Advanced Management Institute.

### *TSU*

**Gwen Goodwin** is a Research Associate with the Texas Southern University's Center for Transportation Training and Research. Ms. Goodwin is responsible for conducting research, developing and implementing surveys, preparing publications and transferring findings into the public domain. Ms. Goodwin holds a Master of Science in Community and Regional Planning and a Bachelor of Art in English from the University of Texas.

**Carol Lewis**, Director of the Center for Transportation Training & Research and Associate Professor Transportation Studies at Texas Southern University, has conducted research for the Texas Department of Transportation regarding Smart Growth, Land Use and Development, Strategic Planning, and Land Value Effects of Freeways. She

also has research with TxDOT's Public Transportation division to improve regional commuting.

**Qisheng Pan** is Department Chair and Associate Professor of Urban Planning and Environmental Policy at Texas Southern University. Dr. Pan's research focuses on multiple aspects of regional transportation planning, including freight transportation modeling, socio-economic impacts of transportation projects and transit planning. He has received research funding from the Texas Department of Transportation to measure access to public transit services and to examine port-related traffic and emissions.

**Lalita Sen** is a Professor of Urban Planning and Environmental Policy at Texas Southern University. Her research focuses on multiple aspects of regional transportation planning, include coordination of public transportation service provision and accessibility/ mobility features of available infrastructure (sidewalks etc). She is also the chair of the Transportation Sub-committee for the area planning advisory committee for the Area Agency on Aging for Houston/ Harris County.

**Laura Solitare**, Associate Professor of Urban Planning and Environmental Policy at Texas Southern University, has extensive research, teaching and practical planning experience on issues of just sustainability in urban communities, including environmental planning, land use management, community and economic development, public health, and environmental justice. She has worked with communities across the United States on developing and implementing community engagement plans for local brownfields redevelopments.

### *VN TeamWork*

**Michael Nguyen** is the founder and Executive Director of VN TeamWork Inc. where he manages the overall daily operations, oversees all program activities for the organization, and supervises other staff members. Mr. Nguyen holds a Bachelor of Science in Industrial Technology from the University of Saigon, Phu-Tho College.

**Van Nguyen** is a Project Coordinator with VN TeamWork Inc. He is currently coordinating the existing Harris County Gold Card, CHIP and Medicaid assistance programs, energy efficiency program, and is a certified Training Instructor for the Child Care Program at VNTW. He is bilingual

in Vietnamese and English. He holds a Bachelor of Arts in Psychology from Saint Joseph's College in Saint Benedict, Louisiana.

**Tina Pham** is the Development Director of VN TeamWork Inc. She coordinates fund development activities and manages grant programs. Ms. Pham holds a Master in Health Care Administration, including courses taken in Accounting and Finance.

#### *Waller County Economic Development Partnership*

**Vince E. Yokom** is the Executive Director of the Waller County Economic Development Partnership. He has 25 years experience, including three years as board president for the Waller Area Chamber of Commerce. As the volunteer president he dedicated more than 3,000 volunteer hours and took the Chamber from dissolution to 100 members. He has an extensive technical background which has led to advancing technology within the WCEDP and Waller County. He holds a Bachelor of Arts in Political Science with a certificate of studies in Criminal Justice from North Carolina State University and a Master in Biblical Studies from International Seminary.

### **APPENDIX C: Citizen Participation Plan Activities**

In Developing the Citizen Participation Plan, the Consortium will:

- Identify community groups and organizations that are not in the Consortium, but are key partners for reaching underserved populations. This will include training community partners across the region to assist with grass-roots outreach, especially in hard-to-reach communities.
- Incorporate specific strategies to reach groups and individuals that are often left out of traditional planning processes such as:
  - » Holding meetings, listening sessions, and focus groups through trusted organizations such as local service providers, schools, places of worship, YMCAs, and senior citizen centers. Other venues include civic clubs and City of Houston Super Neighborhood Councils - tapping into already existing structures, networks, meetings and events where groups of people will be and are comfortable.

» Developing various forms of media designed to reach specific groups such as non-English speaking populations, youth, and senior citizens (i.e. setting up booths and kiosks at local flea markets to engage Hispanic residents).

- Select strategically located, accessible venues throughout the region where events can be held to reach residents and community groups.
- Develop a media strategy, including use of local television, print and radio news outlets and utilization of access to newsrouter.com, a free online news source for local governments.
- Identify tools that will be employed at public meetings and events to aid residents with disabilities and special needs, including special language needs.
- Apply tools and techniques for making the scenario development and evaluation process widely accessible and user-friendly via web-based platforms and survey tools.
- Establish a carefully paced and widely disseminated schedule/timeline of events to ensure that the public is actively engaged throughout the visioning and planning process

### **APPENDIX D: Highlights of Public Engagement Methods Used by Consortium Partners**

#### **Neighborhood Centers Inc. (NCI)**

A key tenet in NCI's philosophy of service is the asset-based approach to community development and engagement. This approach recognizes that everyone has capacities, skills and abilities and that using these abilities strengthens each individual and the community. The articulation of community assets – individual, organizational, and institutional – provides a foundation on which a community can build its future. From this process, community action teams can be formed to work on the projects of highest priority to residents. This process not only creates action toward a vision, but also builds the capacity and creates commitment of individuals and communities to take charge of their own projects.

#### **Blueprint Houston and Center for Houston's Future**

Blueprint Houston works with Super Neighborhoods, ethnic organizations, and professional organizations to engage a broad cross section of Houston residents in city-wide and geographic area meetings. Blueprint also engages public relations/media individuals to focus on underserved segments of Houston's population. Participation in Blueprint's Citizens' Congresses typically mirrors voting patterns of the City in all categories—age, income, ethnicity, geography. One outcome of these efforts is a citizen generated Vision for Houston. The Center for Houston's Future has experience engaging underrepresented populations and has conducted focus group sessions with homeless persons in collaboration with the Women's Center and with former felons, the disabled and the persons on low fixed incomes in conjunction with New Hope Housing.

#### **Local Initiatives Support Corporation (LISC) of Greater Houston**

LISC's Great Opportunities (GO) Neighborhoods program has a goal of helping build sustainable communities – places of choice and opportunity where people can live, do business, work and raise families. In this process, neighborhoods select a Convening Agency that works as a neighborhood intermediary to coordinate the engagement, planning and project implementation among residents and other stakeholders. LISC provides funding for two-full time staff persons (Community Coordinator and AmeriCorps Community Builder), offers technical support for planning, community organizing, and brokers relationships with regional partners.

#### **United Way of Greater Houston**

The United Way of Greater Houston conducts a needs assessment every two years gleaning information from 1,500 random household telephone surveys, feedback from non-profit service providers and input from donors. They fund and lead initiatives that have consumer advisory committees in the areas of homelessness, services for older adults, transportation, disaster preparedness and child care. The consumer advisory committees are made up of clients who use the services and provide direction about what types of services are needed. They also convene groups of social service and health providers from the public and private sectors to learn about and

provide input about community resources and needs.

#### **Houston-Galveston Area Council**

H-GAC facilitates public engagement for a wide range of local and regional studies such as the Regional Transportation Plan, Envision Houston Region, Subregional Plans, Livable Centers studies, watershed plans, and pedestrian-bicycle special district plans. These plans use a variety of public engagement activities (visioning, charrettes, scenario-building) and have reached a broad cross-section of residents in the region.

#### **Texas Southern University (TSU)**

As a whole, Texas Southern University has experience with facilitating community involvement with low-income and/or minority communities in the Houston region on topics related to environmental planning, hazards mitigation and community development. While they have primarily worked with African-American communities (ie. Greater Third Ward, Sunnyside, Pleasantville, Acres Homes), they also have experience working with Hispanic communities (ie. Greater East End).

#### **Appendix E: Plans Available for Assessment**

Among the many additional state, regional, and local plans that will be assessed are:

- *Analysis of Impediments to Fair Housing*
- *Analysis of Impediments* used for Disaster Recovery funding
- Current evaluations of fair housing considerations conducted as part of the *Consolidated Plans* for City of Houston, Harris County, and other CDBG entitlement communities
- *Regional Transportation Plan*
- *Gulf Coast Regional Water Quality Management Plan*
- *Regional Solid Waste Management Plan*
- Local comprehensive plans

#### **APPENDIX F: Sources of data to be used in development of the regional vision**

- The Citizen Participation Plan (described in 3.a.2.a) will collect input from members of the public and will include tools like surveys or discussion

forums, for input and feedback that will result in attitudinal data.

- The Coordinating Committee, Technical Advisory Group and Regional Transect Group will collect regional data and information to support clearer definition of needs within the urban, suburban, rural and coastal areas.
- The area's academic and research institutions gather and publish data that is often regional in nature and can supplement information available through government institutions. For example, Rice University's Institute for Urban Research has administered the annual Houston Area Survey for 28 years, documenting the attitudes and beliefs among successive representative samples of Harris County residents. HARC is the region's leading research source on clean energy. Rice University's Severe Storm Prediction, Education and Evacuation from Disasters Center (SSPEED) can be tapped to provide important data on resiliency issues that are of particular interest to the region's coastal communities.
- Local service agencies can provide data concerning the conditions, situations and trends related to topics of social equity and regional impacts.
- Previously completed regional plans for housing, transportation, environmental resources, and other sustainability-related considerations will be used as a base of common knowledge for development of the regional vision.
- The Greater Houston Partnership, area Chambers of Commerce, economic development agencies, Houston Super Neighborhood groups, and management districts also compile detailed demographic and economic data for their respective areas.

**APPENDIX G on following page.**

**APPENDIX G:  
Commitments from the Coordinating Committee of the Consortium**

Government – Regional Planning/MPO	Houston-Galveston Area Council
Government – Policy Making	Brazoria County•Chambers County•City of Galveston•City of Houston•City of Huntsville•Harris County•Fort Bend County•Montgomery County Community Development
Government - Service	Metropolitan Transit Authority of Harris County• Port of Houston Authority
Non-Profit/ Advocacy	Blueprint Houston/Center for Houston's Future•Bolivar Blueprint/ Peninsula Development Coalition, Inc. •Bay City Community Development Corporation•Greater Houston Builders Association•Gulf Coast Economic Development District•Houston Tomorrow•Houston Wilderness•Local Initiatives Support Corporation• Neighborhood Centers, Inc•United Way•VN TeamWork, Inc. •Waller County Economic Development Partnership
Education/ Research	Houston Advanced Research Center•Texas Southern University Center for Transportation and Training and Research and the TSU Department of Urban Planning and Environmental Policy

	Government – Regional Planning/MPO	Government – Policy Making	Government - Service	Non-Profit/ Advocacy	Education/ Research
Research and Technical Assistance	✓	✓ ✓ ✓ ✓	✓ ✓	✓ ✓ ✓ ✓ <input type="checkbox"/>	✓ ✓ ✓
Peer Review of Documents and Proposals		✓ ✓ ✓ ✓	✓	✓ ✓ ✓ ✓ <input type="checkbox"/>	✓ ✓ ✓
Data Management	✓	✓ ✓ ✓	✓	✓ ✓ ✓	✓
Grant Writing and Development of Funding Strategies	✓	✓ ✓ ✓ ✓		✓ ✓ ✓ ✓	✓
Provision of Regulatory Expertise		✓ ✓ ✓	✓		✓
Knowledge Sharing and Media Relations	✓	✓ ✓ ✓ ✓ ✓	✓	✓ ✓ ✓ ✓	✓
Facilitation of Meetings and Consensus Building	✓	✓ ✓ ✓ ✓ <input type="checkbox"/>	✓ ✓	✓ ✓ ✓ <input type="checkbox"/>	✓ ✓

# Regional Plan for Sustainable Development Grant Abstract

Houston and the associated 13-county area of the Gulf Coast Planning Region of Texas are at an historic juncture. While the perception may exist that the decision-drivers for this region are solely economic, there is an emerging recognition that this region has the building blocks to be one of the most livable, equitable and sustainable places in the nation.

The region has a track record of interlocal collaboration on major issues and in recent years has seen a substantial increase in the level of citizen engagement in crafting a new vision for the future, as well as burgeoning grass roots movements supporting sustainable transportation, local food, and affordable housing. Leaders and planners are learning new methods for interacting with the public and are beginning to step outside of their historic comfort zones to reach out to all communities with an emphasis on traditionally underserved populations.

What is lacking, however, is an overarching plan to convert the whole into something greater than the sum of all these parts. That is why this grant is so sorely needed.

The Regional Plan for Sustainable Development for the Houston Gulf Coast Planning Region will be developed by a representative Consortium, driven by extensive public engagement, technical advisement and fact-based analysis.

Hands-on stakeholder advisory groups, including subject matter experts and regional representatives, will assess existing conditions to create a baseline of sustainability in the region for developing specific goals and metrics. The stakeholder groups will meet independently as well as collectively to coordinate efforts, share ideas and review recommendations. Resulting recommendations will be forwarded to the Coordinating Committee of the Consortium and the Governmental Advisory Committee, comprised of elected officials, for further action. Public engagement will be critical to the entire planning process, beginning with a public visioning exercise to develop regional goals and gain consensus on a regional vision for sustainability.

The 25-member Coordinating Committee is also serving as the initial applicant consortium as required by the NOFA. The diverse experience of members of the Coordinating Committee is meant to strike a balance across sectors and begin to dialogue

around issues that have not been discussed across geographic areas, political boundaries, interests and regional needs. Members represent a robust cross section of communities and organizations, including government agencies, non-profit/advocacy organizations and research/educational institutions. The Houston-Galveston Area Council will serve as the lead applicant and financial agent for the Regional Plan for Sustainable Development Grant. H-GAC is the voluntary association of local governments in the 13-county Gulf Coast Planning Region of Texas and the Metropolitan Planning Organization for the eight-county Houston-Galveston area.

Members of the Coordinating Committee of the Consortium are committing 29 staff members, from directors to administrative staff to support the planning process for refining the Regional Plan for Sustainable Development.

The Regional Plan for Sustainable Development will be the first regionally-adopted, consensus-based sustainability plan for the Gulf Coast Planning Region of Texas. The plan will address the interaction of land use, transportation, housing, economic development, infrastructure, and environmental elements – and the social equity issues related to each – and contain appropriate implementation strategies identifying context-specific strategies for the region's urban, suburban, rural and coastal communities. The plan will include regional and transect-based metrics that will be applied to create a baseline sustainability level for the region and allow for the measurement of future progress.

The Regional Plan for Sustainable Development will create a platform for an ongoing dialogue between regional entities, local stakeholders and the public. The plan will also be instrumental in breaking down traditional “silos” not only among local jurisdictions, but also between public and private organizations that have historically focused on single topic areas such as housing, transportation, economic development, the environment and energy. It will facilitate a holistic evaluation through a collaborative, transect-based process that allows for integration and the exchange of ideas among numerous organizations that will inform local and regional plans from this point forward.

Using scenario planning, the Consortium will evaluate three possible alternatives for future growth

and public investment through GIS modeling and qualitative review by stakeholders and the public. A baseline scenario reflecting current growth trends and planned public investments will be compared to two alternative futures, derived from the citizen visioning.

The six livability principles will guide each step of the regional planning exercise, acting as a launching point for the consensus building process of creating a regional definition of sustainability, a vision statement, and goals for specific elements of sustainability within the region.

The demonstrated needs in Rating Factor 2 provide critical information for the variety of sustainability challenges facing the region. The Consortium will develop a plan to respond to these needs by following a comprehensive planning process which will use these needs as a catalyst for starting a meaningful dialogue between the Consortium, stakeholders and the public with the intent of establishing a baseline for the development of the regional vision and goals.

The plan will examine strategies for how best to leverage and maintain involvement with the region's numerous economic assets, including include three major ports, two major airports, a vast petrochemical industry, and many local research institutions. The plan will consider methods for attracting and maintaining a skilled labor pool as the region continues to grow, will leverage the region's growing interest in local foods to create strategies that advance sustainability and will employ the expertise of the numerous universities and non-profit research organizations throughout the region.

The Consortium will develop and implement an inclusive Public Participation Plan designed to foster meaningful engagement of all stakeholder groups throughout the duration of the project. This process will account for the fact that the region is one of the most diverse in the country with distinct communities based on identity, geography, interests and language. A goal of Citizen Engagement Plan is to utilize existing strengths, resources and leaders in local communities and neighborhoods while providing these communities an increased awareness and understanding of local and regional issues.

Through the planning process, the Consortium will build on its existing inventory of significant regional environmental, transportation and housing plans and will review and analyze existing infrastructure and

development plans to assess current conditions and projected trends. Among the many other state, regional, and local plans that will be assessed are an *Analysis of Impediments to Fair Housing*, current evaluations of fair housing considerations conducted as part of the Consolidated Plans for City of Houston, Harris County, and other CDBG entitlement communities, the *Regional Transportation Plan*, the *Gulf Coast Regional Water Quality Management Plan*, the *Regional Solid Waste Management Plan* and local comprehensive plans.

Data described under Rating Factor 2 will be a common starting point for the public engagement and assessment of existing conditions necessary for development of the regional vision. In addition to data sets described in Rating Factor 2, the region's academic institutions, research organizations, and the MPO have extensive data sets that can be accessed, analyzed and mapped.

Consensus will be measured by the amount and quality of public engagement that goes into creation of the plan to ensure that the consensus accurately represents not only the Consortium's viewpoints, but also the needs of the public. Regional consensus will also be measured by adoption of the Regional Plan for Sustainable Development by the H-GAC Board of Directors and by the voluntary adoption of strategies contained within the plan by local jurisdictions.

The regional vision developed through the public planning process will lead to the development of metrics and implementation strategies, including identifying immediate and long-term policy change recommendations, prioritizing projects, creating project evaluation criteria, identifying possible funding sources and developing benchmarks.

The Consortium will work with local government partners to encourage the voluntary adoption and implementation of plan elements and recommendations. Strategies within the plan will be designed to be incorporated into the codes, capital improvement plans, and revitalization programs of local governments. These implementation strategies are intended to be voluntarily adopted by local governments based on individual context and constituent needs. Though participation is voluntary, local government implementation of regional sustainability strategies will be tracked in order to highlight successes and model transferable initiatives within the region.